



DANFOSS

# 2025 CDP Corporate Questionnaire 2025

Word version

**Important: this export excludes unanswered questions**

This document is an export of your organization's CDP questionnaire response. It contains all data points for questions that are answered or in progress. There may be questions or data points that you have been requested to provide, which are missing from this document because they are currently unanswered. Please note that it is your responsibility to verify that your questionnaire response is complete prior to submission. CDP will not be liable for any failure to do so.

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02/26/2026, 10:12 am

# Contents

## C1. Introduction

### (1.1) In which language are you submitting your response?

Select from:

English

### (1.2) Select the currency used for all financial information disclosed throughout your response.

Select from:

EUR

### (1.3) Provide an overview and introduction to your organization.

#### (1.3.2) Organization type

Select from:

Privately owned organization

#### (1.3.3) Description of organization

*Danfoss engineers advanced technologies that enable the world to build a better, smarter and more efficient tomorrow. In the world's growing cities, we ensure the supply of fresh food and optimal comfort in our homes and offices, while meeting the need for energy-efficient infrastructure, connected systems and integrated renewable energy. Danfoss' solutions are used in areas such as refrigeration, air conditioning, heating, motor control and mobile machinery. Our innovative engineering dates back to 1933 and today Danfoss holds market leading positions, employing 40.000 and serving customers in more than 100 countries. Danfoss is privately held by the founding family. Danfoss has a two-tier management system consisting of the Board of Directors and the Group Executive Team, including the CEO and CFO. The Board of Directors sets out the general direction for the company by approving strategies and targets, and the Group Executive Team develops and executes the strategy and handles the day-to-day management. Driven by the potential of an electrified society, and powered by the opportunities of going digital, Danfoss is engineering technology that helps the world to get much more out of less. With the promise of quality, reliability and innovation deeply rooted in our DNA, we deliver an extensive range of products and solutions across our business segments of Danfoss Climate Solutions, Danfoss Drives and Danfoss Power Solutions. The center of our Going Great strategy is an ambition of driving long-term value creation for all our stakeholders: customers, employees, shareholders, and partners. By combining our application know-how and innovative engineering to create smart sustainable solutions, we play a significant role in the green transition towards lower carbon emissions and more electrification, making the world's energy consumption more sustainable. This is how we work to meet our aspiration: engineering tomorrow and building a better future. Danfoss Climate Solutions: As a market leader within cooling and heating, Danfoss Climate Solutions is on a mission to lead*

*the way to a greener future, providing integrated, energy-efficient heating and cooling solutions to enable sustainable development in buildings, cold chains, industrial applications, and infrastructure. Backed by our advanced components, systems, and software, we are actively engineering tomorrow's HVACR technology with a focus on: energy-efficient solutions for a sustainable future, world-class expertise anchored in local knowhow, integrated solutions for optimized HVACR systems. Danfoss Power Solutions: A leading player and pioneer in the mobile hydraulics market, Danfoss Power Solutions engineers hydraulic, electric and electronic components to optimize machine management. By driving the next generation of hydraulics and electrification, we're enabling industries and machinery to build, move and transform our world in a more energy-efficient and sustainable way. The segment covers four divisions: Electric converters and machines, Electronic controls, Motors and Pumps. Within each division, the segment plays a leading role in R&D, design, manufacture and sale of innovative and performance-enhancing hydraulic and electronic systems and components. The business segment is highly specialized in mobile hydraulics and provides world-class solutions for the construction, agriculture, and other off-highway vehicle markets. Danfoss Power Electronics & Drives: Danfoss Drives is dedicated to low voltage AC drives that work with any motor or system - for optimal control of electric motors. The key competitive advantage for Danfoss Drives is unique expertise and application knowledge, and Danfoss Drives is driven by passion to develop, manufacture and sell the best AC drives in the world and provide customers with efficient product lifecycle services. AC drives are used, for example, in pumps, fans, elevators, escalators, conveyors and compressors. Danfoss Drives solutions also play a key role when energy is produced from renewable sources. Semikron Danfoss is also part of the Danfoss Drives segment. This business develops and manufactures power modules and stacks for a number of industries, like the automotive and wind industries.*

[Fixed row]

#### **(1.4) State the end date of the year for which you are reporting data. For emissions data, indicate whether you will be providing emissions data for past reporting years.**

##### **(1.4.1) End date of reporting year**

12/30/2024

##### **(1.4.2) Alignment of this reporting period with your financial reporting period**

Select from:

Yes

##### **(1.4.3) Indicate if you are providing emissions data for past reporting years**

Select from:

Yes

##### **(1.4.4) Number of past reporting years you will be providing Scope 1 emissions data for**

Select from:

2 years

**(1.4.5) Number of past reporting years you will be providing Scope 2 emissions data for**

Select from:

2 years

**(1.4.6) Number of past reporting years you will be providing Scope 3 emissions data for**

Select from:

2 years

[Fixed row]

**(1.4.1) What is your organization's annual revenue for the reporting period?**

9674000000

**(1.5) Provide details on your reporting boundary.**

	<b>Is your reporting boundary for your CDP disclosure the same as that used in your financial statements?</b>
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

**(1.6) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?**

**ISIN code - bond**

**(1.6.1) Does your organization use this unique identifier?**

Select from:

No

**ISIN code - equity**

**(1.6.1) Does your organization use this unique identifier?**

Select from:

No

**CUSIP number**

**(1.6.1) Does your organization use this unique identifier?**

Select from:

No

**Ticker symbol**

**(1.6.1) Does your organization use this unique identifier?**

Select from:

No

**SEDOL code**

**(1.6.1) Does your organization use this unique identifier?**

Select from:

No

**LEI number**

### (1.6.1) Does your organization use this unique identifier?

Select from:

No

### D-U-N-S number

### (1.6.1) Does your organization use this unique identifier?

Select from:

Yes

### (1.6.2) Provide your unique identifier

30-548-2259

### Other unique identifier

### (1.6.1) Does your organization use this unique identifier?

Select from:

No

[Add row]

### (1.7) Select the countries/areas in which you operate.

Select all that apply

China

India

Italy

Japan

Spain

Denmark

Brazil

France

Mexico

Poland

Turkey

Slovakia

- Finland
- Germany
- Romania
- Bulgaria
- United Arab Emirates
- United States of America
- United Kingdom of Great Britain and Northern Ireland

- Slovenia
- Singapore
- Netherlands
- Republic of Korea

**(1.8) Are you able to provide geolocation data for your facilities?**

	Are you able to provide geolocation data for your facilities?	Comment
	Select from: <input checked="" type="checkbox"/> No, this is confidential data	We do not disclose this information

[Fixed row]

**(1.24) Has your organization mapped its value chain?**

**(1.24.1) Value chain mapped**

Select from:

- Yes, we have mapped or are currently in the process of mapping our value chain

**(1.24.2) Value chain stages covered in mapping**

Select all that apply

- Upstream value chain

**(1.24.3) Highest supplier tier mapped**

Select from:

Tier 2 suppliers

**(1.24.4) Highest supplier tier known but not mapped**

Select from:

Tier 4+ suppliers

**(1.24.7) Description of mapping process and coverage**

Mapping of suppliers as part of onboarding for ESG risk evaluation

[Fixed row]

**(1.24.1) Have you mapped where in your direct operations or elsewhere in your value chain plastics are produced, commercialized, used, and/or disposed of?**

	Plastics mapping	Value chain stages covered in mapping
	<p>Select from:</p> <p><input checked="" type="checkbox"/> Yes, we have mapped or are currently in the process of mapping plastics in our value chain</p>	<p>Select all that apply</p> <p><input checked="" type="checkbox"/> Upstream value chain</p>

[Fixed row]

## **C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities**

**(2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities?**

### **Short-term**

**(2.1.1) From (years)**

0

**(2.1.3) To (years)**

3

**(2.1.4) How this time horizon is linked to strategic and/or financial planning**

*Aligned with strategic and financial planning*

### **Medium-term**

**(2.1.1) From (years)**

4

**(2.1.3) To (years)**

7

**(2.1.4) How this time horizon is linked to strategic and/or financial planning**

*Aligned with strategic and financial planning*

## Long-term

### (2.1.1) From (years)

8

### (2.1.2) Is your long-term time horizon open ended?

Select from:

No

### (2.1.3) To (years)

11

### (2.1.4) How this time horizon is linked to strategic and/or financial planning

Aligned with strategic and financial planning

[Fixed row]

## (2.2) Does your organization have a process for identifying, assessing, and managing environmental dependencies and/or impacts?

	Process in place	Dependencies and/or impacts evaluated in this process
	Select from: <input checked="" type="checkbox"/> Yes	Select from: <input checked="" type="checkbox"/> Both dependencies and impacts

[Fixed row]

**(2.2.1) Does your organization have a process for identifying, assessing, and managing environmental risks and/or opportunities?**

	Process in place	Risks and/or opportunities evaluated in this process	Is this process informed by the dependencies and/or impacts process?
	Select from: <input checked="" type="checkbox"/> Yes	Select from: <input checked="" type="checkbox"/> Both risks and opportunities	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

**(2.2.2) Provide details of your organization’s process for identifying, assessing, and managing environmental dependencies, impacts, risks, and/or opportunities.**

**Row 1**

**(2.2.2.1) Environmental issue**

Select all that apply

- Water

**(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue**

Select all that apply

- Risks
- Opportunities

**(2.2.2.3) Value chain stages covered**

Select all that apply

- Direct operations
- Upstream value chain
- Downstream value chain

#### (2.2.2.4) Coverage

Select from:

- Full

#### (2.2.2.5) Supplier tiers covered

Select all that apply

- Tier 1 suppliers

#### (2.2.2.7) Type of assessment

Select from:

- Qualitative and quantitative

#### (2.2.2.8) Frequency of assessment

Select from:

- More than once a year

#### (2.2.2.9) Time horizons covered

Select all that apply

- Short-term
- Medium-term
- Long-term

#### (2.2.2.10) Integration of risk management process

Select from:

- Integrated into multi-disciplinary organization-wide risk management process

### (2.2.2.11) Location-specificity used

*Select all that apply*

- Site-specific
- Local
- National

### (2.2.2.12) Tools and methods used

Commercially/publicly available tools

- Other commercially/publicly available tools, please specify :WWF Water Risk Filter Climate Analytics' Climate Impact Explorer WRI Aqueduct Water Risk Atlas

Enterprise Risk Management

- Enterprise Risk Management
- Internal company methods
- Risk models

International methodologies and standards

- IPCC Climate Change Projections
- ISO 14001 Environmental Management Standard

Databases

- Nation-specific databases, tools, or standards

Other

- Desk-based research
- Materiality assessment
- Partner and stakeholder consultation/analysis
- Scenario analysis

## (2.2.2.13) Risk types and criteria considered

### Acute physical

- Drought
- Tornado
- Wildfires
- Pollution incident
- Heavy precipitation (rain, hail, snow/ice)
- Flood (coastal, fluvial, pluvial, ground water)

### Chronic physical

- Water stress
- Sea level rise
- Temperature variability
- Declining ecosystem services
- Increased ecosystem vulnerability
- Water quality at a basin/catchment level
- Precipitation or hydrological variability
- Water availability at a basin/catchment level
- Changing temperature (air, freshwater, marine water)
- Changing precipitation patterns and types (rain, hail, snow/ice)

### Policy

- Changes to international law and bilateral agreements
- Changes to national legislation
- Increased difficulty in obtaining operations permits

### Market

- Changing customer behavior

### Reputation

- Increased partner and stakeholder concern and partner and stakeholder negative feedback
- Stakeholder conflicts concerning water resources at a basin/catchment level

### Technology

- Dependency on water-intensive energy sources
- Transition to water efficient and low water intensity technologies and products
- Transition to water intensive, low carbon energy sources

## Liability

- Non-compliance with regulations

### (2.2.2.14) Partners and stakeholders considered

Select all that apply

- NGOs
- Customers
- Employees
- Suppliers
- Regulators
- Local communities

### (2.2.2.15) Has this process changed since the previous reporting year?

Select from:

- Yes

### (2.2.2.16) Further details of process

*At Danfoss, the management of water-related risks is integrated into a company-wide enterprise risk management (ERM) process alongside other business- and climate-related risks. Risks or opportunities that exceed the critical impact threshold (defined as 3% of net global turnover) will be subject to a comprehensive assessment on likelihood and magnitude of each risk or opportunity, as well as regular reporting and monitoring. Our climate scenario analysis – including water risks and opportunities - was revisited as part of annual review by a cross-functional working group representing all three Danfoss segments and Group Sustainability. Various functions may supplement assessments to further identify, monitor and mitigate risks / realize opportunities, using tools such as Everstream Analytics, WWF Water Risk Filter, GRI Aqueduct and others to monitor global operations and supply chain for climate-related risks such as extreme weather events, increased precipitation, mean temperatures, and more. Use of the tool supports identification and assessment of water-related risks with potential to exceed the critical impact threshold as described above. In 2024, we have applied the NGFS scenarios: Net Zero 2050, Delayed Transition and Current Policies, which closely align with IEA Net Zero 2050, RCP 4.5 and RCP 6, respectively. The exercise was a cross-functional effort to further advance integration of climate-related financial risks and opportunities in risk management processes, both at Group, Segment and Divisional level. Our water-related risks and opportunities are owned by various functions that have the following responsibilities: · Group Risk Management: For Group-wide risk assessments and monitoring · Group Sustainability: For overall risk assessment, climate strategy and targets, data collection and reporting · Segment leadership: For their respective operations, including optimization of processes · Global Real Estate: For facility and energy data management of all locations and buildings, · Group Finance: For data and reporting risks are reported on an ongoing basis between the various managerial levels. In addition, the Group Risk Management function prepares an annual report on the most significant risks for the Audit Committee. The Audit Committee provides overall supervision of the risk management process and monitors selected Group risks as well as potential emerging risks on behalf of the Board of Directors.*

## Row 2

### (2.2.2.1) Environmental issue

*Select all that apply*

- Climate change

### (2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

*Select all that apply*

- Risks
- Opportunities

### (2.2.2.3) Value chain stages covered

*Select all that apply*

- Direct operations
- Upstream value chain
- Downstream value chain

### (2.2.2.4) Coverage

*Select from:*

- Full

### (2.2.2.5) Supplier tiers covered

*Select all that apply*

- Tier 1 suppliers

### (2.2.2.7) Type of assessment

*Select from:*

- Qualitative and quantitative

#### (2.2.2.8) Frequency of assessment

Select from:

- More than once a year

#### (2.2.2.9) Time horizons covered

Select all that apply

- Short-term
- Medium-term
- Long-term

#### (2.2.2.10) Integration of risk management process

Select from:

- Integrated into multi-disciplinary organization-wide risk management process

#### (2.2.2.11) Location-specificity used

Select all that apply

- Site-specific
- Local
- National

#### (2.2.2.12) Tools and methods used

Enterprise Risk Management

- Enterprise Risk Management
- Internal company methods
- Risk models

## International methodologies and standards

- ✓ IPCC Climate Change Projections
- ✓ ISO 14001 Environmental Management Standard

## Other

- ✓ Desk-based research
- ✓ Internal company methods
- ✓ Materiality assessment
- ✓ Partner and stakeholder consultation/analysis
- ✓ Scenario analysis

## (2.2.2.13) Risk types and criteria considered

### Acute physical

- ✓ Drought
- ✓ Tornado
- ✓ Landslide
- ✓ Heat waves
- ✓ Cyclones, hurricanes, typhoons
- ✓ Heavy precipitation (rain, hail, snow/ice)
- ✓ Flood (coastal, fluvial, pluvial, ground water)
- ✓ Storm (including blizzards, dust, and sandstorms)

### Chronic physical

- ✓ Heat stress
- ✓ Sea level rise
- ✓ Coastal erosion
- ✓ Changing wind patterns
- ✓ Precipitation or hydrological variability
- ✓ Increased severity of extreme weather events
- ✓ Changing temperature (air, freshwater, marine water)
- ✓ Changing precipitation patterns and types (rain, hail, snow/ice)

### Policy

- ✓ Carbon pricing mechanisms
- ✓ Changes to international law and bilateral agreements
- ✓ Changes to national legislation

- Increased difficulty in obtaining operations permits
- Poor enforcement of environmental regulation

#### Market

- Availability and/or increased cost of certified sustainable material
- Availability and/or increased cost of raw materials
- Changing customer behavior
- Uncertainty in the market signals

#### Reputation

- Impact on human health
- Increased partner and stakeholder concern and partner and stakeholder negative feedback
- Stigmatization of sector

#### Technology

- Transition to lower emissions technology and products

#### Liability

- Exposure to litigation
- Non-compliance with regulations

### (2.2.2.14) Partners and stakeholders considered

*Select all that apply*

- NGOs
- Customers
- Employees
- Suppliers
- Regulators
- Local communities

### (2.2.2.15) Has this process changed since the previous reporting year?

Select from:

Yes

### (2.2.2.16) Further details of process

*At Danfoss, the management of climate-related risks and opportunities is integrated into a company-wide enterprise risk management (ERM) process, capturing risks across our direct operations as well as up- and downstream value chain. Climate-related risks may include physical, regulatory, reputational and market-access issues, all of which are identified, assessed and prioritized through the ERM. Risks or opportunities that exceed the critical impact threshold (defined as 3% of net global turnover) will be subject to a comprehensive assessment on likelihood and magnitude of each risk or opportunity, as well as regular reporting and monitoring. Climate-related risks are assessed part of our cross-functional climate scenario analysis. Various functions may supplement assessments to further identify risks, using tools such as Everstream Analytics, WWF Water Risk Filter, WRI Aqueduct to monitor global operations and supply chain for environmental risks such as extreme weather events. Use of the tool supports identification and assessment of environmental risks with potential to exceed the critical impact threshold as described above. In 2024, we have applied the NGFS scenarios: Net Zero 2050, Delayed Transition and Current Policies, which closely align with IEA Net Zero 2050, RCP 4.5 and RCP 6, respectively. Our climate-related risks and opportunities are owned by various functions that have the following responsibilities: · Group Risk Management: For Group-wide risk assessments and monitoring · Group Sustainability: For overall risk assessment, climate strategy and targets, data collection and reporting · Segment leadership: For their respective operations · Global Real Estate: For facility and energy management of all locations and buildings, including risk management and risk mitigation · Group Finance: For data and reporting. In addition, the Group Risk Management function prepares an annual report on the most significant risks for the Audit Committee. The Audit Committee provides overall supervision of the risk management process and monitors selected Group risks as well as potential emerging risks on behalf of the Board of Directors. CASE STUDY: PHYSICAL RISK In response to a flooding incident at a Danfoss Climate Solutions factory in India in 2024, we have invested in flood emergency drainage, rainwater collection basins updated our flooding emergency planning in collaboration with external technical consultants. CASE STUDY: TRANSITION RISK Potential carbon pricing schemes across our key markets may pose a substantial financial risk for Danfoss. Given the relatively low level of our Scope 1-2 emissions, potential carbon taxes are likely to affect Danfoss mostly indirectly, i.e. higher procurement cost especially for raw materials and manufactured components. Our response to this risk is directly tied to our commitment to be our customers preferred decarbonization partners.*

### Row 3

#### (2.2.2.1) Environmental issue

Select all that apply

Biodiversity

#### (2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

Select all that apply

Dependencies

- Impacts
- Risks
- Opportunities

### (2.2.2.3) Value chain stages covered

*Select all that apply*

- Direct operations

### (2.2.2.4) Coverage

*Select from:*

- Full

### (2.2.2.7) Type of assessment

*Select from:*

- Qualitative and quantitative

### (2.2.2.8) Frequency of assessment

*Select from:*

- Annually

### (2.2.2.9) Time horizons covered

*Select all that apply*

- Short-term

### (2.2.2.10) Integration of risk management process

*Select from:*

- A specific environmental risk management process

### (2.2.2.11) Location-specificity used

Select all that apply

- Site-specific

### (2.2.2.12) Tools and methods used

Commercially/publicly available tools

- WWF Biodiversity Risk Filter

### (2.2.2.13) Risk types and criteria considered

Chronic physical

- Water stress
- Sea level rise
- Change in land-use
- Declining ecosystem services
- Water quality at a basin/catchment level
- Water availability at a basin/catchment level
- Increased levels of environmental pollutants in freshwater bodies

Reputation

- Impact on human health
- Negative press coverage related to support of projects or activities with negative impacts on the environment (e.g. GHG emissions, deforestation & conversion, water stress)

### (2.2.2.14) Partners and stakeholders considered

Select all that apply

- Customers
- Employees
- Local communities
- Indigenous peoples

Regulators

### (2.2.2.15) Has this process changed since the previous reporting year?

Select from:

Yes

### (2.2.2.16) Further details of process

*Our 2024 double materiality assessment also covered and analysed biodiversity risks, opportunities, impacts and dependencies, drawing on internal information about geographies, activities, resource consumption, and more. At Danfoss, the analysis of biodiversity impact and risks is situated in the overarching Group Sustainability function. This allows for a company-wide viewpoint to be taken. The cross-segment and cross-divisional data collection of the biodiversity impact of our facilities is a key priority in our decarbonisation and circularity-related projects. Biodiversity concerns are assessed through both quantitative and qualitative methods with the identification of high impact sites beginning in early 2023. This was through the use of the WWF Biodiversity Filter. The project continued into 2024 with a full mapping of own operations, identifying sites located near key biodiversity-sensitive areas (KBAs). FOR SUPPLIERS: Biodiversity-related dependencies and impacts are identified, assessed and managed through our supplier risk assessment process, including self-assessment questionnaires, internal and external audits focusing on environmental management. We focus our efforts on high risk suppliers where the dependencies and negative impacts to people and the environment are greater. In total, 74% of our suppliers in high-risk countries have gone through a third-party on-site audit. During the reporting year, 76 third-party audits were performed in high-risk countries, while around 400 suppliers were engaged in corrective actions or capacity building after assessments in 2024. FOR NEW-BUILD AND M&A: We follow a strict due diligence procedure when dealing with the potential acquisition of land and existing businesses. Thorough reviews of potential land acquisitions are conducted, examining the site and the environmental history of the surroundings. Corporate acquisitions are similarly reviewed as part of the due diligence process.*  
[Add row]

## (2.2.7) Are the interconnections between environmental dependencies, impacts, risks and/or opportunities assessed?

### (2.2.7.1) Interconnections between environmental dependencies, impacts, risks and/or opportunities assessed

Select from:

Yes

### (2.2.7.2) Description of how interconnections are assessed

*Interconnections between environmental dependencies and impacts of Danfoss own operations with the physical climate-related financial risks are identified as part of our climate scenario analysis. Key interconnections relate to the risk of flooding and risk of water scarcity in our own operations, as well as other extreme weather events such as tornadoes, hurricanes, tropical storms and wildfires (e.g. in the US and Asia).*  
[Fixed row]

## (2.3) Have you identified priority locations across your value chain?

### (2.3.1) Identification of priority locations

Select from:

- Yes, we have identified priority locations

### (2.3.2) Value chain stages where priority locations have been identified

Select all that apply

- Direct operations

### (2.3.3) Types of priority locations identified

Sensitive locations

- Areas important for biodiversity
- Areas of limited water availability, flooding, and/or poor quality of water

Locations with substantive dependencies, impacts, risks, and/or opportunities

- Locations with substantive dependencies, impacts, risks, and/or opportunities relating to water
- Locations with substantive dependencies, impacts, risks, and/or opportunities relating to biodiversity

### (2.3.4) Description of process to identify priority locations

*Analysis by external consultants GRC on e.g. sites exposed to flooding, wildfire, etc is used to inform priority locations, as well as geo-mapping of own operations using the WWF Water Risk Filter and Biodiversity Risk Filter. This assessment was used to inform both climate scenario analysis, double materiality analysis and identification of priority Danfoss sites for water efficiency improvements and decarbonization. The assessment was updated in 2024.*

### (2.3.5) Will you be disclosing a list/spatial map of priority locations?

Select from:

- No, we have a list/geospatial map of priority locations, but we will not be disclosing it

[Fixed row]

## (2.4) How does your organization define substantive effects on your organization?

### Risks

#### (2.4.1) Type of definition

Select all that apply

- Qualitative
- Quantitative

#### (2.4.2) Indicator used to define substantive effect

Select from:

- Revenue

#### (2.4.3) Change to indicator

Select from:

- % decrease

#### (2.4.4) % change to indicator

Select from:

- Less than 1%

#### (2.4.6) Metrics considered in definition

Select all that apply

- Frequency of effect occurring
- Time horizon over which the effect occurs
- Likelihood of effect occurring

## (2.4.7) Application of definition

A substantial or strategic impact when identifying or assessing climate risk is a risk whose financial impact is greater than 0,1% of our net global sales. We are therefore using a financial indicator to define a substantive or strategic impact. At Danfoss all identified risks need to be assessed. To determine the current level of a risk, impact and likelihood is assessed according to the Danfoss Risk Assessment Guideline. The assessment should reflect the outcome of discussions between the risk experts considering respective background information and knowledge about the risk. The total impact of risks in Danfoss is composed of: • Financial Impact • Impact on Brand • Impact on Health & Safety • Environmental Impact • Risk Velocity • Personal Liability • Impact on Customer Loyalty Each impact criteria are scored, and a weighted average is calculated to achieve the total impact score. To avoid a dilution effect only risk criteria which are applicable to the risk should be considered in the impact calculation. If one of the following risk criteria is not applicable or has no impact on a risk, an impact score of zero must be selected: As a consequence, non-applicable risk criteria will be excluded from the impact calculation and applicable criteria are considered with a respective higher weight. • Total impact of very low: Impact score <1,5 • Total impact of low: Impact score ≥1,5 • Total impact of high: Impact score ≥2,5 • Total impact of very high: Impact score ≥3,5 We consider impact scores of 2,5 and higher (corresponding to high and very high) to be substantive. In Danfoss the likelihood of all risks is also quantitatively assessed (elaborated in C2.2). Combining the two dimensions of impact and likelihood of the risk, allows for determining The Current Risk Level, which assigns all risks a score of either low, medium or high using an impact/likelihood matrix. For each risk the current risk level is then compared to The Risk Acceptance Level. Risks are subsequently classified into risk categories which are confirmed by the Danfoss Risk & Compliance Committee. After a risk has been defined, Risk Stakeholders, who determine the Risk Owner, need to be identified. Based on the Danfoss Risk Universe the Stakeholders assign the risk to a risk identifier. All identified risks have to be documented in the Risk Repository and maintained regularly by employees with a risk management responsibility.

## Opportunities

### (2.4.1) Type of definition

Select all that apply

- Qualitative
- Quantitative

### (2.4.2) Indicator used to define substantive effect

Select from:

- Revenue

### (2.4.3) Change to indicator

Select from:

- % increase

#### (2.4.4) % change to indicator

Select from:

- Less than 1%

#### (2.4.6) Metrics considered in definition

Select all that apply

- Frequency of effect occurring
- Time horizon over which the effect occurs
- Likelihood of effect occurring

#### (2.4.7) Application of definition

*A substantial or strategic impact when identifying or assessing opportunities, including climate- and water-related opportunities, is one whose financial impact is greater than 0,1% of our Group Sales. We are therefore using a financial indicator to define a substantive or strategic impact. The overarching opportunities identified and assessed by Danfoss are referred to as "megatrends" in our external reporting - the five main drivers of opportunity that we have identified for future strategic decision making. These are: climate change, urbanization, food and water supply, digitalisation and electrification. Climate change refers to the opportunity that Danfoss, as a climate solution provider, sees as we shift towards sustainable pathways. Urbanization identifies the growing need to decarbonise cities as more people move into them. Food and water supply focus on the opportunities present in the agricultural industry as well as focus on producing with fewer resources in the food and beverage industry. Digitalization identifies the opportunity present in digital technologies driving efficiency and productivity ensuring the greenest possible energy usage. And finally, the opportunity present in Electrification focuses on the 40% reduction in energy consumption that electrification of technology provides. As these are the identified overarching opportunities at Danfoss, they also provide the basis of the climate opportunities. Also, following the approach of identifying substantial or strategic impact of climate risks, the identification and assessment of climate opportunities present an opportunity when they impact 0,1% of Group Sales. Thus, again, we are applying a financial indicator to define a substantive or strategic opportunity impact. The total impact of opportunities are composed of: • Financial Impact • Impact on Brand • Impact on Health & Safety • Environmental Impact • Opportunity Velocity • Impact on Customer Loyalty - Each impact criteria are scored, and a weighted average is calculated to achieve the total impact score.*

[Add row]

### **(2.5) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health?**

#### (2.5.1) Identification and classification of potential water pollutants

Select from:

Yes, we identify and classify our potential water pollutants

## (2.5.2) How potential water pollutants are identified and classified

*Danfoss operates in compliance with relevant local regulation on water pollutants at all sites, including analysis of wastewater and other mitigative measures to identify and classify pollutant sources. All our sites are responsible for compliance with pollutant regulations locally, while our Global Services and Segment compliance teams monitor and oversee efforts to ensure proper identification and classification of potential water pollutants. As of 2024, 76% of our production sites are certified to ISO14001 (environmental management), covering water pollution and wastewater. For the remaining sites, we require environmental management systems which meets the requirements of the ISO14001. During 2025, several certification processes are planned to increase share of ISO14001-certified sites. In 2024, we have established a publicly available group-wide policy on water management, which also outlines our position on water pollutants. The policy is available on danfoss.com.*

[Fixed row]

## (2.5.1) Describe how your organization minimizes the adverse impacts of potential water pollutants on water ecosystems or human health associated with your activities.

### Row 1

#### (2.5.1.1) Water pollutant category

Select from:

Oil

#### (2.5.1.2) Description of water pollutant and potential impacts

*Oil pollution leads to immediate and long-term ecological impacts across soil ecosystems, microbial health, mangroves, reefs, sea birds, etc., as well as long-term adverse impacts on human health.*

#### (2.5.1.3) Value chain stage

Select all that apply

Upstream value chain

#### (2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- Water recycling
- Upgrading of process equipment/methods
- Beyond compliance with regulatory requirements
- Implementation of integrated solid waste management systems
- Requirement for suppliers to comply with regulatory requirements
- Industrial and chemical accidents prevention, preparedness, and response
- Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements

### (2.5.1.5) Please explain

*Our Supplier Code of Conduct requires our suppliers to commit to reducing the environmental impact of its operations. Specifically, suppliers are required to safely manage, store and dispose of chemicals and hazardous substances in accordance with regulations. Further, our suppliers are required to ensure that all waste and wastewater from operations is monitored, controlled, treated and discharged or disposed of as required by law. Our supplier due diligence process, including audits, self-assessment questionnaires and onboarding reviews, also covers these topics. Key success criteria are supplier compliance to our Supplier Code of Conduct, as assessed via self-assessment questionnaires, internal and external auditing. As of 2024, 79% of our suppliers have signed our Supplier Code, while 69% have environmental clauses integrated into contracts. No major or severe pollution-related non-compliances were identified in 2024.*

## Row 2

### (2.5.1.1) Water pollutant category

Select from:

- Oil

### (2.5.1.2) Description of water pollutant and potential impacts

*Oil pollution leads to immediate and long-term ecological impacts across soil ecosystems, microbial health, mangroves, reefs, sea birds, etc., as well as long-term adverse impacts on human health.*

### (2.5.1.3) Value chain stage

Select all that apply

- Direct operations

#### (2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- Upgrading of process equipment/methods
- Beyond compliance with regulatory requirements
- Reduction or phase out of hazardous substances
- Provision of best practice instructions on product use
- Implementation of integrated solid waste management systems
- Industrial and chemical accidents prevention, preparedness, and response
- Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

#### (2.5.1.5) Please explain

*All sites perform wastewater treatment to ensure no oil or other potential water pollutants are discharged from our operations. As of 2024, 76% of our production sites are certified to ISO14001 (environmental management), covering water pollution and wastewater. For the remaining sites, we require environmental management systems which meets the requirements of the ISO14001. During 2025, several certification processes are planned to increase share of ISO14001-certified sites. In 2024, we have established a publicly available group-wide policy on water management, which also outlines our position on water pollutants. The policy is available on danfoss.com. Key success criteria is compliance to pollution-related regulations where ever we operate, safe discharge of all wastewater from production and ensuring we have no actual pollution incidents occurring across our global operational footprint. We achieved all of the above in the reporting year.*

*[Add row]*

### C3. Disclosure of risks and opportunities

**(3.1) Have you identified any environmental risks which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?**

#### Climate change

##### **(3.1.1) Environmental risks identified**

*Select from:*

Yes, both in direct operations and upstream/downstream value chain

#### Water

##### **(3.1.1) Environmental risks identified**

*Select from:*

Yes, both in direct operations and upstream/downstream value chain

#### Plastics

##### **(3.1.1) Environmental risks identified**

*Select from:*

No

##### **(3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain**

*Select from:*

Environmental risks exist, but none with the potential to have a substantive effect on our organization

### (3.1.3) Please explain

*Our products contain very little rubber, and plastics is mostly used in packaging. Here we are already piloting different materials to replace and reduce the use of plastics, also through our Circularity Toolbox and Design Guide. As such, we have not identified any plastics-related risks to have a substantive effect on Danfoss in the reporting year, however we are monitoring developments towards reduction of plastics.*

*[Fixed row]*

**(3.1.1) Provide details of the environmental risks identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future.**

## Climate change

### (3.1.1.1) Risk identifier

Select from:

Risk1

### (3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Flooding (coastal, fluvial, pluvial, groundwater)

### (3.1.1.4) Value chain stage where the risk occurs

Select from:

Direct operations

### (3.1.1.6) Country/area where the risk occurs

Select all that apply

Brazil

China

India

- Italy
- United States of America

### (3.1.1.9) Organization-specific description of risk

*Flooding of factories and other owned assets comprise a climate-related financial risk to Danfoss as such events may lead to decreased revenues from reduced production capacity. All operating Danfoss factory sites are assessed on several climate-related risk exposure measures every year. The exposure assessment is done by an external consultancy (Global Risk Connect) and includes, if deemed necessary, local site visits and inspection. The sites are all evaluated based on the exposure to floods. In total, 108 Danfoss factory sites exposure to flooding risks has been assessed in 2024, including potential severity. As of 2024, Danfoss has 20 sites located in areas with high exposure to flooding risks and even more in areas with medium exposure, as per GRC and WWF Water Risk Filter. Sites subject to flood exposure are spread globally. The overall flood exposure assessment combines information on the inundation depth at key structures as well as flood zone exposure (considering whether the site is in a flood zone, protected by a levee, or exposed to coastal flooding). In the case of a flooding incident at one of the exposed sites, it could potentially lead to damage to assets, closure of operations and potential production downtimes. EXAMPLE: In 2024, we experienced several minor flooding incidents, one of which led to short-term production stoppage (India) with resulting production losses and flood mitigation actions taken as result.*

### (3.1.1.11) Primary financial effect of the risk

Select from:

- Decreased revenues due to reduced production capacity

### (3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term
- Medium-term
- Long-term
- The risk has already had a substantive effect on our organization in the reporting year

### (3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Very likely

### (3.1.1.14) Magnitude

Select from:

Medium

### **(3.1.1.15) Effect of the risk on the financial position, financial performance and cash flows of the organization in the reporting year**

*The effect of the risk on financial position, performance or cash flows in the reporting year is around EUR 2,000,000, including cost of operational stoppage for one full week at one of our sites in India, as well as actual flooding-related costs, preventive measures and risk assessments, which is considered limited.*

### **(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons**

*The effect of the risk on financial position, performance or cash flows across time horizons is potentially significant in a RCP 6 scenario, both in terms of financial performance and cash flows if sites are exposed to frequent and more severe floodings and production capacity is reduced or entirely stopped, but also indirectly on financial position due to the effect on the floodings on local suppliers and/or critical infrastructure. The effect of the risk is – depending on the success of the 2015 Paris Agreement’s ambition to limit global warming to 1,5C – expected to increase significantly over time and continue to do so in the decades ahead, potentially impacting a greater share of our factories.*

### **(3.1.1.17) Are you able to quantify the financial effect of the risk?**

Select from:

Yes

### **(3.1.1.18) Financial effect figure in the reporting year (currency)**

2100000

### **(3.1.1.19) Anticipated financial effect figure in the short-term – minimum (currency)**

8400000

### **(3.1.1.20) Anticipated financial effect figure in the short-term – maximum (currency)**

61300000

### **(3.1.1.21) Anticipated financial effect figure in the medium-term – minimum (currency)**

8400000

### (3.1.1.22) Anticipated financial effect figure in the medium-term – maximum (currency)

122600000

### (3.1.1.23) Anticipated financial effect figure in the long-term – minimum (currency)

8400000

### (3.1.1.24) Anticipated financial effect figure in the long-term – maximum (currency)

184000000

### (3.1.1.25) Explanation of financial effect figure

*Minimum financial effect figures across time horizons are calculated from the actual 2024 financial effect (actual effect plus cost of mitigative actions), compounded by 4 to account for the full span of each time horizon. Maximum financial effect figures across time horizons are calculated from the Average Probable Loss (APL) for sites located in areas with Severe Flooding Risk, compounded by 4 to account for the full span of each time horizon. The flooding-exposed sites are identified by 2024 analysis conducted by external risk consultants (Global Risk Connect).*

### (3.1.1.26) Primary response to risk

Policies and plans

Develop flood emergency plans

### (3.1.1.27) Cost of response to risk

360000

### (3.1.1.28) Explanation of cost calculation

*Cost of response to the risk is calculated from actual CAPEX cost for mitigative actions taken at a Danfoss site in India in 2024, following flooding event, as well as the lost revenue from six-day production stoppage. As example, flooding emergency plans and emergency drainage was installed to reduce the risk of flooding going forward. Together, these costs has been added to the average yearly investments in flooding mitigation across Danfoss over the past 10 years.*

### (3.1.1.29) Description of response

*To mitigate the risk of, and potential impact of, extreme weather events, all our sites conduct annual Business Continuity Planning (BCP) and Hazards & Aspects analysis, as well as insurance assessments also covering environmental risks such as extreme weather events. Action plans are being developed for sites potentially exposed to floods, in accordance also with ISO14001 which we maintain for 76% of our production sites globally. All our sites in flooding exposed areas are certified. Plans include installing flood gates or moving equipment to a higher level, production increase or reduction, installment of drainage and flood barriers, as well as development of flood emergency response plans. As example, flooding emergency plans and emergency drainage was installed at a production site in India which experienced a flooding incident in 2024, aiming to reduce the risk of flooding going forward. Again in 2024, we have also mapped our operations against the WWF Water Risk Filter and WRI Aqueduct tool to focus our efforts on areas with the highest flooding risk exposure.*

## Water

### (3.1.1.1) Risk identifier

Select from:

Risk2

### (3.1.1.3) Risk types and primary environmental risk driver

Chronic physical

Water stress

### (3.1.1.4) Value chain stage where the risk occurs

Select from:

Direct operations

### (3.1.1.6) Country/area where the risk occurs

Select all that apply

China

India

Mexico

United States of America

### (3.1.1.7) River basin where the risk occurs

Select all that apply

- Ganges - Brahmaputra
- Liao He
- Mississippi River
- Rio Grande

### (3.1.1.9) Organization-specific description of risk

Water scarcity comprise a climate-related financial risk to Danfoss as such events may lead to decreased revenues from reduced production capacity. Operations closures also impacts our ability to deliver on customer commitments, also in cases of indirect impacts from impacted suppliers or damaged infrastructure. Climate change scenarios predict that the risks that already exist today regarding scarcity and poor quality of water will become even more acute. The UN estimates that by 2050 more than 40% of the world's population will live in regions exposed to high water risks. Danfoss operations can depend on certain locations with the availability of water supply or regulations restricting its use. A Group-wide assessment of our water consumption in water-scarce areas has been completed. We have mapped our operations' exposure to water scarcity (water the sites with the highest water stress (scarcity) risk – these are based in India, Mexico, the United States and China. In 2024, we had a total of 13 production sites identified as located in areas at risk of water stress/scarcity, based on a combination of internal and external resources, e.g. WWF Water Risk Filter and WRI Aqueduct analysis. CASE STUDY: Our sites in Monterey, Mexico, has developed water conservation and recycling strategies to ensure a strong focus on reducing water withdrawals from local water resources. In addition, our Monterey sites have established year-on-year water withdrawal reduction targets.

### (3.1.1.11) Primary financial effect of the risk

Select from:

- Decreased revenues due to reduced production capacity

### (3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Medium-term
- Long-term

### (3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

More likely than not

### **(3.1.1.14) Magnitude**

Select from:

Medium-low

### **(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons**

*We expect the risk of water scarcity affecting our operations to be increasingly material over medium-to-long term. Depending on future scenario pathway, several of our sites may be subject to increasing frequency and severity of water scarcity, local or regional, and as result exposed to potential temporary restrictions or shutdowns due to water scarcity. As such it is expected that the effect of the risk on our financial position, performance and cash flows may increase over time in regions already exposed to water stress.*

### **(3.1.1.17) Are you able to quantify the financial effect of the risk?**

Select from:

Yes

### **(3.1.1.21) Anticipated financial effect figure in the medium-term – minimum (currency)**

14200000

### **(3.1.1.22) Anticipated financial effect figure in the medium-term – maximum (currency)**

28300000

### **(3.1.1.23) Anticipated financial effect figure in the long-term – minimum (currency)**

1430000

### **(3.1.1.24) Anticipated financial effect figure in the long-term – maximum (currency)**

65200000

### (3.1.1.25) Explanation of financial effect figure

*Financial effect figures are calculated from the average daily factory output (EUR) across Danfoss sites, considering the sites located in water-stressed areas as defined by internal WWF Water Risk Filter analysis conducted first in 2023 and re-visited in 2024 by Danfoss Global Services which monitors our factories worldwide. All financial effect figures are compounded by 4 to account for the full span of each time horizon. Calculations are based on assumptions of factory closure resulting from water stress for one day, one week and one month, respectively.*

### (3.1.1.26) Primary response to risk

Infrastructure, technology and spending

Adopt water efficiency, water reuse, recycling and conservation practices

### (3.1.1.27) Cost of response to risk

900000

### (3.1.1.28) Explanation of cost calculation

*Cost of response figure derived from investments across our factories in water stressed areas to upgrade water cooling systems, establish water conservation programmes, water recycling efforts and budgets for water meters.*

### (3.1.1.29) Description of response

*Danfoss is committed to responsible water management practices, ensuring sustainable water use and protecting resources. We strive to continuously decrease water withdrawals, consumption, and/or discharge, particularly in regions facing water quality and scarcity issues. In 2024, we have established site-level water conservation and recycling strategies at all sites located in water stressed areas, as well as established year-on-year targets to reduce water withdrawals. Danfoss is committed to preventing water pollution through proactive strategies and proper wastewater management. We adhere to relevant local standards to protect water quality. Simultaneously, we take proactive steps to prevent water pollution and manage wastewater effectively. Our priority remains to ensure access to clean water and sanitation across all our locations. Danfoss is dedicated to minimizing water withdrawals, consumption, and discharge throughout our operations. We will deploy water-saving technologies, adopt efficient practices, and promote behaviors that optimize water usage and lower our overall water footprint. Additionally, we work to raise awareness of water-related environmental impacts and advocate for actions to mitigate them. We respond to the risk by focused efforts to reduce water consumption both across our sites and specifically for sites located in areas subject to water risks, e.g. water scarcity. All wastewater is treated and cleaned, and we continuously investment in retrofitting and equipment to monitor water quality and consumption.*

## Climate change

### (3.1.1.1) Risk identifier

Select from:

- Risk3

### (3.1.1.3) Risk types and primary environmental risk driver

Policy

- Changes to regulation of existing products and services

### (3.1.1.4) Value chain stage where the risk occurs

Select from:

- Downstream value chain

### (3.1.1.6) Country/area where the risk occurs

Select all that apply

- China
- India
- Italy
- Japan
- Spain
- Denmark
- Finland
- Germany
- Bulgaria
- Slovakia
- United States of America
- United Kingdom of Great Britain and Northern Ireland
- Brazil
- France
- Mexico
- Poland
- Turkey
- Slovenia
- Singapore
- Netherlands
- Republic of Korea
- United Arab Emirates

### (3.1.1.9) Organization-specific description of risk

*Increasing product-related regulation related to climate change and hazardous substances comprise a climate-related financial risk to Danfoss. End markets supplied by Danfoss are subject to increasing regulation and decarbonization targets; from building standards to mandated technologies for power generation. As regulation changes and climate-related mandates come into force, it can potentially delay go-to-market strategies and incur potential regulatory fines and interventions for non-compliance. Examples of such regulation includes, but is not limited to, EU REACH, RoHS, the Ecodesign for Sustainable Products Regulation and the Waste from Electrical and Electronic Equipment Directives, as well as regional mandates on the use of from fluorinated greenhouse gases (F-gases), including hydrofluorocarbons (HFCs) in scope. CASE STUDY An example of how we manage this risk is our 2024 establishment of a Product Compliance Board, reporting directly to our Group Executive Team (GET). This Board serves as the anchor and overall responsibility for oversight and management of regulatory changes and risks, as well as product compliance issues globally. This is handled via dedicated product compliance teams in each of our business segments as well as underlying divisions.*

### **(3.1.1.11) Primary financial effect of the risk**

Select from:

- Increased compliance costs

### **(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization**

Select all that apply

- Short-term
- Medium-term
- Long-term

### **(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon**

Select from:

- Very unlikely

### **(3.1.1.14) Magnitude**

Select from:

- High

### **(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons**

*The anticipated effect of this risk on financial position, performance and cash flows across time horizons is potentially severe, but also considered highly unlikely. Depending on future climate scenarios, increased regulation on e.g. refrigerants (with high GWP), hazardous substances or other topics may impact our product portfolio, but our industry-leading expertise and know-how means we welcome regulation that enables a level playing field while working towards the commitments of the 2015 Paris Agreement. Danfoss is already compliant with a number of regulatory interventions related to climate change, such as the EU Packaging Directive, REACH, RoHS, Taxonomy, CBAM, and more, and we remain in compliance with all. However, drastic policy measures in response to an increasing climate and biodiversity crisis may impact substantially our bottom line, should we not be able to transform our product lines, unlikely as it is. The calculations presented here are hypothetical estimates.*

### **(3.1.1.17) Are you able to quantify the financial effect of the risk?**

Select from:

Yes

### **(3.1.1.19) Anticipated financial effect figure in the short-term – minimum (currency)**

0

### **(3.1.1.20) Anticipated financial effect figure in the short-term – maximum (currency)**

229000000

### **(3.1.1.21) Anticipated financial effect figure in the medium-term – minimum (currency)**

0

### **(3.1.1.22) Anticipated financial effect figure in the medium-term – maximum (currency)**

558000000

### **(3.1.1.23) Anticipated financial effect figure in the long-term – minimum (currency)**

0

### **(3.1.1.24) Anticipated financial effect figure in the long-term – maximum (currency)**

16300000000

### (3.1.1.25) Explanation of financial effect figure

*The risk of not meeting emerging mandates and regulation related to climate change is assumed to impact at maximum (long term) 5% of our 2024 global sales (long term) which are not eligible under the EU Taxonomy (53%). This assumption rests on the rationale that the 47% of our sales which are Taxonomy-eligible are less likely to not be compliant to environmental or climate-related regulations. The 5% maximum corresponds to the level of maximum penalty allowed under the EU GDPR and CSDDD in cases of non-compliances. The maximum for short term is set at 1% of global sales and medium term 2%. Effect figures are compounded to reflect all four years in each time horizon, however we consider it extremely unlikely that any product compliance gaps would persist over multiple years. As such, the presented figures are of highly hypothetical nature.*

### (3.1.1.26) Primary response to risk

Compliance, monitoring and targets

Greater compliance with regulatory requirements

### (3.1.1.27) Cost of response to risk

233000000

### (3.1.1.28) Explanation of cost calculation

*Cost of response calculation is comprised of the share of R&D (2024) going towards Taxonomy-eligible activities (assumed to be proportionate to the level of Taxonomy-eligible sales) as well as costs related to regulatory functions at segment and Group level.*

### (3.1.1.29) Description of response

*Group Risk & Compliance implements the tools and methodologies for risk identification in relation to product compliance. This enables informed decision-making and due implementation of new regulation. When needed, cross-functional working groups are established to manage new regulatory requirements, e.g. packaging directives, EU Taxonomy, CBAM, CSDDD, Packaging Directive, etc. Across our business segments and divisions, we have product compliance and product safety teams working to continuously to ensure our products live up to the highest standards. In 2024, 86% of Danfoss' manufacturing sites have obtained certification for quality management system according to ISO 9001 and 11% according to IATF 16949. In 2024, we have established a senior-level Product Compliance Board represented by all our business segments and relevant Group functions, to continue our dedicated focus to product compliance and maintaining overview of current and incoming regulations related to our products. At Danfoss we continuously invest heavily in research and development (R&D) activities across our business segments, to improve the performance of our products and solutions and ensure compliance with new and emerging environmental mandates and regulations. In 2024, our investments into R&D amounted to a total of EURm 488, a slight increase during a challenging year for Danfoss, showcasing our commitment to bringing transformative products to market and enabling us to meet increasing regulatory requirements related to the environmental performance of our products.*

## Climate change

### (3.1.1.1) Risk identifier

Select from:

Risk4

### (3.1.1.3) Risk types and primary environmental risk driver

Policy

Carbon pricing mechanisms

### (3.1.1.4) Value chain stage where the risk occurs

Select from:

Direct operations

### (3.1.1.6) Country/area where the risk occurs

Select all that apply

China

India

Mexico

Turkey

Denmark

Germany

United States of America

### (3.1.1.9) Organization-specific description of risk

*Carbon pricing remains a key policy mechanism to curb the adverse impacts of climate change and direct capital towards cleaner, more efficient alternatives. Today, there is a growing consensus among both governments and businesses on the fundamental role of carbon pricing in realizing the commitments of the 2015 Paris Agreement and limiting global warming to below 1,5C. Carbon pricing mechanisms impacts our bottom line directly, depending on the nature of the mechanism, and strengthens the business case for our ongoing decarbonization journey. Carbon pricing mechanisms can take different forms, such as direct pricing instruments that apply a price incentive directly proportional to the GHG emissions generated by a given product or activity, e.g. carbon taxes and emissions trading schemes (ETS) or border pricing such as the EU Carbon Border Adjustment Mechanism (CBAM). Danfoss is covered by the EU ETS in our headquarter and production sites in*

Nordborg, Denmark also for 2024. Across our factories, we have identified over 200 improvement projects that represent a combined potential reduction of approximately 130,000 MWh (13% decrease) in energy use and 48,000 tCO<sub>2</sub>e (18% reduction) in carbon emissions. Among the identified improvement projects, in 2024, we implemented 45 projects across 12 factories, targeting a reduction of approx. 29,000 MWh (3%) in annual energy consumption and a 10,000 tCO<sub>2</sub>e (4%) decrease in carbon footprint.

### (3.1.1.11) Primary financial effect of the risk

Select from:

- Increased compliance costs

### (3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term
- Medium-term
- Long-term
- The risk has already had a substantive effect on our organization in the reporting year

### (3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- About as likely as not

### (3.1.1.14) Magnitude

Select from:

- Medium-high

### (3.1.1.15) Effect of the risk on the financial position, financial performance and cash flows of the organization in the reporting year

The effect of the risk on our financial position, performance and cash flows was very limited in the reporting year, as we incurred total carbon pricing costs below EUR 500,000, covering the EU Emissions Trading Scheme (ETS). This covers both CO<sub>2</sub> quota fees, auditing services and administrative costs.

### **(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons**

*We anticipate that the effect of the risk on our financial position, performance and cash flow may materially increase in the medium-to-long term and beyond. Hypothetical calculations covering 7 key operating countries (comprising app. 75% of total Scope 1-2 footprint) indicates potentially significant costs for Danfoss if carbon pricing schemes emerge quickly as response to the increasing urgency of the green transition. This confirms our strategy to decarbonise our operations and value chain, thereby reducing the potential impact of carbon pricing schemes on our financial performance and cash flows.*

### **(3.1.1.17) Are you able to quantify the financial effect of the risk?**

Select from:

Yes

### **(3.1.1.18) Financial effect figure in the reporting year (currency)**

500000

### **(3.1.1.19) Anticipated financial effect figure in the short-term – minimum (currency)**

2000000

### **(3.1.1.20) Anticipated financial effect figure in the short-term – maximum (currency)**

2500000

### **(3.1.1.21) Anticipated financial effect figure in the medium-term – minimum (currency)**

97000000

### **(3.1.1.22) Anticipated financial effect figure in the medium-term – maximum (currency)**

380000000

### **(3.1.1.23) Anticipated financial effect figure in the long-term – minimum (currency)**

160000000

### (3.1.1.24) Anticipated financial effect figure in the long-term – maximum (currency)

390000000

### (3.1.1.25) Explanation of financial effect figure

*We have estimated the impact of carbon pricing as global averages for key operating countries, comprising app. 80% of our global Scope 1-2 footprint, as well as concrete EU carbon pricing mechanisms covering Danfoss (EU ETS). Estimations are assessed considering the International Energy Agency (IEA) and the World Energy Outlook (WEO) models, as well as internal projections for minimum and maximum expected costs. Our carbon pricing projections remain the same as in last years' CDP response: For medium term, we have applied EUR 10 / ton CO2 and EUR 40 / ton CO2 as minimum and maximum ranges. For long term, we have applied EUR 20 / ton CO2 and EUR 50 / ton of CO2. The higher ranges are considered highly unlikely as it would require all the selected key operating countries to establish carbon pricing mechanisms within a relatively short timeframe. These ranges are applied to our 2024 Scope 1-2 emissions in selected key operating countries, as well as Scope 3.1 Purchased Goods and Services, and includes as such both direct and main upstream indirect impacts from increased supplier costs. The calculations represent a hypothetical estimation. For short term, calculations are based on estimated costs to comply with current or incoming carbon pricing mechanisms in key operating countries/regions, e.g. EU Emissions Trading Scheme (ETS). For medium and long term, assumed carbon pricing across the selected key operating countries are applied to estimate costs to Danfoss, taking into account our commitment to decarbonize our value chain by achieving carbon neutrality in own operations and reducing upstream value chain emissions by 25% by 2030. Moreover, grid decarbonisation (even if fragmented) is expected to drive some emissions reductions in these key markets, depending on which future scenario/pathway is realised. All time horizon quantification figures are compounded two include all four years within each time horizon.*

### (3.1.1.26) Primary response to risk

Compliance, monitoring and targets

Implementation of environmental best practices in direct operations

### (3.1.1.27) Cost of response to risk

10000000

### (3.1.1.28) Explanation of cost calculation

*The cost of response figure comprise the total sum of investments related to decarbonisation and water management at our factories globally.*

### (3.1.1.29) Description of response

We mitigate the potential risk of carbon pricing by pursuing our science-based scope 1-2 carbon neutrality (2030) targets, decarbonizing our upstream supply chain through our supplier decarbonization engagement programme (Green Ask), and electrifying our company cars (commitment to Climate Group's EV100 - increase from 12% to 20% from 2023 to 2024) and internal distribution (electric truck handling Danish internal distribution). In 2024, we signed another PPA to power our US operations with renewable energy starting in 2025, and we have also continued investing and implementing energy efficient solutions in our own production lines to drive down emissions.

## Climate change

### (3.1.1.1) Risk identifier

Select from:

Risk5

### (3.1.1.3) Risk types and primary environmental risk driver

Market

Lack of availability and/or increased cost of recycled or renewable content

### (3.1.1.4) Value chain stage where the risk occurs

Select from:

Upstream value chain

### (3.1.1.6) Country/area where the risk occurs

Select all that apply

China

India

Italy

Japan

Spain

Denmark

Finland

Brazil

France

Mexico

Poland

Turkey

Slovakia

Slovenia

- Germany
- Romania
- Bulgaria
- United Arab Emirates
- United States of America
- United Kingdom of Great Britain and Northern Ireland

- Singapore
- Netherlands
- Republic of Korea

### (3.1.1.9) Organization-specific description of risk

*The inclusion of recycled or green content in our products poses the risk of considerable cost increases in these materials (and thus in our overall product) over the coming years and decades. This development is driven in part by our circularity ambitions and tools for new product development, e.g. circular design guide and packaging guide, aiming to improve circularity, reduce carbon footprint and increase recyclability of our products. Considering both internal experts and external projections, we currently see a minimum premium of around 20% for green variations of steel and aluminum. With Danfoss' commitment to the First Movers Coalition (FMC) in 2023, we started engaging our raw materials suppliers during 2024 to understand options, pricing and availability in the market, and as of 2024, between 2-3% of the aluminum we purchase is either low-carbon or secondary. We estimate that this will increase to app. 5% by 2025 as we proceed with supplier engagement through our Green Ask programme.*

### (3.1.1.11) Primary financial effect of the risk

Select from:

- Increased production costs

### (3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term
- Medium-term
- Long-term
- The risk has already had a substantive effect on our organization in the reporting year

### (3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Likely

### **(3.1.1.14) Magnitude**

Select from:

Medium-high

### **(3.1.1.15) Effect of the risk on the financial position, financial performance and cash flows of the organization in the reporting year**

*The effect has had limited effect on our financial position this year (less than EUR 1m), which is generated from the estimated incurred "green premium" (10%) from the 2-3% of aluminum which was sourced as secondary or "low-carbon" as of 2024.*

### **(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons**

*This risk is expected to effect the financial position going forward as the cost of materials is expected to increase (as indicated in the financial impact calculations). This will need budget allocated towards covering this cost hence affecting financial position.*

### **(3.1.1.17) Are you able to quantify the financial effect of the risk?**

Select from:

Yes

### **(3.1.1.18) Financial effect figure in the reporting year (currency)**

800000

### **(3.1.1.19) Anticipated financial effect figure in the short-term – minimum (currency)**

18000000

### **(3.1.1.20) Anticipated financial effect figure in the short-term – maximum (currency)**

46000000

### **(3.1.1.21) Anticipated financial effect figure in the medium-term – minimum (currency)**

27000000

### (3.1.1.22) Anticipated financial effect figure in the medium-term – maximum (currency)

81000000

### (3.1.1.23) Anticipated financial effect figure in the long-term – minimum (currency)

50000000

### (3.1.1.24) Anticipated financial effect figure in the long-term – maximum (currency)

160000000

### (3.1.1.25) Explanation of financial effect figure

*The inclusion of secondary or "low-carbon" input in our products poses the risk of considerable cost increased in these materials (and thus in our overall product). Considering both internal experts and external projections, we currently see a minimum premium of around 10-20% for green variations of steel and aluminum, while in medium and long term the pricing and availability will be greatly dependent on policy intervention, technological development and other factors. We see a risk of up to 40% premium in long term (worst case) in a RCP 4.5 or 8.5 future, while IEA NZ 2050 may be much closer to prices for primary raw materials. With our commitment to the First Movers Coalition to increase our share of low-carbon and secondary aluminum, our estimated minimum short-term cost is calculated by applying a 10-40% premium to 10% of spend (on both steel and aluminium). This is aligned with the aluminium commitment for the First Movers Coalition to source at least 10% low-carbon (by volume) of all our primary aluminium procured per year by 2030. Because steel is one of the largest materials (in volume) in our products, we also included a hypothetical 10% commitment to decarbonize this in these calculations. This is to reflect the overall material commitment and consequential risk. The maximum short-term risk follows the same calculation logic with the premium of 20% being applied to 10% of spend. The minimum short-and-medium-term risk is set at 10% premium to our 10% spend, with the maximum medium-term cost being a 30% premium applied to 10% of spend. The long-term risk estimation is maintained at 10% for minimum and increased to 40% for maximum to reflect uncertainty. Each of these figures reflect a 4-year total with an annual growth of 10%, aligned with our growth-oriented 2030 strategy, LEAP2030.*

### (3.1.1.26) Primary response to risk

Engagement

Engage with suppliers

### (3.1.1.27) Cost of response to risk

1000000

### (3.1.1.28) Explanation of cost calculation

*Membership costs of relevant organisations, e.g. Ellen McArthur Foundation, as well as estimated FTEs focused on engagement with suppliers to assess and identify opportunities for low-carbon / secondary sourcing of aluminum and steel.*

### (3.1.1.29) Description of response

*In 2024, we have launched our Green Ask supplier engagement programme which focuses on understanding our supplier's position and own understanding of sustainability matters in their products. As of 2024, more than 80% of our supplier-related emissions are covered by our Green Ask supplier engagement programme, and we have started engaging our suppliers directly to gather and consolidate information about 'green' raw material availability, including aluminum and steel. We support external partnerships to drive systemic change in the industry and build a pipeline for secondary raw materials. In November 2023, Danfoss announced our commitment to the First Movers Coalition (FMC), and we are also members of the Ellen McArthur Foundation, focusing on circular business models. In 2023, Danfoss made the commitment to purchase at least 10% (by volume) low-carbon primary aluminium by 2030. Additionally, we committed to ensuring that at least half of all aluminium used is composed of secondary aluminium by 2030. By 2024, app. 2-3% of aluminum sourcing is considered "low carbon". A key challenge faced so far concerns the lack of availability of secondary or low-carbon raw materials, so we work actively to encourage and support this when engaging our peers, suppliers and other stakeholders.*

*[Add row]*

## **(3.1.2) Provide the amount and proportion of your financial metrics from the reporting year that are vulnerable to the substantive effects of environmental risks.**

### **Climate change**

#### **(3.1.2.1) Financial metric**

Select from:

Revenue

#### **(3.1.2.2) Amount of financial metric vulnerable to transition risks for this environmental issue (unit currency as selected in 1.2)**

1300000

### (3.1.2.3) % of total financial metric vulnerable to transition risks for this environmental issue

Select from:

Less than 1%

### (3.1.2.4) Amount of financial metric vulnerable to physical risks for this environmental issue (unit currency as selected in 1.2)

2100000

### (3.1.2.5) % of total financial metric vulnerable to physical risks for this environmental issue

Select from:

Less than 1%

### (3.1.2.7) Explanation of financial figures

Figure derived from financial effect figures in the reporting year for the risks reported in 3.1.1.

## Water

### (3.1.2.1) Financial metric

Select from:

Revenue

### (3.1.2.2) Amount of financial metric vulnerable to transition risks for this environmental issue (unit currency as selected in 1.2)

0

### (3.1.2.3) % of total financial metric vulnerable to transition risks for this environmental issue

Select from:

Less than 1%

**(3.1.2.4) Amount of financial metric vulnerable to physical risks for this environmental issue (unit currency as selected in 1.2)**

0

**(3.1.2.5) % of total financial metric vulnerable to physical risks for this environmental issue**

Select from:

Less than 1%

**(3.1.2.7) Explanation of financial figures**

*No substantive effects of water-related risks during reporting year.  
[Add row]*

**(3.2) Within each river basin, how many facilities are exposed to substantive effects of water-related risks, and what percentage of your total number of facilities does this represent?**

**Row 1**

**(3.2.1) Country/Area & River basin**

Mexico

Bravo

**(3.2.2) Value chain stages where facilities at risk have been identified in this river basin**

Select all that apply

Direct operations

### (3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin

5

### (3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

1-25%

### (3.2.10) % organization's total global revenue that could be affected

Select from:

1-10%

### (3.2.11) Please explain

*We have five facilities in Mexico that rely on the Rio Grande (Bravo) river basin. Again in 2024, this river basin was assessed to have high water risk among the river basins which we operate in globally, using a combination of internal and external resources, e.g. the WWF Water Risk Filter. We have established water conservation strategies and site-level water targets at these sites. However, with local seasonal water scarcity, even with low water use at our factories in Mexico it remains a risk if there is not sufficient water supply for our employees or our factories.*

## Row 2

### (3.2.1) Country/Area & River basin

India

Ganges - Brahmaputra

### (3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

Direct operations

### (3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin

**(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin**

Select from:

1-25%

**(3.2.10) % organization's total global revenue that could be affected**

Select from:

1-10%

**(3.2.11) Please explain**

*We have two facilities in India that rely on the Ganges Brahmaputra river basin. Again in 2024, this river basin was assessed to have high water risk, using a combination of internal and external resources, e.g. the WWF Water Risk Filter. We have established water conservation strategies and site-level water targets at these sites. However, with local seasonal water scarcity, even with low water use at our factories in India it remains a risk if there is not sufficient water supply for our employees or our factories.*

**Row 3****(3.2.1) Country/Area & River basin**

China

Yangtze River (Chang Jiang)

**(3.2.2) Value chain stages where facilities at risk have been identified in this river basin**

Select all that apply

Direct operations

**(3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin**

### (3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

1-25%

### (3.2.10) % organization's total global revenue that could be affected

Select from:

1-10%

### (3.2.11) Please explain

*We have three facilities in China that rely on the Yangtze river basin. Again in 2024, this river basin was assessed to have high water risk among the river basins which we operate in globally, using a combination of internal and external resources, e.g. the WWF Water Risk Filter. We have established water conservation strategies and site-level water targets at these sites. However, with local seasonal water scarcity, even with low water use at our factories in China it remains a risk if there is not sufficient water supply for our employees or our factories.*

## Row 4

### (3.2.1) Country/Area & River basin

China

Liao He

### (3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

Direct operations

### (3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin

1

### (3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

Less than 1%

### (3.2.10) % organization's total global revenue that could be affected

Select from:

Less than 1%

### (3.2.11) Please explain

*We have one facility in China that rely on the Liao He river basin. Again in 2024, this river basin was assessed to have high water risk among the river basins which we operate in globally, using a combination of internal and external resources, e.g. the WWF Water Risk Filter. We are implementing a water conservation strategy at this site. However, with local seasonal water scarcity, even with low water use at our factories in China it remains a risk if there is not sufficient water supply for our employees or our factories.*

## Row 5

### (3.2.1) Country/Area & River basin

Canada

Mississippi River

### (3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

Direct operations

### (3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin

2

### (3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

1-25%

### (3.2.10) % organization's total global revenue that could be affected

Select from:

1-10%

### (3.2.11) Please explain

We have two facilities in the US that rely on the Mississippi river basin. Again in 2024, this river basin was assessed to have high water risk among the river basins which we operate in globally, using a combination of internal and external resources, e.g. the WWF Water Risk Filter. We are implementing a water conservation strategy at this site. However, with local seasonal water scarcity, even with low water use at our factories in the US it remains a risk if there is not sufficient water supply for our employees or our factories.

[Add row]

### (3.3) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

	Water-related regulatory violations	Comment
	Select from: <input checked="" type="checkbox"/> No	No fines for water-related violations in the reporting year

[Fixed row]

### (3.5) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?

Select from:

Yes

### (3.5.1) Select the carbon pricing regulation(s) which impact your operations.

Select all that apply

EU ETS

**(3.5.2) Provide details of each Emissions Trading Scheme (ETS) your organization is regulated by.**

### **EU ETS**

**(3.5.2.1) % of Scope 1 emissions covered by the ETS**

0.05

**(3.5.2.2) % of Scope 2 emissions covered by the ETS**

0

**(3.5.2.3) Period start date**

12/31/2023

**(3.5.2.4) Period end date**

12/30/2024

**(3.5.2.5) Allowances allocated**

858

**(3.5.2.6) Allowances purchased**

0

**(3.5.2.7) Verified Scope 1 emissions in metric tons CO<sub>2</sub>e**

73.66

**(3.5.2.8) Verified Scope 2 emissions in metric tons CO<sub>2</sub>e**

### (3.5.2.9) Details of ownership

Select from:

Facilities we own and operate

### (3.5.2.10) Comment

Only global headquarters in Nordborg, Denmark, covered under EU ETS.

[Fixed row]

### (3.5.4) What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?

The campus in Nordborg handles the compliance to the requirements set by the EU ETS scheme. Our Real Estate operation is monitoring the compliance to the requirements on the operational level. Annual third-party verification (Bureau Veritas) reviews and confirms compliance with the EU ETS scheme. In 2021 the campus in Nordborg implemented Energy Management according to ISO 50001, still maintained in 2024.

### (3.6) Have you identified any environmental opportunities which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?

	Environmental opportunities identified
Climate change	Select from: <input checked="" type="checkbox"/> Yes, we have identified opportunities, and some/all are being realized
Water	Select from: <input checked="" type="checkbox"/> Yes, we have identified opportunities, and some/all are being realized

[Fixed row]

**(3.6.1) Provide details of the environmental opportunities identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future.**

## Climate change

### (3.6.1.1) Opportunity identifier

Select from:

Opp1

### (3.6.1.3) Opportunity type and primary environmental opportunity driver

Products and services

Increased sales of existing products and services

### (3.6.1.4) Value chain stage where the opportunity occurs

Select from:

Downstream value chain

### (3.6.1.5) Country/area where the opportunity occurs

Select all that apply

China

India

Italy

Japan

Spain

Denmark

Finland

Germany

Romania

Brazil

France

Mexico

Poland

Turkey

Slovakia

Slovenia

Singapore

Netherlands

- Bulgaria
- United Arab Emirates
- United States of America
- United Kingdom of Great Britain and Northern Ireland

- Republic of Korea

### **(3.6.1.8) Organization specific description**

*As global industries and governments increasingly prioritize sustainability and carbon reduction, Danfoss can leverage its expertise in energy-efficient technologies to meet this growing demand. This opportunity is expected to affect our markets globally, across all geographies although the local impact may vary. Delivering low-emissions products and services enable Danfoss to become our customers' preferred decarbonization partner, supporting them in meeting their own climate commitments. Also, governments worldwide are implementing stricter regulations and offering incentives to reduce greenhouse gas emissions. By developing products that meet or exceed these regulatory standards, Danfoss can not only ensure compliance but also benefit from financial incentives and subsidies designed to promote low emission technologies. One concrete regional example is the EU directive regarding energy using products and energy efficiency "EN 50598-3 Ecodesign for power drive systems, motor starters, power electronics & their driven applications: Part 3: Quantitative eco design approach through life cycle assessment including product category rules and the content of environmental declarations", which will increase customers' focus on more energy efficient solutions and thereby increase the demand for Danfoss' products and solutions.*

### **(3.6.1.9) Primary financial effect of the opportunity**

Select from:

- Increased revenues resulting from increased demand for products and services

### **(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization**

Select all that apply

- Short-term
- Medium-term
- Long-term
- The opportunity has already had a substantive effect on our organization in the reporting year

### **(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon**

Select from:

- Very likely (90–100%)

### (3.6.1.12) Magnitude

Select from:

High

### (3.6.1.13) Effect of the opportunity on the financial position, financial performance and cash flows of the organization in the reporting period

*In 2024, we continued our strong investments in innovation, capacity, and digitalization. Despite the challenging year, we delivered a slight increase in R&D spending, highlighting our commitment to engineer the solutions of the future. Demand for sustainable solutions was one of the contributor in the growth of our sales. Our Taxonomy eligible revenues totaled 47% of our sales.*

### (3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

*The anticipated financial effect of this opportunity on financial position and cash flows are considered very significant, in line with our commitment to be our customers' preferred decarbonisation partner. We engineer energy efficient solutions to reduce emissions, and 47% of our 2024 revenues were eligible under the EU Taxonomy. Over the time horizons, depending on future scenarios, we expect strong growth across our business segment, and we continue to invest in R&D and operational excellence, in order to showcase the way to decarbonise operations by going carbon neutral in our own operations by 2030..*

### (3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

Yes

### (3.6.1.16) Financial effect figure in the reporting year (currency)

4500000000

### (3.6.1.17) Anticipated financial effect figure in the short-term - minimum (currency)

17500000000

### (3.6.1.18) Anticipated financial effect figure in the short-term – maximum (currency)

19500000000

### **(3.6.1.19) Anticipated financial effect figure in the medium-term - minimum (currency)**

18000000000

### **(3.6.1.20) Anticipated financial effect figure in the medium-term - maximum (currency)**

24000000000

### **(3.6.1.21) Anticipated financial effect figure in the long-term - minimum (currency)**

18000000000

### **(3.6.1.22) Anticipated financial effect figure in the long-term – maximum (currency)**

29000000000

### **(3.6.1.23) Explanation of financial effect figures**

*Share of EU Taxonomy-eligible revenues for 2024 (47%) is applied together with different growth scenarios for those product lines, ranging between -2% and 10% year-on-year projections.*

### **(3.6.1.24) Cost to realize opportunity**

230000000

### **(3.6.1.25) Explanation of cost calculation**

*The cost to realize figure has been determined from the share of R&D expenses for 2024 proportionate to the share of EU Taxonomy-eligible sales (47%).*

### **(3.6.1.26) Strategy to realize opportunity**

*Our product and technologies, leading application know-how, and sustainable innovation help customers lower costs, improve their competitiveness, reduce their energy consumption, and decarbonize. We work closely with our customers to develop the solutions needed to enable the green transition. Our LEAP2030 strategy is fueled by significant investments, ensuring we are ready for the future, with focus on the longer view. Danfoss delivers value to our customers as a technology partner with global leading positions, deep application know-how, and sustainable innovation in our core businesses. We continue to invest heavily in operational excellence*

and R&D to deliver best-in-class products to enable the green transition. In 2024, we spent EUR 488,000,000 in R&D alone, increasing the total spend during a challenging financial year for Danfoss.

## Water

### (3.6.1.1) Opportunity identifier

Select from:

Opp2

### (3.6.1.3) Opportunity type and primary environmental opportunity driver

Products and services

Increased sales of existing products and services

### (3.6.1.4) Value chain stage where the opportunity occurs

Select from:

Downstream value chain

### (3.6.1.5) Country/area where the opportunity occurs

Select all that apply

Brazil

China

Germany

United States of America

### (3.6.1.6) River basin where the opportunity occurs

Select all that apply

Rhine

Orange

Yangtze River (Chang Jiang)

Other, please specify :**Pacific Northwest River Basin**

- Pearl River
- Potomac River
- Paraiba Do Sul

### **(3.6.1.8) Organization specific description**

*Danfoss engineers solutions that enable our customers to become more efficient in their resource use, not only related to energy. A range of our applications also have positive direct and indirect water impacts downstream in their use phase. This include fluid conveyance, desalination and irrigation, applications for water distribution and supply, data centres and drives. By delivering these products to market, we help our customers safeguard water resources in their operations and beyond. Among our water-related sub-verticals, the Danfoss VLT AQUA Drives offer customers the controllability to more effectively manage water scarcity, protect ageing infrastructure to reduce water leakages, and reduce energy consumption. Reducing water leakages is critical, both background, reported and unreported leakages, in which up to 20% of water supply may be wasted. Danfoss VLT AQUA Drives enables up to 40% reduction in leakages. The AQUA Drives are sold in markets across the world, enabling our customers to improve their water efficiency and safeguard water resources.*

### **(3.6.1.9) Primary financial effect of the opportunity**

Select from:

- Increased revenues resulting from increased demand for products and services

### **(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization**

Select all that apply

- Short-term
- Medium-term
- Long-term

### **(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon**

Select from:

- Very likely (90–100%)

### **(3.6.1.12) Magnitude**

Select from:

- High

### **(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons**

*The anticipated financial effect of this opportunity on financial position and cash flows are considered very significant, with growth projections across water-related verticals (product lines) up to 30% for 2030. Other verticals expect 5-10% year-on-year growth towards 2030.*

### **(3.6.1.15) Are you able to quantify the financial effects of the opportunity?**

Select from:

Yes

### **(3.6.1.17) Anticipated financial effect figure in the short-term - minimum (currency)**

840000000

### **(3.6.1.18) Anticipated financial effect figure in the short-term – maximum (currency)**

950000000

### **(3.6.1.19) Anticipated financial effect figure in the medium-term - minimum (currency)**

840000000

### **(3.6.1.20) Anticipated financial effect figure in the medium-term - maximum (currency)**

1400000000

### **(3.6.1.21) Anticipated financial effect figure in the long-term - minimum (currency)**

840000000

### **(3.6.1.22) Anticipated financial effect figure in the long-term – maximum (currency)**

2000000000

### **(3.6.1.23) Explanation of financial effect figures**

The financial effect figures are derived from approximate 2024 revenues from water-related sub-verticals with direct positive water impact in our Danfoss Drives and Danfoss Climate Solutions segments. Minimum figures assume 0% annual growth in revenues, maximum figures assume 10% annual growth in revenues. Annual revenues compounded by 4 to account for the full span of each time horizon (e.g. short term covers year 0, 1, 2 and 3).

#### (3.6.1.24) Cost to realize opportunity

15000000

#### (3.6.1.25) Explanation of cost calculation

2024 total R&D spend allocated to Danfoss Drives segment (25%), with 12% of those going to water verticals (assumed proportionate with revenue share).

#### (3.6.1.26) Strategy to realize opportunity

Looking to 2030, the scale of the opportunity is substantial. Our path forward is clear: • **Technology Development (CAPEX):** We are already working on Ultra-Low Harmonic (ULH) coming up on 2026 and next-generation drive technologies that will be disruptive for water applications. These innovations will also help us accelerate decarbonization across sectors. • **Service & Partnerships (OPEX):** Expanding service capabilities is central to making these solutions scalable. By partnering with global utilities, OEMs, and system integrators, we can spread solutions faster, adapt them to local needs, and co-develop customized offerings that fit end-user requirements. • **Supply Chain & Scaling (CAPEX/OPEX):** To meet the rising demand, we are investing in a regionalized and resilient supply chain that can support large-scale adoption. Scaling our portfolio globally while ensuring local adaptation will be key to maximizing both impact and growth. • **Sales Targets:** All these opportunities drag our attention to focus even more on water to hopefully increase our sales by 30% in all applications of water we serve by 2030.

### Climate change

#### (3.6.1.1) Opportunity identifier

Select from:

Opp3

#### (3.6.1.3) Opportunity type and primary environmental opportunity driver

Resource efficiency

Increased efficiency of production and/or distribution processes

#### (3.6.1.4) Value chain stage where the opportunity occurs

Select from:

- Direct operations

### (3.6.1.5) Country/area where the opportunity occurs

Select all that apply

- China
- India
- Italy
- Japan
- Spain
- Denmark
- Finland
- Germany
- Romania
- Bulgaria
- United Arab Emirates
- United States of America
- United Kingdom of Great Britain and Northern Ireland
- Brazil
- France
- Mexico
- Poland
- Turkey
- Slovakia
- Slovenia
- Singapore
- Netherlands
- Republic of Korea

### (3.6.1.8) Organization specific description

*The anticipated financial impact figures are tied to Danfoss' commitment to the EP100 initiative under the Climate Group, aiming to double energy productivity from a 2007 baseline by 2030. The hypothetical calculations are based on total energy spend and energy consumption 2024 and applying a 5% year-on-year growth in line with organic economic growth projections. Further, the calculations assume an average energy productivity improvement of 4% in line with historical trend from 2007-2024 (70% total improvement in this period). Minimum anticipated financial impact (across time horizons) assume a EUR 40 per MWh energy price, whereas maximum anticipated financial impact (across time horizons) assume a EUR 60 per MWh energy price.*

### (3.6.1.9) Primary financial effect of the opportunity

Select from:

- Reduced indirect (operating) costs

### (3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term
- Medium-term
- Long-term
- The opportunity has already had a substantive effect on our organization in the reporting year

### (3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

- Very likely (90–100%)

### (3.6.1.12) Magnitude

Select from:

- Medium-low

### (3.6.1.13) Effect of the opportunity on the financial position, financial performance and cash flows of the organization in the reporting period

*The effect of the opportunity on the financial position, performance and cash flows in 2024 were limited (app 0,2% of global net sales for Danfoss).*

### (3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

*The anticipated financial effect of this opportunity to positively impact our financial position and cash flows across time horizons, resulting from energy cost savings. However, given that Danfoss has been on a journey towards improved energy efficiency and -productivity for years already, the effects of these cost savings are integrated into financial planning.*

### (3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

- Yes

### **(3.6.1.16) Financial effect figure in the reporting year (currency)**

2200000

### **(3.6.1.17) Anticipated financial effect figure in the short-term - minimum (currency)**

9000000

### **(3.6.1.18) Anticipated financial effect figure in the short-term – maximum (currency)**

10700000

### **(3.6.1.19) Anticipated financial effect figure in the medium-term - minimum (currency)**

9000000

### **(3.6.1.20) Anticipated financial effect figure in the medium-term - maximum (currency)**

13000000

### **(3.6.1.21) Anticipated financial effect figure in the long-term - minimum (currency)**

11000000

### **(3.6.1.22) Anticipated financial effect figure in the long-term – maximum (currency)**

640000000

### **(3.6.1.23) Explanation of financial effect figures**

*The hypothetical calculations are based on total energy spend and energy consumption 2023 and applying a 5% year-on-year growth in line with economic growth projections. For long term maximum financial impact, an annual growth rate of 10% is applied. Further, the calculations assume an average energy productivity improvement of 4% in line with historical trend from 2007-2024 (70% total improvement). Minimum anticipated financial impact (across time horizons) assume a EUR 40 per MWh energy price, whereas maximum anticipated financial impact (across time horizons) assume a EUR 60 per MWh energy price. The anticipated financial impact figures are tied to Danfoss' 2016 commitment to the EP100 initiative under the Climate Group, aiming to double energy productivity from a 2007 baseline by 2030.*

### (3.6.1.24) Cost to realize opportunity

2800000

### (3.6.1.25) Explanation of cost calculation

*The response figure is comprised of EUR 2,800,000 which covers the annual average investments in energy and fuel efficiency improvements to Danfoss facilities over the past three years, including energy efficiency in buildings, low-carbon energy consumption.*

### (3.6.1.26) Strategy to realize opportunity

*In 2024, Danfoss continued to take concrete steps towards achieving carbon neutrality in our own operations. Danfoss remains a committed member of the EP100 initiative, with the objective of doubling our energy productivity by 2030. We have already achieved 70% since 2007. We have applied our Reduce, Reuse, Re-source approach to improving energy productivity and decarbonizing our own factories around the world. By applying this approach, we have demonstrated that decarbonization is also good business. Our factory decarbonization projects thus far have achieved a payback time on investment of fewer than three years. We continue to invest in energy efficiency and operational excellence, aiming to achieve our EP100 target of doubling energy productivity by 2030 (from 2007 baseline).*

## Climate change

### (3.6.1.1) Opportunity identifier

Select from:

Opp4

### (3.6.1.3) Opportunity type and primary environmental opportunity driver

Markets

Expansion into new markets

### (3.6.1.4) Value chain stage where the opportunity occurs

Select from:

Downstream value chain

### (3.6.1.5) Country/area where the opportunity occurs

Select all that apply

- China
- India
- Italy
- Japan
- Spain
- Denmark
- Finland
- Germany
- Romania
- Bulgaria
- United Arab Emirates
- United States of America
- United Kingdom of Great Britain and Northern Ireland
- Brazil
- France
- Mexico
- Poland
- Turkey
- Slovakia
- Slovenia
- Singapore
- Netherlands
- Republic of Korea

### (3.6.1.8) Organization specific description

*Danfoss is well positioned to benefit from several megatrends identified in our strategy. The climate change related megatrends include electrification, urbanization, climate change and sustainability, food supply and water supply, all sectors and issues where Danfoss delivers relevant solutions. The new markets enabled by these megatrends cover new geographical markets, especially in regions that are investing into climate-resilient infrastructure and technologies. This opportunity effect is expected to be global i.e. affecting all geographies although its impact may vary across them. One notable example of this opportunity can be exemplified by the opening of our Sustainability Research Center in Singapore in 2023 to accelerate decarbonization efforts regionally. Other markets can be accessed through new customer segments, with a growing demand for sustainable products. On tangible example is our expansion in electric mobility and machinery solutions globally (Editron, Semikron Danfoss). Expected regulatory incentives will also enlarge the market for sustainable solutions provided by Danfoss. Our Power Electronics and Drives segment delivers solutions that are likely to support our customers in meeting existing and future energy efficiency requirements.*

### (3.6.1.9) Primary financial effect of the opportunity

Select from:

- Increased revenues through access to new and emerging markets

### (3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term
- Medium-term
- Long-term

### (3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

- Likely (66–100%)

### (3.6.1.12) Magnitude

Select from:

- Medium-high

### (3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

*In 2023, we continued our strong investments in innovation, capacity, and digitalization. Despite the slower growth environment during the year, we delivered a 10% increase in earnings and a strong cash flow after financial items and tax, up 49% compared to last year. Demand for sustainable solutions and our strategy to expand to these new markets was one of the contributor in the growth of our sales. Acquisitions and investments also impacted our cash flows in 2023. Our Taxonomy eligible revenues totaled 45% of our sales. We want to be the preferred partner on our customers' intelligent decarbonization journey, enabled by our cost-optimal, low-carbon products and solutions. We do expect this opportunity to positively impact our cash flows and overall financial performance across time horizons as the demand for sustainable and energy efficient products increase.*

### (3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

- Yes

### (3.6.1.17) Anticipated financial effect figure in the short-term - minimum (currency)

1400000000

### (3.6.1.18) Anticipated financial effect figure in the short-term – maximum (currency)

1900000000

### **(3.6.1.19) Anticipated financial effect figure in the medium-term - minimum (currency)**

5600000000

### **(3.6.1.20) Anticipated financial effect figure in the medium-term - maximum (currency)**

7500000000

### **(3.6.1.21) Anticipated financial effect figure in the long-term - minimum (currency)**

10800000000

### **(3.6.1.22) Anticipated financial effect figure in the long-term – maximum (currency)**

14000000000

### **(3.6.1.23) Explanation of financial effect figures**

*Value of estimated growth potential for Taxonomy-eligible product lines, applied with different growth rates ranging between -2% and 10% year-on-year projections. This is estimated to be an appropriate proxy for the value of developing new products that access new markets to enable the green transition.*

### **(3.6.1.24) Cost to realize opportunity**

2300000000

### **(3.6.1.25) Explanation of cost calculation**

*The cost to realize figure has been determined from the share of R&D expenses for 2024 proportionate to the share of EU Taxonomy-eligible sales (47%).*

### **(3.6.1.26) Strategy to realize opportunity**

*In 2023, we continued our strong investments in innovation, capacity, and digitalization. Demand for sustainable solutions and our strategy to expand to these new markets was one of the contributor in the growth of our sales. Acquisitions and investments also support this strategy, e.g. with the acquisition of BOCK and Semikron which directly provides access to new markets and leverage our approach to innovation and leading decarbonization technologies. We want to be the preferred partner on our customers' intelligent decarbonization journey, enabled by our cost-optimal, low-carbon products and solutions.*

[Add row]

**(3.6.2) Provide the amount and proportion of your financial metrics in the reporting year that are aligned with the substantive effects of environmental opportunities.**

## Climate change

### (3.6.2.1) Financial metric

Select from:

Revenue

### (3.6.2.2) Amount of financial metric aligned with opportunities for this environmental issue (unit currency as selected in 1.2)

4502200000

### (3.6.2.3) % of total financial metric aligned with opportunities for this environmental issue

Select from:

41-50%

### (3.6.2.4) Explanation of financial figures

*Sum of financial effect in the reporting year for the two reported climate change-related opportunities in 3.6.1 which have had a substantial effect in 2024.*

## Water

### (3.6.2.1) Financial metric

Select from:

Revenue

**(3.6.2.2) Amount of financial metric aligned with opportunities for this environmental issue (unit currency as selected in 1.2)**

0

**(3.6.2.3) % of total financial metric aligned with opportunities for this environmental issue**

*Select from:*

Less than 1%

**(3.6.2.4) Explanation of financial figures**

*No substantive water-related effects in the reporting year  
[Add row]*

## C4. Governance

### (4.1) Does your organization have a board of directors or an equivalent governing body?

#### (4.1.1) Board of directors or equivalent governing body

Select from:

Yes

#### (4.1.2) Frequency with which the board or equivalent meets

Select from:

Quarterly

#### (4.1.3) Types of directors your board or equivalent is comprised of

Select all that apply

Executive directors or equivalent

Non-executive directors or equivalent

Independent non-executive directors or equivalent

#### (4.1.4) Board diversity and inclusion policy

Select from:

Yes, and it is publicly available

#### (4.1.5) Briefly describe what the policy covers

*The Danish Financial Statements Act requires that corporate entities of a certain size and type report on the gender composition in management. We refer to pages 40-42 in the 2024 Integrated Annual Report. Danfoss has a target of 80% management team diversity in the first four management levels by 2030 and 30% women in leadership positions by 2025. The Board of Directors consists of eight shareholder-elected members. Six members are men (75%) and two members are women (25%), which is equal to our previously set target. Furthermore, the Board of Directors consists of members with different nationalities, ages, backgrounds, and professional skills, ensuring that our Board of Directors is diverse.*

#### (4.1.6) Attach the policy (optional)

AH516931434208en-000201.pdf  
[Fixed row]

#### (4.1.1) Is there board-level oversight of environmental issues within your organization?

	Board-level oversight of this environmental issue
Climate change	Select from: <input checked="" type="checkbox"/> Yes
Water	Select from: <input checked="" type="checkbox"/> Yes
Biodiversity	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

#### (4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board's oversight of environmental issues.

##### Climate change

#### (4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

- Chief Executive Officer (CEO)
- Chief Financial Officer (CFO)
- Chief Sustainability Officer (CSO)

- Board-level committee

#### **(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board**

Select from:

- Yes

#### **(4.1.2.3) Policies which outline the positions' accountability for this environmental issue**

Select all that apply

- Board mandate
- Individual role descriptions

#### **(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item**

Select from:

- Scheduled agenda item in every board meeting (standing agenda item)

#### **(4.1.2.5) Governance mechanisms into which this environmental issue is integrated**

Select all that apply

- Reviewing and guiding annual budgets
- Overseeing and guiding scenario analysis
- Overseeing the setting of corporate targets
- Monitoring progress towards corporate targets
- Approving corporate policies and/or commitments
- Overseeing reporting, audit, and verification processes
- Monitoring the implementation of a climate transition plan
- Overseeing and guiding the development of a business strategy
- Overseeing and guiding acquisitions, mergers, and divestitures
- Monitoring supplier compliance with organizational requirements
- Monitoring compliance with corporate policies and/or commitments
- Overseeing and guiding the development of a climate transition plan
- Overseeing and guiding public policy engagement
- Reviewing and guiding innovation/R&D priorities
- Approving and/or overseeing employee incentives
- Overseeing and guiding major capital expenditures
- Monitoring the implementation of the business strategy

- Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities

#### (4.1.2.7) Please explain

*The Board of Directors has the ultimate oversight of sustainability, including climate change. Issues are reported on an ongoing basis between the various managerial levels. In addition, the Group Risk Management function prepares an annual report on the most significant risks for the Audit Committee. The Audit Committee provides overall supervision of the risk management process and monitors selected Group risks as well as potential emerging risks on behalf of the Board of Directors.*

## Water

#### (4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

*Select all that apply*

- Chief Executive Officer (CEO)
- Chief Financial Officer (CFO)
- Chief Sustainability Officer (CSO)
- Board-level committee

#### (4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

*Select from:*

- Yes

#### (4.1.2.3) Policies which outline the positions' accountability for this environmental issue

*Select all that apply*

- Board mandate
- Individual role descriptions

#### (4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

*Select from:*

- Scheduled agenda item in every board meeting (standing agenda item)

#### (4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- Reviewing and guiding annual budgets
- Overseeing and guiding scenario analysis
- Overseeing the setting of corporate targets
- Monitoring progress towards corporate targets
- Approving corporate policies and/or commitments
- Monitoring the implementation of a climate transition plan
- Overseeing and guiding the development of a business strategy
- Overseeing and guiding acquisitions, mergers, and divestitures
- Monitoring supplier compliance with organizational requirements
- Monitoring compliance with corporate policies and/or commitments
- Overseeing and guiding the development of a climate transition plan
- Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities
- Overseeing and guiding public policy engagement
- Reviewing and guiding innovation/R&D priorities
- Overseeing and guiding major capital expenditures
- Monitoring the implementation of the business strategy
- Overseeing reporting, audit, and verification processes

#### (4.1.2.7) Please explain

*The Board of Directors has the ultimate oversight of sustainability, including for water management and -security. Issues are reported on an ongoing basis between the various managerial levels. In addition, the Group Risk Management function prepares an annual report on the most significant risks for the Audit Committee. The Audit Committee provides overall supervision of the risk management process and monitors selected Group risks as well as potential emerging risks on behalf of the Board of Directors.*

### Biodiversity

#### (4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

- Chief Executive Officer (CEO)
- Chief Financial Officer (CFO)
- Chief Sustainability Officer (CSO)
- Board-level committee

#### (4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

- Yes

#### (4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

- Board mandate
- Individual role descriptions

#### (4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

- Scheduled agenda item in every board meeting (standing agenda item)

#### (4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- Reviewing and guiding annual budgets
- Overseeing and guiding scenario analysis
- Overseeing the setting of corporate targets
- Approving corporate policies and/or commitments
- Reviewing and guiding innovation/R&D priorities
- Overseeing and guiding major capital expenditures
- Overseeing reporting, audit, and verification processes
- Overseeing and guiding acquisitions, mergers, and divestitures

#### (4.1.2.7) Please explain

*The Board of Directors has the ultimate oversight of sustainability, including for biodiversity. Issues are reported on an ongoing basis between the various managerial levels. In addition, the Group Risk Management function prepares an annual report on the most significant risks for the Audit Committee. The Audit Committee provides overall supervision of the risk management process and monitors selected Group risks as well as potential emerging risks on behalf of the Board of Directors.*

[Fixed row]

#### (4.2) Does your organization's board have competency on environmental issues?

## Climate change

### (4.2.1) Board-level competency on this environmental issue

Select from:

- Yes

### (4.2.2) Mechanisms to maintain an environmentally competent board

Select all that apply

- Consulting regularly with an internal, permanent, subject-expert working group
- Engaging regularly with external stakeholders and experts on environmental issues
- Integrating knowledge of environmental issues into board nominating process
- Regular training for directors on environmental issues, industry best practice, and standards (e.g., TCFD, SBTi)
- Having at least one board member with expertise on this environmental issue

### (4.2.3) Environmental expertise of the board member

Experience

- Executive-level experience in a role focused on environmental issues
- Management-level experience in a role focused on environmental issues
- Experience in the environmental department of a government (national or local)
- Experience in an organization that is exposed to environmental-scrutiny and is going through a sustainability transition
- Active member of an environmental committee or organization

## Water

### (4.2.1) Board-level competency on this environmental issue

Select from:

- Yes

## (4.2.2) Mechanisms to maintain an environmentally competent board

Select all that apply

- Consulting regularly with an internal, permanent, subject-expert working group
- Engaging regularly with external stakeholders and experts on environmental issues
- Regular training for directors on environmental issues, industry best practice, and standards (e.g., TCFD, SBTi)
- Having at least one board member with expertise on this environmental issue
- Other, please specify :Consulting regularly with relevant internal subject matter experts

## (4.2.3) Environmental expertise of the board member

Experience

- Executive-level experience in a role focused on environmental issues
- Management-level experience in a role focused on environmental issues
- Experience in the environmental department of a government (national or local)
- Experience in an organization that is exposed to environmental-scrutiny and is going through a sustainability transition
- Active member of an environmental committee or organization

[Fixed row]

## (4.3) Is there management-level responsibility for environmental issues within your organization?

	Management-level responsibility for this environmental issue
Climate change	Select from: <input checked="" type="checkbox"/> Yes
Water	Select from:

	Management-level responsibility for this environmental issue
	<input checked="" type="checkbox"/> Yes
Biodiversity	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

**(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals).**

**Climate change**

**(4.3.1.1) Position of individual or committee with responsibility**

Executive level

- Chief Sustainability Officer (CSO)

**(4.3.1.2) Environmental responsibilities of this position**

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Engagement

- Managing public policy engagement related to environmental issues
- Managing value chain engagement related to environmental issues

#### Policies, commitments, and targets

- Monitoring compliance with corporate environmental policies and/or commitments
- Measuring progress towards environmental corporate targets
- Measuring progress towards environmental science-based targets
- Setting corporate environmental policies and/or commitments
- Setting corporate environmental targets

#### Strategy and financial planning

- Developing a climate transition plan
- Implementing a climate transition plan
- Conducting environmental scenario analysis
- Managing annual budgets related to environmental issues
- Implementing the business strategy related to environmental issues
- Developing a business strategy which considers environmental issues
- Managing environmental reporting, audit, and verification processes
- Managing acquisitions, mergers, and divestitures related to environmental issues
- Managing major capital and/or operational expenditures relating to environmental issues
- Managing priorities related to innovation/low-environmental impact products or services (including R&D)

#### **(4.3.1.4) Reporting line**

*Select from:*

- Reports to the Chief Executive Officer (CEO)

#### **(4.3.1.5) Frequency of reporting to the board on environmental issues**

*Select from:*

- Quarterly

#### **(4.3.1.6) Please explain**

The CSO is a member of the ESG Leadership Team, which meets monthly, and reports directly to the Global Executive Team (GET). The GET in turn reports directly to the Board on climate-related issues quarterly.

## Water

### (4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Sustainability Officer (CSO)

### (4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Engagement

- Managing public policy engagement related to environmental issues
- Managing supplier compliance with environmental requirements
- Managing value chain engagement related to environmental issues

Policies, commitments, and targets

- Monitoring compliance with corporate environmental policies and/or commitments
- Measuring progress towards environmental corporate targets

Strategy and financial planning

- Developing a climate transition plan
- Implementing a climate transition plan
- Conducting environmental scenario analysis issues
- Managing annual budgets related to environmental issues
- Developing a business strategy which considers environmental issues
- Managing environmental reporting, audit, and verification processes
- Managing acquisitions, mergers, and divestitures related to environmental issues
- Managing major capital and/or operational expenditures relating to environmental issues

- Implementing the business strategy related to environmental issues

#### (4.3.1.4) Reporting line

Select from:

- Reports to the Chief Executive Officer (CEO)

#### (4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

#### (4.3.1.6) Please explain

*The CSO is a member of the ESG Leadership Team, which meets monthly, and reports directly to the Global Executive Team (GET). The GET in turn reports directly to the Board on water-related issues quarterly.*

## Biodiversity

#### (4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Sustainability Officer (CSO)

#### (4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Engagement

- Managing public policy engagement related to environmental issues

- Managing supplier compliance with environmental requirements
- Managing value chain engagement related to environmental issues

Policies, commitments, and targets

- Monitoring compliance with corporate environmental policies and/or commitments
- Measuring progress towards environmental corporate targets

Strategy and financial planning

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Developing a climate transition plan</li> <li><input checked="" type="checkbox"/> Implementing a climate transition plan</li> <li><input checked="" type="checkbox"/> Conducting environmental scenario analysis issues</li> <li><input checked="" type="checkbox"/> Managing annual budgets related to environmental issues environmental issues</li> <li><input checked="" type="checkbox"/> Implementing the business strategy related to environmental issues</li> </ul> | <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Developing a business strategy which considers environmental issues</li> <li><input checked="" type="checkbox"/> Managing environmental reporting, audit, and verification processes</li> <li><input checked="" type="checkbox"/> Managing acquisitions, mergers, and divestitures related to environmental</li> <li><input checked="" type="checkbox"/> Managing major capital and/or operational expenditures relating to</li> </ul> |
|---|---|

#### **(4.3.1.4) Reporting line**

Select from:

- Reports to the Chief Executive Officer (CEO)

#### **(4.3.1.5) Frequency of reporting to the board on environmental issues**

Select from:

- Quarterly

#### **(4.3.1.6) Please explain**

*The CSO is a member of the ESG Leadership Team, which meets monthly, and reports directly to the Global Executive Team (GET). The GET in turn reports directly to the Board.*

### **Climate change**

#### (4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Executive Officer (CEO)

#### (4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Managing environmental dependencies, impacts, risks, and opportunities

Policies, commitments, and targets

- Monitoring compliance with corporate environmental policies and/or commitments
- Setting corporate environmental policies and/or commitments
- Setting corporate environmental targets

Strategy and financial planning

- Managing acquisitions, mergers, and divestitures related to environmental issues
- Managing annual budgets related to environmental issues
- Managing major capital and/or operational expenditures relating to environmental issues
- Managing priorities related to innovation/low-environmental impact products or services (including R&D)

#### (4.3.1.4) Reporting line

Select from:

- Reports to the board directly

#### (4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

#### (4.3.1.6) Please explain

The CEO is a member of the Global Executive Team (GET) which reports directly to the Board quarterly. The Group Executive Team (GET) is accountable for sustainability and ESG, providing strategic guidance and approving targets and policies. The GET is comprised of Danfoss' CEO, the Heads of the three Danfoss Segments, the CFO and the President of Developing Regions. The GET has oversight over all business activities, including targets, KPIs and risks related to water and climate change.

## Climate change

### (4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Financial Officer (CFO)

### (4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Strategy and financial planning

- Managing annual budgets related to environmental issues
- Managing environmental reporting, audit, and verification processes
- Managing major capital and/or operational expenditures relating to environmental issues

### (4.3.1.4) Reporting line

Select from:

- Reports to the board directly

### (4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

#### (4.3.1.6) Please explain

*The CFO is a member of the Global Executive Team (GET) which reports directly to the Board quarterly.*

### Climate change

#### (4.3.1.1) Position of individual or committee with responsibility

Committee

- Sustainability committee

#### (4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Engagement

- Managing engagement in landscapes and/or jurisdictions
- Managing public policy engagement related to environmental issues
- Managing supplier compliance with environmental requirements
- Managing value chain engagement related to environmental issues

Policies, commitments, and targets

- Monitoring compliance with corporate environmental policies and/or commitments
- Measuring progress towards environmental corporate targets
- Measuring progress towards environmental science-based targets
- Setting corporate environmental targets

Strategy and financial planning

- Conducting environmental scenario analysis

- Developing a climate transition plan
- Managing environmental reporting, audit, and verification processes

#### (4.3.1.4) Reporting line

Select from:

- Reports to the Chief Executive Officer (CEO)

#### (4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

#### (4.3.1.6) Please explain

*The ESG Leadership Team includes the VP, Sustainability and Chief Sustainability Officer, and reports directly to the CEO and Global Executive Team (GET) quarterly.*

*[Add row]*

### **(4.5) Do you provide monetary incentives for the management of environmental issues, including the attainment of targets?**

#### **Climate change**

#### (4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

- Yes

#### (4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

### (4.5.3) Please explain

*Our senior management team's long term incentive plan includes a 10% kicker tied to our SBTi-approved decarbonization targets*

## Water

### (4.5.1) Provision of monetary incentives related to this environmental issue

*Select from:*

No, but we plan to introduce them in the next two years

### (4.5.3) Please explain

*We may introduce water-related items into senior management long term incentive plan going forward as part of a water metric or broader sustainability metric.  
[Fixed row]*

**(4.5.1) Provide further details on the monetary incentives provided for the management of environmental issues (do not include the names of individuals).**

## Climate change

### (4.5.1.1) Position entitled to monetary incentive

Board or executive level

Corporate executive team

### (4.5.1.2) Incentives

*Select all that apply*

Bonus - % of salary

### (4.5.1.3) Performance metrics

## Targets

- Progress towards environmental targets

## Strategy and financial planning

- Board approval of climate transition plan
- Achievement of climate transition plan

## Emission reduction

- Reduction in absolute emissions

### (4.5.1.4) Incentive plan the incentives are linked to

Select from:

- Long-Term Incentive Plan, or equivalent, only (e.g. contractual multi-year bonus)

### (4.5.1.5) Further details of incentives

*All employees at Senior Director band and above globally are eligible for the LTI programme, including our Global Executive Team (GET). The Decarbonization kicker covered in the LTI is to achieve the Danfoss Group ambition of carbon neutrality in operations by 2030 (scope I and II). The Decarbonization objective criteria for 2024 is deemed achieved, if by end of 2024, the CO2 carbon footprint (market based) reaches 400k tons CO2 (which is an improvement of -5.8% versus 2023). M&A activities below a 5% threshold will be absorbed as normal business. Together with a DE&I-related KPI, the Decarbonization KPI is forming the 'ESG kicker' that is part of the overall LTI payout calculation. Decarbonization and DE&I will each carry a 50% weight of the ESG Kicker and the performance range for each will be binary meaning that the performance condition is met or not. The total weighting of the ESG kicker in the total LTI payout is up to +10%.*

### (4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

*The inclusion of climate targets into Danfoss' LTIP ensures that our Global Executive Team (GET) oversees the company-wide decarbonization roadmaps in pursuance of our science-based climate targets and considers climate change as a strategic priority.*

## Climate change

### (4.5.1.1) Position entitled to monetary incentive

Senior-mid management

Management group

#### (4.5.1.2) Incentives

Select all that apply

Bonus - % of salary

#### (4.5.1.3) Performance metrics

Targets

Progress towards environmental targets

Emission reduction

Reduction in absolute emissions

#### (4.5.1.4) Incentive plan the incentives are linked to

Select from:

Long-Term Incentive Plan, or equivalent, only (e.g. contractual multi-year bonus)

#### (4.5.1.5) Further details of incentives

*All employees at Senior Director band and above globally are eligible for the LTI programme. The Decarbonization kicker covered in the LTI is to achieve the Danfoss Group ambition of carbon neutrality in operations by 2030 (scope I and II). The Decarbonization objective criteria for 2024 is deemed achieved, if by end of 2024, the CO2 carbon footprint (market based) reaches 400k tons CO2 (which is an improvement of -5.8% versus 2023). M&A activities below a 5% threshold will be absorbed as normal business. Together with a DE&I-related KPI, the Decarbonization KPI is forming the 'ESG kicker' that is part of the overall LTI payout calculation.*

*Decarbonization and DE&I will each carry a 50% weight of the ESG Kicker and the performance range for each will be binary meaning that the performance condition is met or not. The total weighting of the ESG kicker in the total LTI payout is up to +10%.*

#### (4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

The inclusion of climate targets into Danfoss' LTIP ensures that our senior and management level employees oversee the company-wide decarbonization roadmaps in pursuance of our science-based climate targets and considers climate change as a strategic priority.

[Add row]

#### (4.6) Does your organization have an environmental policy that addresses environmental issues?

	Does your organization have any environmental policies?
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

#### (4.6.1) Provide details of your environmental policies.

##### Row 1

#### (4.6.1.1) Environmental issues covered

Select all that apply

Climate change

#### (4.6.1.2) Level of coverage

Select from:

Organization-wide

#### (4.6.1.3) Value chain stages covered

Select all that apply

Direct operations

#### (4.6.1.4) Explain the coverage

*This standard applies to the Danfoss Group, i.e. Danfoss A/S and each of its subsidiaries which are under Danfoss A/S direct or indirect control, e.g. through ownership of the majority of shares, or the right to appoint the majority of its directors. The policy commits Danfoss to: - Include environmental considerations as a priority in our decision-making processes and business planning and/or development - Consult and include the participation of workers, and workers' representatives - Promote sustainable development and the use of circular economy principles - Protect the environment by preventing pollution, manage and utilize resources effectively/efficiently and limit our impact on the environment and communities - Assess and manage environmental impacts related to the development of processes and products - Act preventively using a risk based approach and immediately respond to environmental incidents - Comply with all applicable environmental regulatory requirements - Establish applicable environmental objectives and targets to ensure our efforts result in continuous and measurable improvements Further, the policy requires all Danfoss manufacturing sites to maintain ISO14001 (environmental management) certification. In addition to the policy, Danfoss is a proud triple joiner of the Climate Group's EV100, EP100 and RE100 initiatives, committing us to transition our vehicles to EVs, double energy productivity and sourcing 100% renewable electricity by 2030.*

#### (4.6.1.5) Environmental policy content

##### Environmental commitments

- Commitment to a circular economy strategy
- Commitment to comply with regulations and mandatory standards
- Commitment to take environmental action beyond regulatory compliance
- Commitment to stakeholder engagement and capacity building on environmental issues

##### Climate-specific commitments

- Commitment to 100% renewable energy

##### Additional references/Descriptions

- Reference to timebound environmental milestones and targets

#### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

*Select all that apply*

- Yes, in line with the Paris Agreement

#### (4.6.1.7) Public availability

*Select from:*

Not publicly available

#### (4.6.1.8) Attach the policy

500B1258en (4).pdf

### Row 2

#### (4.6.1.1) Environmental issues covered

Select all that apply

Water

#### (4.6.1.2) Level of coverage

Select from:

Organization-wide

#### (4.6.1.3) Value chain stages covered

Select all that apply

Direct operations

#### (4.6.1.4) Explain the coverage

*The Danfoss Water Management Policy applies to the Danfoss Group, i.e. Danfoss A/S and each of its subsidiaries which are under Danfoss A/S direct or indirect control, e.g. through ownership of the majority of shares, or the right to appoint the majority of its directors. Link to policy included in response.*

#### (4.6.1.5) Environmental policy content

Environmental commitments

Commitment to take environmental action beyond regulatory compliance

Commitment to respect legally designated protected areas

#### Water-specific commitments

- Commitment to reduce water consumption volumes
- Commitment to reduce water withdrawal volumes
- Commitment to reduce or phase out hazardous substances
- Commitment to control/reduce/eliminate water pollution
- Commitment to safely managed WASH in local communities
- Commitment to the conservation of freshwater ecosystems
- Commitment to water stewardship and/or collective action

#### Additional references/Descriptions

- Acknowledgement of the human right to water and sanitation
- Reference to timebound environmental milestones and targets

### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

*Select all that apply*

- Yes, in line with the Paris Agreement
- Yes, in line with Sustainable Development Goal 6 on Clean Water and Sanitation

### (4.6.1.7) Public availability

*Select from:*

- Publicly available

### (4.6.1.8) Attach the policy

*AH516847888113en-000201.pdf*

## Row 4

### (4.6.1.1) Environmental issues covered

*Select all that apply*

- Climate change
- Water

- Biodiversity

#### (4.6.1.2) Level of coverage

Select from:

- Organization-wide

#### (4.6.1.3) Value chain stages covered

Select all that apply

- Direct operations
- Upstream value chain
- Downstream value chain

#### (4.6.1.4) Explain the coverage

*The Danfoss Policies on Business Conduct provide the link between our aspiration and our Core & Clear strategy and how we conduct business at Danfoss serve as internal guidance and as information to external stakeholders. Link to policy is included in response.*

#### (4.6.1.5) Environmental policy content

Environmental commitments

- Commitment to a circular economy strategy
- Commitment to comply with regulations and mandatory standards
- Commitment to take environmental action beyond regulatory compliance
- Commitment to stakeholder engagement and capacity building on environmental issues

Water-specific commitments

- Commitment to reduce or phase out hazardous substances
- Commitment to control/reduce/eliminate water pollution
- Commitment to reduce water consumption volumes
- Commitment to water stewardship and/or collective action

## Social commitments

- Adoption of the UN International Labour Organization principles
- Commitment to promote gender equality and women's empowerment
- Commitment to respect internationally recognized human rights

### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

*Select all that apply*

- Yes, in line with the Paris Agreement
- Yes, in line with the Kunming-Montreal Global Biodiversity Framework
- Yes, in line with Sustainable Development Goal 6 on Clean Water and Sanitation

### (4.6.1.7) Public availability

*Select from:*

- Publicly available

### (4.6.1.8) Attach the policy

*AH493134951691en-000402.pdf*

## Row 5

### (4.6.1.1) Environmental issues covered

*Select all that apply*

- Climate change

### (4.6.1.2) Level of coverage

*Select from:*

- Organization-wide

### (4.6.1.3) Value chain stages covered

Select all that apply

- Direct operations

### (4.6.1.4) Explain the coverage

*The Danfoss Energy Management Policy commits Danfoss to responsible energy management, focusing on reducing energy use, increase energy efficiency and transitioning towards renewable energy sources. Our goal is to minimize our carbon footprint and contribute to global efforts by combating climate change, while ensuring comfort and proper working conditions for our employees. Additionally, we prioritize energy security across all our operations, ensuring our energy use aligns with our sustainability goals and regulatory requirements. Link to policy is included in response.*

### (4.6.1.5) Environmental policy content

Environmental commitments

- Commitment to comply with regulations and mandatory standards
- Commitment to take environmental action beyond regulatory compliance
- Commitment to stakeholder engagement and capacity building on environmental issues

Climate-specific commitments

- Commitment to 100% renewable energy

### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

- Yes, in line with the Paris Agreement
- Yes, in line with another global environmental treaty or policy goal, please specify :SDG 7 - Affordable and Clean Energy

### (4.6.1.7) Public availability

Select from:

- Publicly available

### (4.6.1.8) Attach the policy

## Row 6

### (4.6.1.1) Environmental issues covered

Select all that apply

- Climate change

### (4.6.1.2) Level of coverage

Select from:

- Organization-wide

### (4.6.1.3) Value chain stages covered

Select all that apply

- Direct operations

### (4.6.1.4) Explain the coverage

*The Danfoss Circular Economy Policy commits us to: - Embed circularity in innovation and newly developed products - Embed circular initiatives in existing business through circular business revenue growth target. - Are guided in target setting, ambition and vision by our circularity framework of Rethink-Reduce-Recirculate - Apply the waste hierarchy and focus on prevention first. - Have set the following Circularity targets: 1. 80% of newly developed products launched are covered by our circularity approach by 2030 2. 25% increase in our circular business revenues by 2030 from a 2023 baseline*

### (4.6.1.5) Environmental policy content

Environmental commitments

- Commitment to a circular economy strategy
- Commitment to take environmental action beyond regulatory compliance

Additional references/Descriptions

- Reference to timebound environmental milestones and targets

#### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

- Yes, in line with the Paris Agreement
- Yes, in line with Sustainable Development Goal 6 on Clean Water and Sanitation
- Yes, in line with another global environmental treaty or policy goal, please specify :SDG 12 - Responsible Consumption and Production

#### (4.6.1.7) Public availability

Select from:

- Publicly available

#### (4.6.1.8) Attach the policy

*Danfoss Circular Economy Policy.pdf*

### Row 7

#### (4.6.1.1) Environmental issues covered

Select all that apply

- Climate change
- Water

#### (4.6.1.2) Level of coverage

Select from:

- Organization-wide

#### (4.6.1.3) Value chain stages covered

Select all that apply

- Upstream value chain

#### (4.6.1.4) Explain the coverage

*The Danfoss Sustainable Procurement Policy reflects our dedication to responsible procurement by integrating social and environmental compliance into procurement practices at Danfoss and our commitment to achieving specific sustainability targets.*

#### (4.6.1.5) Environmental policy content

Environmental commitments

Commitment to take environmental action beyond regulatory compliance

Water-specific commitments

Commitment to reduce water consumption volumes

Additional references/Descriptions

Reference to timebound environmental milestones and targets

#### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

*Select all that apply*

Yes, in line with the Paris Agreement

Yes, in line with Sustainable Development Goal 6 on Clean Water and Sanitation

#### (4.6.1.7) Public availability

*Select from:*

Publicly available

#### (4.6.1.8) Attach the policy

*Danfoss Sustainable Procurement Policy.pdf*

*[Add row]*

#### (4.10) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

#### (4.10.1) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

Select from:

Yes

#### (4.10.2) Collaborative framework or initiative

Select all that apply

- RE100
- UN Global Compact
- Science-Based Targets Initiative (SBTi)
- Ellen MacArthur Foundation Global Commitment
- Task Force on Climate-related Financial Disclosures (TCFD)
- World Business Council for Sustainable Development (WBCSD)

#### (4.10.3) Describe your organization's role within each framework or initiative

*Danfoss is an active member of the Ellen McArthur Foundation, the World Business Council for Sustainable Development (WBCSD), the UN Global Compact (incl UNGC Network Denmark) and RE100. Our climate targets are aligned with the 2015 Paris Agreement and verified by the Science-Based Targets Initiative (SBTi). Further, we conduct climate scenario analysis and report against the recommendations of the Task Force on Climate-related Financial Disclosures.*  
[Fixed row]

#### (4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment?

##### (4.11.1) External engagement activities that could directly or indirectly influence policy, law, or regulation that may impact the environment

Select all that apply

Yes, we engaged directly with policy makers

##### (4.11.2) Indicate whether your organization has a public commitment or position statement to conduct your engagement activities in line with global environmental treaties or policy goals

Select from:

Yes, we have a public commitment or position statement in line with global environmental treaties or policy goals

#### **(4.11.3) Global environmental treaties or policy goals in line with public commitment or position statement**

Select all that apply

Paris Agreement

#### **(4.11.4) Attach commitment or position statement**

*Danfoss\_Public policy advocacy statement\_2025.pdf*

#### **(4.11.5) Indicate whether your organization is registered on a transparency register**

Select from:

Yes

#### **(4.11.6) Types of transparency register your organization is registered on**

Select all that apply

Non-government register

#### **(4.11.7) Disclose the transparency registers on which your organization is registered & the relevant ID numbers for your organization**

*Danfoss is registered with the European Commission and European Parliament's Transparency Register (REG 024782946888-95) and conducts an annual review of this to ensure it adheres to the applicable code of conduct.*

#### **(4.11.8) Describe the process your organization has in place to ensure that your external engagement activities are consistent with your environmental commitments and/or transition plan**

*Danfoss is a global leader of components and solutions directly contributing to achieving global climate and energy goals, in alignment with the 2015 Paris Agreement. We develop technologies to increase machine productivity, reduce emissions, lower energy consumption, and enable electrification within many product sectors, including heating and cooling, food supply and cold chain, industrial processing, construction and agricultural machinery. In line with our strategic priorities, we support public policies that enable and encourage the adoption of sustainable solutions within these fields of application. To this end, we are actively engaged in*

relevant industry associations and other fora, where we provide formal comments and technical input during policy development to support climate action in alignment with the goals of the 2015 Paris Agreement. Danfoss' Group Executive Team (GET) can approve membership of industrial organizations or other organizations which operate within the framework of existing agreements and commitments, e.g. the UN Global Compact. Further, memberships of industry and trade associations are systematically monitored by the Danfoss management. We strictly adhere to all laws and regulations governing corporate political activities. The laws of many countries prohibit or strictly limit contributions by corporations to political parties and candidates. Danfoss does not support individual political parties, or the interests of any specific political parties. Our public affairs efforts are managed at Group and Segment level, with regular alignment meetings to discuss policies, emerging issues and company positions. Based on these reviews, relevant policies are prioritized, assessed and aligned with the positions of allied organizations, from NGOs to industry trade groups, both globally and regionally.

[Fixed row]

#### **(4.11.1) On what policies, laws, or regulations that may (positively or negatively) impact the environment has your organization been engaging directly with policy makers in the reporting year?**

##### **Row 1**

##### **(4.11.1.1) Specify the policy, law, or regulation on which your organization is engaging with policy makers**

*EU 2040 Climate Target*

##### **(4.11.1.2) Environmental issues the policy, law, or regulation relates to**

*Select all that apply*

Climate change

##### **(4.11.1.3) Focus area of policy, law, or regulation that may impact the environment**

Environmental impacts and pressures

Emissions – CO2

Emissions – other GHGs

##### **(4.11.1.4) Geographic coverage of policy, law, or regulation**

*Select from:*

Regional

#### (4.11.1.5) Country/area/region the policy, law, or regulation applies to

Select all that apply

EU27

#### (4.11.1.6) Your organization's position on the policy, law, or regulation

Select from:

Support with no exceptions

#### (4.11.1.8) Type of direct engagement with policy makers on this policy, law, or regulation

Select all that apply

Discussion in public forums

Responding to consultations

#### (4.11.1.9) Funding figure your organization provided to policy makers in the reporting year relevant to this policy, law, or regulation (currency)

200000

#### (4.11.1.10) Explain the relevance of this policy, law, or regulation to the achievement of your environmental commitments and/or transition plan, how this has informed your engagement, and how you measure the success of your engagement

*The relevance of this policy is that it sets the decarbonisation aspiration of Europe by 2040, and as Danfoss centres its value proposition around helping our customers decarbonise, it's important that these ambition levels are aligned. As we contribute towards creating a 1.5°C world through energy efficiency products (as an example) the EU's target for 2040 is an important policy for also working towards a 1.5°C world. As an example, European grid decarbonisation is one among a number of levers identified and reported in our public Climate Transition Plan. Success is measured through the assessed alignment of the released policy and as with the declared ambition level of 90% being aligned with our value proposition, this is considered a success.*

#### (4.11.1.11) Indicate if you have evaluated whether your organization's engagement on this policy, law, or regulation is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

#### (4.11.1.12) Global environmental treaties or policy goals aligned with your organization's engagement on this policy, law or regulation

Select all that apply

Paris Agreement

Another global environmental treaty or policy goal, please specify :UN Sustainable Development Goal #7 (Clean energy) and #13 (Climate Action)

### Row 2

#### (4.11.1.1) Specify the policy, law, or regulation on which your organization is engaging with policy makers

*Industrial Decarbonisation Accelerator Act*

#### (4.11.1.2) Environmental issues the policy, law, or regulation relates to

Select all that apply

Climate change

#### (4.11.1.3) Focus area of policy, law, or regulation that may impact the environment

Environmental impacts and pressures

Emissions – CO2

Emissions – other GHGs

#### (4.11.1.4) Geographic coverage of policy, law, or regulation

Select from:

Regional

#### (4.11.1.5) Country/area/region the policy, law, or regulation applies to

Select all that apply

EU27

#### (4.11.1.6) Your organization's position on the policy, law, or regulation

Select from:

Support with no exceptions

#### (4.11.1.8) Type of direct engagement with policy makers on this policy, law, or regulation

Select all that apply

Discussion in public forums

Responding to consultations

Other, please specify :Contribution to roadmap

#### (4.11.1.9) Funding figure your organization provided to policy makers in the reporting year relevant to this policy, law, or regulation (currency)

100000

#### (4.11.1.10) Explain the relevance of this policy, law, or regulation to the achievement of your environmental commitments and/or transition plan, how this has informed your engagement, and how you measure the success of your engagement

*The purpose of this initiative is to help energy-intensive industries continue to decarbonise while maintaining their competitiveness internationally. The initiative will boost industries' competitiveness and productivity, accelerate administrative procedures, and facilitate investments, including by creating lead markets for decarbonised products. Supporting this initiative is in clear alignment with our climate targets and LEAP 2030 strategy, which sets out decarbonisation and competitiveness as core value drivers for Danfoss. As such, success is measured by the outcomes of the initiative and their ability to positively impact competitive decarbonisation in hard-to-abate sectors, some of which we deliver products and services into.*

#### (4.11.1.11) Indicate if you have evaluated whether your organization's engagement on this policy, law, or regulation is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

#### (4.11.1.12) Global environmental treaties or policy goals aligned with your organization's engagement on this policy, law or regulation

Select all that apply

- Paris Agreement
- Another global environmental treaty or policy goal, please specify :UN Sustainable Development Goal #7 (Clean energy) and #13 (Climate Action)

### Row 3

#### (4.11.1.1) Specify the policy, law, or regulation on which your organization is engaging with policy makers

*European grid package*

#### (4.11.1.2) Environmental issues the policy, law, or regulation relates to

Select all that apply

- Climate change

#### (4.11.1.3) Focus area of policy, law, or regulation that may impact the environment

Energy and renewables

- Alternative fuels
- Electricity grid access for renewables
- Low-carbon, non-renewable energy generation

#### (4.11.1.4) Geographic coverage of policy, law, or regulation

Select from:

- Regional

#### (4.11.1.5) Country/area/region the policy, law, or regulation applies to

Select all that apply

EU27

#### **(4.11.1.6) Your organization's position on the policy, law, or regulation**

Select from:

Support with no exceptions

#### **(4.11.1.8) Type of direct engagement with policy makers on this policy, law, or regulation**

Select all that apply

Discussion in public forums

Responding to consultations

Other, please specify :Contribution to roadmap

#### **(4.11.1.9) Funding figure your organization provided to policy makers in the reporting year relevant to this policy, law, or regulation (currency)**

100000

#### **(4.11.1.10) Explain the relevance of this policy, law, or regulation to the achievement of your environmental commitments and/or transition plan, how this has informed your engagement, and how you measure the success of your engagement**

*The European grid package aims to enhance the EU's competitiveness by helping individuals and businesses to access affordable, secure and clean energy. Measures will include accelerating the upgrade, digitalisation and expansion of the European grid infrastructure, removing bottlenecks and increasing overall efficiency and resilience. With a focus on electricity, it will also cover hydrogen and other infrastructure categories included in the Trans-European Network for Energy framework. Securing clean, affordable energy for our operations play a critical role in achieving our target for Scope 1-2 carbon neutrality by 2030. In addition, grid decarbonisation enables reduced emissions both in our up- and downstream value chain, from manufacturing and processing to use-phase emissions from energy consumption. Success will be measured by the released policy and its alignment with EU's overall 2040 climate goals and Danfoss' own SBTi-approved climate targets.*

#### **(4.11.1.11) Indicate if you have evaluated whether your organization's engagement on this policy, law, or regulation is aligned with global environmental treaties or policy goals**

Select from:

Yes, we have evaluated, and it is aligned

#### **(4.11.1.12) Global environmental treaties or policy goals aligned with your organization's engagement on this policy, law or regulation**

*Select all that apply*

Paris Agreement

Another global environmental treaty or policy goal, please specify :UN Sustainable Development Goal #7 (Clean energy) and #13 (Climate Action)

*[Add row]*

#### **(4.12) Have you published information about your organization's response to environmental issues for this reporting year in places other than your CDP response?**

*Select from:*

Yes

**(4.12.1) Provide details on the information published about your organization's response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication.**

#### **Row 1**

##### **(4.12.1.1) Publication**

*Select from:*

In mainstream reports, in line with environmental disclosure standards or frameworks

##### **(4.12.1.2) Standard or framework the report is in line with**

*Select all that apply*

ESRS

TCFD

### (4.12.1.3) Environmental issues covered in publication

Select all that apply

- Climate change
- Water
- Biodiversity

### (4.12.1.4) Status of the publication

Select from:

- Complete

### (4.12.1.5) Content elements

Select all that apply

- Strategy
- Governance
- Emission targets
- Emissions figures
- Risks & Opportunities
- Value chain engagement
- Water accounting figures
- Content of environmental policies

### (4.12.1.6) Page/section reference

Page 47 - 107

### (4.12.1.7) Attach the relevant publication

AH516931434208en-000201.pdf

### (4.12.1.8) Comment

2024 Integrated Annual Report is partly ESRS-aligned (voluntary), as Danfoss is not yet in scope for the regulation.

**Row 2**

#### (4.12.1.1) Publication

Select from:

- In mainstream reports, in line with environmental disclosure standards or frameworks

#### (4.12.1.2) Standard or framework the report is in line with

Select all that apply

- ESRS
- TCFD

#### (4.12.1.3) Environmental issues covered in publication

Select all that apply

- Climate change

#### (4.12.1.4) Status of the publication

Select from:

- Complete

#### (4.12.1.5) Content elements

Select all that apply

- Strategy
- Governance
- Emission targets
- Emissions figures
- Risks & Opportunities
- Value chain engagement
- Public policy engagement

#### (4.12.1.6) Page/section reference

Full publication

#### **(4.12.1.7) Attach the relevant publication**

*Danfoss Climate Transition Plan.pdf*

#### **(4.12.1.8) Comment**

*Danfoss Climate Transition Plan*  
*[Add row]*

## C5. Business strategy

(5.1) Does your organization use scenario analysis to identify environmental outcomes?

### Climate change

#### (5.1.1) Use of scenario analysis

Select from:

Yes

#### (5.1.2) Frequency of analysis

Select from:

Annually

### Water

#### (5.1.1) Use of scenario analysis

Select from:

Yes

#### (5.1.2) Frequency of analysis

Select from:

Annually

[Fixed row]

(5.1.1) Provide details of the scenarios used in your organization's scenario analysis.

### Climate change

### (5.1.1.1) Scenario used

Climate transition scenarios

- IEA NZE 2050

### (5.1.1.3) Approach to scenario

Select from:

- Qualitative and quantitative

### (5.1.1.4) Scenario coverage

Select from:

- Organization-wide

### (5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

### (5.1.1.6) Temperature alignment of scenario

Select from:

- 1.5°C or lower

### (5.1.1.7) Reference year

2015

## (5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050
- 2100

## (5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- Changes to the state of nature
- Changes in ecosystem services provision
- Speed of change (to state of nature and/or ecosystem services)
- Climate change (one of five drivers of nature change)

Stakeholder and customer demands

- Consumer sentiment
- Consumer attention to impact

Regulators, legal and policy regimes

- Global regulation
- Level of action (from local to global)
- Global targets
- Methodologies and expectations for science-based targets

Relevant technology and science

- Granularity of available data (from aggregated to local)

Direct interaction with climate

- On asset values, on the corporate

### (5.1.1.10) Assumptions, uncertainties and constraints in scenario

*The assumptions, uncertainties and constraints embedded in the three scenarios applied for our internal assessment (best-case equivalent to IEA NZ 2050, intermediate equivalent to RCP 4.5, worst-case equivalent to RCP6 are predominantly linked directly to the IEA/RCP/SSP model narratives. In addition to the inherent assumptions, uncertainties and constraints embedded in the three scenarios applied, there are distinctive assumptions between physical and transitional climate-related risks. For transitional risks, scenario models greatly depend on future global macroeconomic conditions, trade flows and emissions growth. Key tools applied include the Carbon Pricing Dashboard and NGFS climate scenario framework. For physical risks, a mix of internal and external tools and resources are combined, including WWF Water Risk Filter, WRI Aqueduct and physical climate risk reports from Global Risk Connect. We acknowledge that the selection of tools and resources creates uncertainties.*

### (5.1.1.11) Rationale for choice of scenario

*Used as best case scenario - pathway which leads to 1.5C, meeting the ambition of the 2015 Paris Agreement. We have drawn on the Net Zero Emissions by 2050 Scenario (NZE Scenario) to integrate into our climate scenario analysis. This scenario shows a pathway for the global energy sector to achieve net zero CO2 emissions by 2050, with advanced economies reaching net zero emissions in advance of others. It is consistent with limiting the global temperature rise to 1.5 °C (with at least a 50% probability), in line with emissions reductions assessed in the Intergovernmental Panel on Climate Change (IPCC)'s Sixth Assessment Report. The IEA NZ 2050 scenario prioritises an orderly transition that aims to safeguard energy security through policies and incentives that enable all actors to anticipate the rapid changes required, and to minimise energy market volatility and stranded assets. With overall energy consumption expected to increase towards 2100, energy efficiency and renewable energy adoption will be key levers to reach net zero by 2050. We see that Danfoss has a key role to play helping our customers across industries decarbonize through energy efficiency. In this scenario, carbon prices are in place in all regions, rising by 2050 to an average of USD 250/tonne CO2 in advanced economies, to USD 200/tonne CO2 in emerging market and developing economies with net zero emissions pledges, and to lower levels elsewhere. For Danfoss it means strengthening the already sound decarbonisation business case, e.g. we see payback times as low as 3 years for some investments. It will also put even more emphasis on our Green Ask supplier engagement programme, to engage with suppliers to reduce upstream emissions, which we expect may indirectly hit Danfoss through higher sourcing prices. Rapid deployment of clean energy technologies, grid decarbonisation and recycled raw materials is expected to bring down cost of key low-carbon or secondary raw materials (steel, aluminum). With global warming capped at 1.5C, we expect the majority of impact on our physical assets to be mitigated across time horizons. Key physical risks for Danfoss include extreme weather events such as floodings, tornados and hurricanes, increasing mean temperatures, increasing precipitation and rising water levels. Our annual analysis of sites is informed by internal and external tools and resources, e.g. Global Risk Connect site-level climate risk reports, WWF Water Risk Filter, WRI Aqueduct).*

## Water

### (5.1.1.1) Scenario used

Climate transition scenarios

IEA NZE 2050

### (5.1.1.3) Approach to scenario

Select from:

- Qualitative and quantitative

### (5.1.1.4) Scenario coverage

Select from:

- Organization-wide

### (5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Technology
- Acute physical
- Chronic physical

### (5.1.1.6) Temperature alignment of scenario

Select from:

- 1.5°C or lower

### (5.1.1.7) Reference year

2015

### (5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050

☑ 2100

### (5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- ☑ Changes to the state of nature
- ☑ Changes in ecosystem services provision
- ☑ Speed of change (to state of nature and/or ecosystem services)
- ☑ Climate change (one of five drivers of nature change)

Finance and insurance

- ☑ Cost of capital
- ☑ Sensitivity of capital (to nature impacts and dependencies)

Stakeholder and customer demands

- ☑ Consumer sentiment
- ☑ Consumer attention to impact
- ☑ Impact of nature footprint on reputation

Regulators, legal and policy regimes

- ☑ Global regulation
- ☑ Political impact of science (from galvanizing to paralyzing)
- ☑ Level of action (from local to global)
- ☑ Global targets
- ☑ Methodologies and expectations for science-based targets

Relevant technology and science

- ☑ Granularity of available data (from aggregated to local)

### (5.1.1.10) Assumptions, uncertainties and constraints in scenario

*The assumptions, uncertainties and constraints embedded in the three scenarios applied for our internal assessment (best-case equivalent to IEA NZ 2050, intermediate equivalent to RCP 4.5, worst-case equivalent to RCP6 are predominantly linked directly to the IEA/RCP/SSP model narratives. In addition to the inherent assumptions, uncertainties and constraints embedded in the three scenarios applied, there are distinctive assumptions between physical and transitional climate-related risks. For transitional risks, scenario models greatly depend on future global macroeconomic conditions, trade flows and emissions growth. Key tools applied include the Carbon Pricing Dashboard and NGFS climate scenario framework. For physical risks, a mix of internal and external tools and resources are combined, including WWF Water Risk Filter, WRI Aqueduct and physical climate risk reports from Global Risk Connect. We acknowledge that the selection of tools and resources creates uncertainties.*

### **(5.1.1.11) Rationale for choice of scenario**

*Used as best case scenario - pathway which leads to 1.5C, meeting the ambition of the 2015 Paris Agreement. We have drawn on the Net Zero 2050 scenario (NGFS NZ2050) to integrate into our climate scenario analysis. This scenario shows a pathway for the global energy sector to achieve net zero CO2 emissions by 2050, with advanced economies reaching net zero emissions in advance of others. It is consistent with limiting the global temperature rise to 1.5 °C (with at least a 50% probability), in line with emissions reductions assessed in the Intergovernmental Panel on Climate Change (IPCC)'s Sixth Assessment Report. The NGFS NZ 2050 scenario prioritises an orderly transition that aims to safeguard energy security through policies and incentives that enable all actors to anticipate the rapid changes required, and to minimise energy market volatility and stranded assets. With overall energy consumption expended to increase towards 2100, energy efficiency and renewable energy adoption will be key levers to reach net zero by 2050. We see that Danfoss has a key role to play helping our customers across industries decarbonize through energy efficiency. In this scenario, carbon prices are in place in all regions, rising by 2050 to an average of USD 250/tonne CO2 in advanced economies, to USD 200/tonne CO2 in emerging market and developing economies with net zero emissions pledges, and to lower levels elsewhere. For Danfoss it means strengthening the already sound decarbonisation business case, e.g. we see payback times as low as 3 years for some investments. It will also put even more emphasis on our Green Ask supplier engagement programme, to engage with suppliers to reduce upstream emissions, which we expect may indirectly hit Danfoss through higher sourcing prices. Rapid deployment of clean energy technologies, grid decarbonisation and recycled raw materials is expected to bring down cost of key low-carbon or secondary raw materials (steel, aluminum). With global warming capped at 1.5C, we expect the majority of impact on our physical assets to be mitigated across time horizons. Key physical risks for Danfoss include extreme weather events such as floodings, tornados and hurricanes, increasing mean temperatures, increasing precipitation and rising water levels. Our annual analysis of sites is informed by internal and external tools and resources, e.g. Global Risk Connect site-level climate risk reports, WWF Water Risk Filter, WRI Aqueduct).*

## **Climate change**

### **(5.1.1.1) Scenario used**

Physical climate scenarios

RCP 4.5

### **(5.1.1.2) Scenario used SSPs used in conjunction with scenario**

Select from:

- SSP2

### (5.1.1.3) Approach to scenario

Select from:

- Qualitative and quantitative

### (5.1.1.4) Scenario coverage

Select from:

- Organization-wide

### (5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

### (5.1.1.6) Temperature alignment of scenario

Select from:

- 2.0°C - 2.4°C

### (5.1.1.7) Reference year

2015

### (5.1.1.8) Timeframes covered

Select all that apply

- 2030

2040

2050

### (5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

Changes to the state of nature

Changes in ecosystem services provision

Speed of change (to state of nature and/or ecosystem services)

Climate change (one of five drivers of nature change)

Finance and insurance

Cost of capital

Sensitivity of capital (to nature impacts and dependencies)

Stakeholder and customer demands

Consumer sentiment

Consumer attention to impact

Impact of nature footprint on reputation

Regulators, legal and policy regimes

Global regulation

Political impact of science (from galvanizing to paralyzing)

Level of action (from local to global)

Global targets

Methodologies and expectations for science-based targets

Relevant technology and science

Granularity of available data (from aggregated to local)

### (5.1.1.10) Assumptions, uncertainties and constraints in scenario

*The assumptions, uncertainties and constraints embedded in the three scenarios applied for our internal assessment (best-case equivalent to IEA NZ 2050, intermediate equivalent to RCP 4.5, worst-case equivalent to RCP6 are predominantly linked directly to the IEA/RCP/SSP model narratives. In addition to the inherent assumptions, uncertainties and constraints embedded in the three scenarios applied, there are distinctive assumptions between physical and transitional climate-related risks. For transitional risks, scenario models greatly depend on future global macroeconomic conditions, trade flows and emissions growth. Key tools applied include the Carbon Pricing Dashboard and NGFS climate scenario framework. For physical risks, a mix of internal and external tools and resources are combined, including WWF Water Risk Filter, WRI Aqueduct and physical climate risk reports from Global Risk Connect. We acknowledge that the selection of tools and resources creates uncertainties.*

### **(5.1.1.11) Rationale for choice of scenario**

*Assumed to be most likely scenario - intermediate scenario of the four main RCPs used in climate modeling and research. We have used NGFS Delayed Transition as equivalent to Representative Concentration Pathway (RCP) 4.5. RCP 4.5 is a trajectory that aims for a stabilization of radiative forcing at 4.5 watts per square meter by the year 2100. This pathway reflects a scenario where global emissions peak around 2040 and then decline, leading to a moderate level of climate change. Under RCP4.5, it is estimated that global temperatures could rise by approximately 1.8 to 2.9 degrees Celsius above pre-industrial levels by 2100. This pathway emphasizes the importance of technological advancements and policy interventions to achieve emission reductions after peaking. In terms of climate impacts, RCP4.5 anticipates less severe temperature increases compared to higher concentration pathways, suggesting a more manageable level of climate change effects if global efforts are effectively implemented. For Danfoss, 1.8-2.9C limits the most severe impacts to our physical assets, but still comprise a significant risk to some sites located in flooding- and water scarce areas especially. Achieving the RCP4.5 scenario necessitates robust global climate policies focused on reducing greenhouse gas emissions through technological innovation and sustainable practices. This requires international cooperation, substantial investments in renewable energy, and regulatory measures to promote energy efficiency. The scenario serves as a benchmark for policymakers to aim for in order to mitigate severe climate impacts, emphasizing that proactive measures can lead to more favorable outcomes for future generations. Energy efficiency remains a key lever in this scenario, where Danfoss can deliver solutions across industries to support low-carbon industry. Constraints include uncertainties regarding technological advancements and socio-economic changes that can alter emissions trajectories. Additionally, if countries fail to adhere to agreed-upon targets, even the RCP4.5 scenario may lead to more severe climate impacts than anticipated, highlighting the importance of continuous assessment and adjustment in climate strategies.*

## **Water**

### **(5.1.1.1) Scenario used**

Physical climate scenarios

RCP 4.5

### **(5.1.1.2) Scenario used    SSPs used in conjunction with scenario**

Select from:

SSP2

### (5.1.1.3) Approach to scenario

Select from:

- Qualitative and quantitative

### (5.1.1.4) Scenario coverage

Select from:

- Organization-wide

### (5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

### (5.1.1.6) Temperature alignment of scenario

Select from:

- 2.0°C - 2.4°C

### (5.1.1.7) Reference year

2015

### (5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050

### (5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- ✓ Changes to the state of nature
- ✓ Changes in ecosystem services provision
- ✓ Speed of change (to state of nature and/or ecosystem services)
- ✓ Climate change (one of five drivers of nature change)

Finance and insurance

- ✓ Cost of capital
- ✓ Sensitivity of capital (to nature impacts and dependencies)

Stakeholder and customer demands

- ✓ Consumer sentiment
- ✓ Consumer attention to impact
- ✓ Impact of nature footprint on reputation

Regulators, legal and policy regimes

- ✓ Global regulation
- ✓ Political impact of science (from galvanizing to paralyzing)
- ✓ Level of action (from local to global)
- ✓ Global targets
- ✓ Methodologies and expectations for science-based targets

Relevant technology and science

- ✓ Granularity of available data (from aggregated to local)

### (5.1.1.10) Assumptions, uncertainties and constraints in scenario

*The assumptions, uncertainties and constraints embedded in the three scenarios applied for our internal assessment (best-case equivalent to IEA NZ 2050, intermediate equivalent to RCP 4.5, worst-case equivalent to RCP6 are predominantly linked directly to the IEA/RCP/SSP model narratives. In addition to the inherent assumptions, uncertainties and constraints embedded in the three scenarios applied, there are distinctive assumptions between physical and transitional climate-related risks. For transitional risks, scenario models greatly depend on future global macroeconomic conditions, trade flows and emissions growth. Key tools applied*

include the Carbon Pricing Dashboard and NGFS climate scenario framework. For physical risks, a mix of internal and external tools and resources are combined, including WWF Water Risk Filter, WRI Aqueduct and physical climate risk reports from Global Risk Connect. We acknowledge that the selection of tools and resources creates uncertainties.

### (5.1.1.11) Rationale for choice of scenario

Representative Concentration Pathway (RCP) 4.5 is a trajectory towards for a stabilization of radiative forcing at 4.5 watts per square meter by the year 2100. This pathway reflects a scenario where global emissions peak around 2040 and then decline, leading to a moderate level of climate change. Under RCP4.5, it is estimated that global temperatures could rise by approximately 1.8 to 2.9 degrees Celsius above pre-industrial levels by 2100. This pathway emphasizes the importance of technological advancements and policy interventions to achieve emission reductions after peaking. In terms of climate impacts, RCP4.5 anticipates less severe temperature increases compared to higher concentration pathways, suggesting a more manageable level of climate change effects if global efforts are effectively implemented. For Danfoss, 1.8-2.9C limits the most severe impacts to our physical assets, but still comprise a significant risk to some sites located in flooding- and water scarce areas especially. Achieving the RCP4.5 scenario necessitates robust global climate policies focused on reducing greenhouse gas emissions through technological innovation and sustainable practices. This requires international cooperation, substantial investments in renewable energy, and regulatory measures to promote energy efficiency. The scenario serves as a benchmark for policymakers to aim for in order to mitigate severe climate impacts, emphasizing that proactive measures can lead to more favorable outcomes for future generations. Energy efficiency remains a key lever in this scenario, where Danfoss can deliver solutions across industries to support low-carbon industry. Constraints include uncertainties regarding technological advancements and socio-economic changes that can alter emissions trajectories. Additionally, if countries fail to adhere to agreed-upon targets, even the RCP4.5 scenario may lead to more severe climate impacts than anticipated, highlighting the importance of continuous assessment and adjustment in climate strategies.

## Climate change

### (5.1.1.1) Scenario used

Physical climate scenarios

RCP 6.0

### (5.1.1.2) Scenario used SSPs used in conjunction with scenario

Select from:

SSP3

### (5.1.1.3) Approach to scenario

Select from:

Qualitative and quantitative

#### (5.1.1.4) Scenario coverage

Select from:

- Organization-wide

#### (5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

#### (5.1.1.6) Temperature alignment of scenario

Select from:

- 3.0°C - 3.4°C

#### (5.1.1.7) Reference year

2015

#### (5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050
- 2100

#### (5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- ✓ Changes to the state of nature
- ✓ Changes in ecosystem services provision
- ✓ Speed of change (to state of nature and/or ecosystem services)
- ✓ Climate change (one of five drivers of nature change)

Finance and insurance

- ✓ Cost of capital
- ✓ Sensitivity of capital (to nature impacts and dependencies)

Stakeholder and customer demands

- ✓ Consumer sentiment
- ✓ Consumer attention to impact
- ✓ Impact of nature footprint on reputation
- ✓ Sensitivity to inequity of nature impacts

Regulators, legal and policy regimes

- ✓ Global regulation
- ✓ Political impact of science (from galvanizing to paralyzing)
- ✓ Level of action (from local to global)
- ✓ Global targets
- ✓ Methodologies and expectations for science-based targets

Relevant technology and science

- ✓ Granularity of available data (from aggregated to local)

Direct interaction with climate

- ✓ On asset values, on the corporate

### **(5.1.1.10) Assumptions, uncertainties and constraints in scenario**

*The assumptions, uncertainties and constraints embedded in the three scenarios applied for our internal assessment (best-case equivalent to IEA NZ 2050, intermediate equivalent to RCP 4.5, worst-case equivalent to RCP6 are predominantly linked directly to the IEA/RCP/SSP model narratives. In addition to the inherent assumptions, uncertainties and constraints embedded in the three scenarios applied, there are distinctive assumptions between physical and transitional climate-related risks. For transitional risks, scenario models greatly depend on future global macroeconomic conditions, trade flows and emissions growth. Key tools applied include the Carbon Pricing Dashboard and NGFS climate scenario framework. For physical risks, a mix of internal and external tools and resources are combined, including WWF Water Risk Filter, WRI Aqueduct and physical climate risk reports from Global Risk Connect. We acknowledge that the selection of tools and resources creates uncertainties.*

### **(5.1.1.11) Rationale for choice of scenario**

*Used as "worst case" scenario - widely used (and debated) high-emissions pathway applied in climate modeling and research, e.g. IPCC. We have used NGFS Current Policies scenario as closely aligned with Representative Concentration Pathway (RCP) 6. For our customers, the focus on energy efficiency will remain although we expect that other product characteristics will play a bigger role, while fragmented climate policy goals and -ambition levels will fail to deliver the expected decarbonization 'push' to limit global warming. However, we still see a future with a demand for energy efficiency, machine automation and our broad range of solutions. With global mean temperatures and sea level rise, increased occurrence and severity of extreme weather events and natural catastrophes over the century is expected, a significant portion of our operational footprint would be at risk, requiring significant investments in climate change mitigation to reduce damages to physical sites. However, impacts on local infrastructure and local suppliers may cause operational stoppages and lays as well, which are much harder to mitigate. Further upstream, raw material suppliers at the end of our value chain will face increasing difficulties meeting market demand as climate changes increase the severity of extreme weather events and chronic climate impacts. Sourcing of low-carbon materials such as steel and aluminum becomes deprioritized by our suppliers with lack of progress in grid decarbonization and renewable energy adoption in key emerging markets. In this scenario, there are a number of assumptions and constraints about projections of future energy mix, future coal use, and more.*

## **Water**

### **(5.1.1.1) Scenario used**

Physical climate scenarios

RCP 6.0

### **(5.1.1.2) Scenario used    SSPs used in conjunction with scenario**

Select from:

SSP3

### **(5.1.1.3) Approach to scenario**

Select from:

- Qualitative and quantitative

#### (5.1.1.4) Scenario coverage

Select from:

- Organization-wide

#### (5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

#### (5.1.1.6) Temperature alignment of scenario

Select from:

- 3.0°C - 3.4°C

#### (5.1.1.7) Reference year

2015

#### (5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050
- 2100

### (5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- Changes to the state of nature
- Changes in ecosystem services provision
- Speed of change (to state of nature and/or ecosystem services)
- Climate change (one of five drivers of nature change)

Finance and insurance

- Cost of capital
- Sensitivity of capital (to nature impacts and dependencies)

Stakeholder and customer demands

- Consumer sentiment
- Consumer attention to impact
- Impact of nature footprint on reputation
- Sensitivity to inequity of nature impacts

Regulators, legal and policy regimes

- Global regulation
- Political impact of science (from galvanizing to paralyzing)
- Level of action (from local to global)
- Global targets
- Methodologies and expectations for science-based targets

Relevant technology and science

- Granularity of available data (from aggregated to local)

Direct interaction with climate

- On asset values, on the corporate

### (5.1.1.10) Assumptions, uncertainties and constraints in scenario

*The assumptions, uncertainties and constraints embedded in the three scenarios applied for our internal assessment (best-case equivalent to IEA NZ 2050, intermediate equivalent to RCP 4.5, worst-case equivalent to RCP6 are predominantly linked directly to the IEA/RCP/SSP model narratives. In addition to the inherent assumptions, uncertainties and constraints embedded in the three scenarios applied, there are distinctive assumptions between physical and transitional climate-related risks. For transitional risks, scenario models greatly depend on future global macroeconomic conditions, trade flows and emissions growth. Key tools applied include the Carbon Pricing Dashboard and NGFS climate scenario framework. For physical risks, a mix of internal and external tools and resources are combined, including WWF Water Risk Filter, WRI Aqueduct and physical climate risk reports from Global Risk Connect. We acknowledge that the selection of tools and resources creates uncertainties.*

### **(5.1.1.11) Rationale for choice of scenario**

*Used as "worst case" scenario - widely used (and debated) high-emissions pathway applied in climate modeling and research, e.g. IPCC. We have used NGFS Current Policies scenario as closely aligned with Representative Concentration Pathway (RCP) 6. For our customers, the focus on energy efficiency will remain although we expect that other product characteristics will play a bigger role, while fragmented climate policy goals and -ambition levels will fail to deliver the expected decarbonization 'push' to limit global warming. However, we still see a future with a demand for energy efficiency, machine automation and our broad range of solutions. With global mean temperatures and sea level rise, increased occurrence and severity of extreme weather events and natural catastrophes over the century is expected, a significant portion of our operational footprint would be at risk, requiring significant investments in climate change mitigation to reduce damages to physical sites. However, impacts on local infrastructure and local suppliers may cause operational stoppages and lays as well, which are much harder to mitigate. Further upstream, raw material suppliers at the end of our value chain will face increasing difficulties meeting market demand as climate changes increase the severity of extreme weather events and chronic climate impacts. Sourcing of low-carbon materials such as steel and aluminum becomes deprioritized by our suppliers with lack of progress in grid decarbonization and renewable energy adoption in key emerging markets. In this scenario, there are a number of assumptions and constraints about projections of future energy mix, future coal use, and more.*

*[Add row]*

## **(5.1.2) Provide details of the outcomes of your organization's scenario analysis.**

### **Climate change**

#### **(5.1.2.1) Business processes influenced by your analysis of the reported scenarios**

*Select all that apply*

- Risk and opportunities identification, assessment and management
- Strategy and financial planning
- Resilience of business model and strategy
- Capacity building
- Target setting and transition planning

### (5.1.2.2) Coverage of analysis

Select from:

- Organization-wide

### (5.1.2.3) Summarize the outcomes of the scenario analysis and any implications for other environmental issues

*The climate scenario analysis conducted in 2024 identified several climate-related financial risks and opportunities for Danfoss, which are integrated into our company-wide ERM system. Key physical risks relate to flooding of our own sites as well as regional hurricanes/windstorms at risk of damaging assets or critical infrastructure. We also see transitional risks such as carbon pricing, increased cost of (recycled) raw materials and increasing regulation as potential risks to mitigate. On the opportunity-side, we are assessing the commercial upside for issues such as delivering low-emissions products to market, entering new markets and enabling water savings and water scarcity mitigation through our water-related businesses. RESILIENCE AND STRATEGY, CAPACITY-BUILDING During 2024, we have continued working with suppliers on CO2 data, emissions targets, and continuing pilots with suppliers on reducing packaging and plastics through our Green Ask supplier engagement programme. This is the foundation of our suppliers' decarbonization strategy. The Green Ask is an engagement program with suppliers, conveying the following main goals:*

- Supplier reduction of emissions – are a part of Danfoss' achievement of our decarbonization targets.*
- Accurate emissions inventories – will be expected from key suppliers. They are important in understanding actual emissions and emissions reductions, and further help us to identify further decarbonization opportunities.*
- Renewable energy and energy efficiency – suppliers are encouraged, where possible in collaboration with Danfoss, to maximize energy efficiency and transition to renewable energy. Through capacity-building efforts, we additionally encourage Tier 1 suppliers to engage their own suppliers, creating a ripple effect for decarbonization across our value chain. In 2024, we invited to the program 356 strategic suppliers, covering €1.85 billion of annual purchase spend and 1,630kt CO2e emissions from Scope 3.1. TARGET-SETTING/TRANSITION PLANNING, FINANCIAL PLANNING During 2024, we have unfolded our group-wide decarbonization roadmaps down to division-level in alignment with selected IEA/RCP scenarios and continued to invest in R&D, energy efficiency and low-emissions technology at our sites around the world (see Cost of Response to disclosed climate-related risks). These roadmaps guide our efforts to improve production efficiency and increase share of renewables, engaging with suppliers and customers, and mitigate potential carbon pricing costs. We have also invested in climate resilience measures at selected sites at risk of flooding and water scarcity. In 2024, we have further started the process of revising and updating our SBTi commitment which is aligned to our ambitious growth strategy, LEAP 2030.*

## Water

### (5.1.2.1) Business processes influenced by your analysis of the reported scenarios

Select all that apply

- Risk and opportunities identification, assessment and management
- Strategy and financial planning
- Resilience of business model and strategy
- Capacity building
- Target setting and transition planning

### (5.1.2.2) Coverage of analysis

Select from:

- Organization-wide

### (5.1.2.3) Summarize the outcomes of the scenario analysis and any implications for other environmental issues

*The water scenario analysis conducted identified several financial risks and opportunities for Danfoss, which are integrated into our company-wide ERM system. Key physical risks relate to local/regional water stress. On the opportunity-side, we are assessing the commercial upside for our water and waste-water related businesses, e.g. our VLT Aqua Drives, enabling water savings and mitigating water scarcity. RESILIENCE AND STRATEGY We update our water stress mapping annually to validate our list of identified priority sites. All such priority sites are now required to establish water management and conservation strategies. At one site in Reynosa, Mexico local water recycling efforts has led to consecutive annual decreases in water extraction during 2022-24. This supports mitigation of the water scarcity risk identified in our scenario analysis. STRATEGY AND FINANCIAL PLANNING, CAPACITY BUILDING Through 2024, our Drives & power Electronics segment has continued its strategic cooperation agreement in China to strengthen exchanges and cooperation in water resources management, carbon neutrality technology, smart water affairs, and talent training. This supports the identified opportunity to access new markets. We have also established and published a water policy, setting out our commitments to water conservation and water quality management, and outlining site-level and corporate roles and responsibilities.*

[Fixed row]

## (5.2) Does your organization's strategy include a climate transition plan?

### (5.2.1) Transition plan

Select from:

- Yes, but we have a climate transition plan with a different temperature alignment

### (5.2.2) Temperature alignment of transition plan

Select from:

- Well-below 2°C aligned

### (5.2.3) Publicly available climate transition plan

Select from:

Yes

#### **(5.2.4) Plan explicitly commits to cease all spending on, and revenue generation from, activities that contribute to fossil fuel expansion**

Select from:

No, but we plan to add an explicit commitment within the next two years

#### **(5.2.6) Explain why your organization does not explicitly commit to cease all spending on and revenue generation from activities that contribute to fossil fuel expansion**

*Not planned this year.*

#### **(5.2.7) Mechanism by which feedback is collected from shareholders on your climate transition plan**

Select from:

Not applicable as our organization does not have shareholders

#### **(5.2.8) Description of feedback mechanism**

*Danfoss engages with stakeholders through a variety of channels, including customer meetings, sales conferences, NGO engagements locally and centrally, employee resource groups and -surveys, engagements with financial institutions and our online, confidential Ethics Hotline, through which any stakeholder may report concerns, non-compliances or other issues directly to Danfoss. We have put a public feedback mechanism for our Climate Transition Plan on our website.*

#### **(5.2.10) Description of key assumptions and dependencies on which the transition plan relies**

*Reaching climate targets requires more than internal ambition. It depends on a range of external factors – from policy and technology to supply chain collaboration and access to clean energy. As a global technology leader, we play an active role in shaping the transition — through policy advocacy, industry collaboration, and thought leadership that advances the case for energy efficiency, electrification, and integrated system solutions. Examples of key dependencies we have identified: • Our ability to scale climate solutions depends on clear, ambitious, and stable policy and regulatory frameworks. • Decarbonizing our value chain requires that commitments are shared by our suppliers and customers. • Our operations and customer solutions depend on access to clean, reliable, and affordable energy. • We rely on the continued development and scaling of low-carbon technologies to meet our targets. • Availability of accurate data across the value chain.*

#### **(5.2.11) Description of progress against transition plan disclosed in current or previous reporting period**

*From 2019 to 2024, we have reduced our scope 1-2 emissions by 27% in total. We secured long-term power purchase agreements for selected factories in China, India, and North America, together with reduced factory footprint through improved energy efficiencies. From 2023 to 2024, we reduced our scope 3 emissions by 3%. Improvements are driven by the sourcing of low-carbon materials, improved data quality, and lower activity levels in general. Together with industry peers, we have aligned on lifecycle assumptions for selected product families, leading to an improved assessment of scope 3.11, use of sold products. Excluding the newly acquired BOCK® Compressors, the reduction equals 6%.*

#### **(5.2.12) Attach any relevant documents which detail your climate transition plan (optional)**

*Climate transition\_FINAL WEB.pdf*

#### **(5.2.13) Other environmental issues that your climate transition plan considers**

*Select all that apply*

No other environmental issue considered

#### **(5.2.15) Primary reason for not having a climate transition plan that aligns with a 1.5°C world**

*Select from:*

No standardized procedure

#### **(5.2.16) Explain why your organization does not have a climate transition plan that aligns with a 1.5°C world**

*Following the adoption of our Science Based Targets, we have established our decarbonization roadmaps to address our Scope 1,2 and 3 emissions. Our Scope 1&2 ambition level is 1.5 degrees aligned, and our Scope 3 is 2 degree aligned.*

*[Fixed row]*

### **(5.3) Have environmental risks and opportunities affected your strategy and/or financial planning?**

#### **(5.3.1) Environmental risks and/or opportunities have affected your strategy and/or financial planning**

*Select from:*

Yes, both strategy and financial planning

#### **(5.3.2) Business areas where environmental risks and/or opportunities have affected your strategy**

Select all that apply

- Products and services
- Upstream/downstream value chain
- Investment in R&D
- Operations

[Fixed row]

### **(5.3.1) Describe where and how environmental risks and opportunities have affected your strategy.**

#### **Products and services**

##### **(5.3.1.1) Effect type**

Select all that apply

- Risks
- Opportunities

##### **(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area**

Select all that apply

- Climate change
- Water

##### **(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area**

*Among the identified opportunities, we see a set of key megatrends supporting an increased demand for low emissions goods and services. They are cover climate change, electrification, urbanization, digitalization and food supply. One strategic decision, influenced by opportunity arising from increased demand for greener products, is our increasing presence in maritime electrification. The design of vessels with modern electric propulsion systems, either diesel electric, LNG electric or even fully electric, can be quite easily converted to a hybrid solution. In the best case, just by adding a parallel E-Storage system, a vessel can be operated utilizing battery power for example for peak power demand. In some cases, the optimum solution is to use DC power distribution instead of, or in conjunction with, traditional AC power distribution. By enabling electrification in the maritime sector, we are contributing to the achievement of the IMO decarbonization targets in shipping. One example from 2024 is a longstanding innovative partnership between Danfoss Drives and Volvo Penta. In March 2024, two new offshore crew transport vessels (CTVs) featuring a fully-integrated design marks a significant step forward in the journey towards electromobility. The partnership between the two is built on experience and innovation and began back in 2021 with the launch of two early examples of hybrid CTVs.*

## Upstream/downstream value chain

### (5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

### (5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- Climate change
- Water

### (5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

*Future regulations such as carbon taxes could increase customers' focus on energy saving products and more energy efficient solutions to reduce the embodied carbon emissions of our products. This in return would create a demand pull for more sustainable supply chains from our customers. This led to the decision to include a dedicated decarbonization target as part of our climate objectives, with a 25% emission reduction planned in our supply chain, above the overall 15% target in our Scope 3 emissions. In 2024 we have continued our Green Ask supplier engagement programme. covering more than 80% of supplier-related scope 3 emissions. A key driver behind this effort is our divisional decarbonisation roadmaps, through which we have identified a number of carbon reduction levers relating to our suppliers / upstream emissions. Danfoss' "Green Ask" is the foundation of our suppliers' decarbonization strategy. The "Green Ask" is an engagement program with suppliers, conveying the following main goals:*

- *Supplier reduction of emissions – are a part of Danfoss' achievement of our decarbonization targets.*

- *Accurate emissions inventories – will be expected from key suppliers. They are important in understanding actual emissions and emissions reductions, and further help us to identify further decarbonization opportunities.*
- *Renewable energy and energy efficiency – suppliers are encouraged, where possible in collaboration with Danfoss, to maximize energy efficiency and transition to renewable energy. Through capacity-building efforts, we additionally encourage Tier 1 suppliers to engage their own suppliers, creating a ripple effect for decarbonization across our value chain. In 2024, we invited to the program 356 strategic suppliers, covering €1.85 billion of annual purchase spend and 1,630kt CO<sub>2</sub>e emissions from Scope 3.1.*

## Investment in R&D

### (5.3.1.1) Effect type

Select all that apply

- Opportunities

### (5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- Climate change

### (5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

We see incoming regulations related to the sustainability of products and services as both a climate-related transition risk and opportunity, as on the one hand it exposes our portfolio to a compliance risk but also represents a business opportunity for our energy efficiency and electrification enabler products. Danfoss continues to invest in innovation across the business segments, to improve the performance of our products and solutions, and to offer financially viable solutions for our customers. We maintained a high level of research and development expenses of EUR 488m (2023: 487m), corresponding to 5.0% of sales (2023: 4.6%). One example of a decision impacting our R&D practice was the inclusion of lifetime emissions into our R&D activities. Our product decarbonization strategy revolves around existing products as well as products in development. Given our products' life cycle and the time from design to market entry, we identify short-term decarbonization levers while incorporating our climate targets into our long-term product development pipeline. As such, we are integrating use-phase emissions as a key performance indicator in our product development toolbox. This will enable the development of a product pipeline consistent with our ambitious climate targets while meeting current and future regulations requesting more sustainable products.

## Operations

### (5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

### (5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- Climate change
- Water

### (5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

Carbon prices (either market-based or pricing instruments) can increase our operations (and operating costs). To mitigate this risk, we have embarked in an operation decarbonization journey. Across our factories, we have identified over 200 improvement projects that represent a combined potential reduction of approximately 130,000 MWh (13% decrease) in energy use and 48,000 tCO<sub>2</sub>e (18% reduction) in carbon emissions. Among the identified improvement projects, in 2024, we

implemented 45 projects across 12 factories, targeting a reduction of approx. 29,000 MWh (3%) in annual energy consumption and a 10,000 tCO<sub>2</sub>e (4%) decrease in carbon footprint. We consider these investments especially critical in a IEA NZ 2050 future scenario where significant carbon pricing schemes are implemented across our key markets globally, especially over medium-long term. As consequence of the company's aim to be carbon neutral in its operations by 2030, we have started procuring green electricity from existing or new energy sources, e.g. from our Power Purchasing Agreements (PPAs) in Denmark, Germany, US, India and China. As of January 2024, the campus in Wuqing, China, and Chennai, India, are fully supplied with renewable electricity. We also signed contracts for renewable electricity for our Hayian, Jining, and Nanjing factories in China. In Finland, renewable district heating agreements now cover all Danfoss sites. In 2025, we expect to sign renewable electricity agreements for all remaining EU factories. In 2024, we have also introduced internal carbon pricing to integrate environmental externalities directly into investment decision making at Danfoss.

[Add row]

### **(5.3.2) Describe where and how environmental risks and opportunities have affected your financial planning.**

#### **Row 1**

##### **(5.3.2.1) Financial planning elements that have been affected**

*Select all that apply*

- Capital expenditures
- Capital allocation

##### **(5.3.2.2) Effect type**

*Select all that apply*

- Risks
- Opportunities

##### **(5.3.2.3) Environmental issues relevant to the risks and/or opportunities that have affected these financial planning elements**

*Select all that apply*

- Climate change

##### **(5.3.2.4) Describe how environmental risks and/or opportunities have affected these financial planning elements**

*Internal assessments show that the need for carbon neutral electricity can be met through Power Purchase Agreements with energy providers or through carbon offsetting. Our priorities are "Energy efficiency first" followed by procurement of electricity from new sources to ensure additionality and as a last resort carbon offsetting. In 2023, Danfoss North America signed a power purchase agreement to purchase 75 MW of solar power starting in 2025. The agreement enables Danfoss to fully replace its annual electricity usage in North America with renewable energy through at least 2037. Also in 2023, Danfoss signed a PPA that will reduce 28,000 tons of CO2 annually, corresponding to a reduction of 23% of total scope 1 & 2 emissions in China. The PPAs will be CAPEX neutral to Danfoss as the investments are made by third party investors. It is expected that the PPAs will not impact our direct energy cost negatively as it is foreseen that the electricity prices will increase by up to 25% from 2021 to 2025 (source: The Danish Energy Agency). Decarbonizing our use of fossil fuels for heating and production processes will be the most costly part of our journey towards carbon neutrality as many of our factories use natural gas for heating in own boilers. A study with the assistance of a major Danish engineering consultancy has shown that the cost of converting the local boilers to e.g. heat pumps will require a CAPEX in the range of 100-200 EURm over 10 years.*

## Row 2

### (5.3.2.1) Financial planning elements that have been affected

*Select all that apply*

Revenues

### (5.3.2.2) Effect type

*Select all that apply*

Opportunities

### (5.3.2.3) Environmental issues relevant to the risks and/or opportunities that have affected these financial planning elements

*Select all that apply*

Climate change

### (5.3.2.4) Describe how environmental risks and/or opportunities have affected these financial planning elements

*Increased interest by customers in energy efficient products and solutions will lead to increased net sales.*

## Row 3

### (5.3.2.1) Financial planning elements that have been affected

Select all that apply

- Acquisitions and divestments

### (5.3.2.2) Effect type

Select all that apply

- Risks
- Opportunities

### (5.3.2.3) Environmental issues relevant to the risks and/or opportunities that have affected these financial planning elements

Select all that apply

- Climate change
- Water

### (5.3.2.4) Describe how environmental risks and/or opportunities have affected these financial planning elements

*One example on the acquisition side, reflecting our strong commitment to pursue a leading position within components for natural refrigerants is reflected in the 2022 acquisition of 100% of the shares in BOCK GmbH adding the largest portfolio of compressors for natural refrigerants. Another example is the 2022 merger of Danfoss Silicon Power and SEMIKRON, creating a joint business specialized in Power Electronics focusing on power semiconductor modules. The merger paves the way for green growth and a more sustainable, energy efficient and decarbonized future.*

## Row 4

### (5.3.2.1) Financial planning elements that have been affected

Select all that apply

- Access to capital

### (5.3.2.2) Effect type

Select all that apply

- Opportunities

**(5.3.2.3) Environmental issues relevant to the risks and/or opportunities that have affected these financial planning elements**

Select all that apply

Climate change

**(5.3.2.4) Describe how environmental risks and/or opportunities have affected these financial planning elements**

On access to capital, Danfoss issued our Sustainability Linked Bond Framework in May 2023, linked to our strategic ESG KPIs, e.g. scope 1-2 carbon neutrality.  
[Add row]

**(5.4) In your organization’s financial accounting, do you identify spending/revenue that is aligned with your organization’s climate transition?**

	Identification of spending/revenue that is aligned with your organization’s climate transition	Methodology or framework used to assess alignment with your organization’s climate transition	Indicate the level at which you identify the alignment of your spending/revenue with a sustainable finance taxonomy
	Select from: <input checked="" type="checkbox"/> Yes	Select all that apply <input checked="" type="checkbox"/> A sustainable finance taxonomy	Select from: <input checked="" type="checkbox"/> At both the organization and activity level

[Fixed row]

**(5.4.1) Quantify the amount and percentage share of your spending/revenue that is aligned with your organization’s climate transition.**

**Row 1**

**(5.4.1.1) Methodology or framework used to assess alignment**

Select from:

A sustainable finance taxonomy

#### (5.4.1.2) Taxonomy under which information is being reported

Select from:

EU Taxonomy for Sustainable Activities

#### (5.4.1.3) Objective under which alignment is being reported

Select from:

Total across climate change mitigation and climate change adaption

#### (5.4.1.4) Indicate whether you are reporting eligibility information for the selected objective

Select from:

Yes

#### (5.4.1.5) Financial metric

Select from:

Revenue/Turnover

#### (5.4.1.6) Amount of selected financial metric that is aligned in the reporting year (currency)

0

#### (5.4.1.7) Percentage share of selected financial metric aligned in the reporting year (%)

0

#### (5.4.1.8) Percentage share of selected financial metric planned to align in 2025 (%)

0

#### (5.4.1.9) Percentage share of selected financial metric planned to align in 2030 (%)

**(5.4.1.10) Percentage share of financial metric that is taxonomy-eligible in the reporting year (%)****(5.4.1.11) Percentage share of financial metric that is taxonomy non-eligible in the reporting year (%)****(5.4.1.12) Details of the methodology or framework used to assess alignment with your organization's climate transition**

*As a result of our compliance assessment, we concluded that our products within Danfoss Climate Solutions and Danfoss Power Electronics and Drives contribute substantially to climate change mitigation. For the DNSH criteria, we meet all objectives except for 'Pollution Prevention and Control.' At Danfoss, we offer products that comply with regulatory frameworks such as EU Regulation 1907/2006 (REACH) and EU Directive 2011/65/EU (RoHS). However, the wording in Appendix C2 of the EU Taxonomy introduces requirements that go beyond existing chemicals legislation, such as mandating non-regulated supply chain information flows. These requirements pose significant challenges for industries since they create operational complexity and could hinder compliance efforts. Various industry associations, including those from the manufacturing sector, are in dialogue with the European Commission to clarify the intention and usability of Appendix C and advocate for a more feasible approach. Additionally, Danfoss produces technologies and solutions that significantly reduce emissions across the value chain. By empowering industries to cut emissions and enhance energy efficiency, we make substantial contributions to a low-carbon economy. These vital decarbonization efforts, especially energy efficiency, fall outside the scope of the EU Taxonomy, which narrowly focuses on specific criteria and activities.*

**Row 2****(5.4.1.1) Methodology or framework used to assess alignment**

Select from:

- A sustainable finance taxonomy

**(5.4.1.2) Taxonomy under which information is being reported**

Select from:

- EU Taxonomy for Sustainable Activities

**(5.4.1.3) Objective under which alignment is being reported**

Select from:

Total across climate change mitigation and climate change adaption

**(5.4.1.4) Indicate whether you are reporting eligibility information for the selected objective**

Select from:

Yes

**(5.4.1.5) Financial metric**

Select from:

CAPEX

**(5.4.1.6) Amount of selected financial metric that is aligned in the reporting year (currency)**

18000000

**(5.4.1.7) Percentage share of selected financial metric aligned in the reporting year (%)**

3

**(5.4.1.8) Percentage share of selected financial metric planned to align in 2025 (%)**

5

**(5.4.1.9) Percentage share of selected financial metric planned to align in 2030 (%)**

20

**(5.4.1.10) Percentage share of financial metric that is taxonomy-eligible in the reporting year (%)**

51

**(5.4.1.11) Percentage share of financial metric that is taxonomy non-eligible in the reporting year (%)**

49

#### (5.4.1.12) Details of the methodology or framework used to assess alignment with your organization's climate transition

*The main part of our CapEx is allocated based on the percentage of taxonomy-aligned sales and therefore considered not aligned. We consider specific newbuild projects to be taxonomy-aligned due to our high standards on energy efficiency for new buildings.*

### Row 3

#### (5.4.1.1) Methodology or framework used to assess alignment

Select from:

- A sustainable finance taxonomy

#### (5.4.1.2) Taxonomy under which information is being reported

Select from:

- EU Taxonomy for Sustainable Activities

#### (5.4.1.3) Objective under which alignment is being reported

Select from:

- Total across climate change mitigation and climate change adaption

#### (5.4.1.4) Indicate whether you are reporting eligibility information for the selected objective

Select from:

- Yes

#### (5.4.1.5) Financial metric

Select from:

- OPEX

#### (5.4.1.6) Amount of selected financial metric that is aligned in the reporting year (currency)

0

**(5.4.1.7) Percentage share of selected financial metric aligned in the reporting year (%)**

0

**(5.4.1.8) Percentage share of selected financial metric planned to align in 2025 (%)**

0

**(5.4.1.9) Percentage share of selected financial metric planned to align in 2030 (%)**

25

**(5.4.1.10) Percentage share of financial metric that is taxonomy-eligible in the reporting year (%)**

52

**(5.4.1.11) Percentage share of financial metric that is taxonomy non-eligible in the reporting year (%)**

48

**(5.4.1.12) Details of the methodology or framework used to assess alignment with your organization's climate transition**

*In 2024, due to the lack of taxonomy-aligned sales, we are not able to report any taxonomy-aligned OpEx.*

*[Add row]*

**(5.4.3) Provide any additional contextual and/or verification/assurance information relevant to your organization's taxonomy alignment.**

**(5.4.3.1) Details of minimum safeguards analysis**

*To be disclosed in 2025.*

**(5.4.3.2) Additional contextual information relevant to your taxonomy accounting**

*To identify EU Taxonomy-eligible activities at Danfoss, we conducted an analysis of all our products and activities across the countries where we operate. Danfoss products were mapped by our businesses and industry usage and consolidated at Group level. Based on this, we identified a list of activities covered by the EU Taxonomy that are classified as contributing to the environmental objectives, climate change mitigation, and transition to a circular economy. Danfoss is a leading technology partner for our customers who want to decarbonize through energy efficiency, machine productivity, and electrification, and we consider the EU Taxonomy as an important step towards building a common understanding of sustainable economic activities and highlighting the investments that support the green transition. Despite the fact that the majority of our products are driving lower emissions through machine productivity and efficient part of our products, mainly related to the hydraulics business, are currently not eligible within the EU Taxonomy regulation. We are monitoring the development of the Taxonomy regulation and are working with industry associations to recommend expansions of current activity codes.*

### **(5.4.3.3) Indicate whether you will be providing verification/assurance information relevant to your taxonomy alignment in question 13.1**

Select from:

No

### **(5.4.3.4) Please explain why you will not be providing verification/assurance information relevant to your taxonomy alignment in question 13.1**

*This will not take place this year.*

*[Fixed row]*

## **(5.5) Does your organization invest in research and development (R&D) of low-carbon products or services related to your sector activities?**

### **(5.5.1) Investment in low-carbon R&D**

Select from:

Yes

### **(5.5.2) Comment**

*Danfoss engineers solutions that increase machine productivity, reduce emissions, lower energy consumption, and enable electrification. Our innovative solutions are used in such areas as refrigeration, air conditioning, heating, power conversion, motor control, industrial machinery, automotive, marine, solar and wind, and off- and*

on-highway equipment. Danfoss continues to invest in research and innovation (R&D) across our business segments to improve the performance and customer experience of our products and solutions. In 2023, R&D expenses – in part driven by low-emissions applications and technologies - increased 7% from 2022 at EUR 487m (2022: 457m), corresponding to 4.6% of sales (2022: 4.5%). In 2021, R&D expenses were at EUR 328m, meaning our R&D expenses have increased by 48% over the last 3 years.

[Fixed row]

## **(5.5.2) Provide details of your organization’s investments in low-carbon R&D for capital goods products and services over the last three years.**

### **Row 1**

#### **(5.5.2.1) Technology area**

Select from:

Other, please specify :Low-emissions applications

#### **(5.5.2.2) Stage of development in the reporting year**

Select from:

Full/commercial-scale demonstration

#### **(5.5.2.3) Average % of total R&D investment over the last 3 years**

40

#### **(5.5.2.4) R&D investment figure in the reporting year (unit currency as selected in 1.2) (optional)**

195000000

#### **(5.5.2.5) Average % of total R&D investment planned over the next 5 years**

45

### (5.5.2.6) Explain how your R&D investment in this technology area is aligned with your climate commitments and/or climate transition plan

*Our efforts to innovate and develop solutions for our customers to decarbonize is well aligned with our SBTi-approved climate targets to achieve carbon neutrality in our own operations (Scope 1-2), a 15% emissions reduction in downstream value chain emissions (Scope 3), and 25% emissions reduction in our upstream value chain, by 2030. Our internal decarbonization roadmaps, approved by the Danfoss Global Executive Team (GET) in 2023, lays out the pathway to achieve these targets. In 2022, we opened the Danfoss Low-Carbon Innovation Center, located in Edinburgh, Scotland, which houses Danfoss teams working on next-generation, climate-friendly technologies in hydraulics, digitalization and electrification. In 2023, we developed the Danfoss Circularity Framework, which we have started to deploy as part of all R&D and new product development processes. Also, in 2023 we opened the New Application Development Center in Nordborg, Denmark, empowering OEMs, contractors, food retailers, and Danfoss engineers to develop new technologies and solutions to enhance energy and operational efficiency for food retail. Most recently in January 2024, we opened our first Sustainability Technology Centre in Singapore. The STC will showcase Danfoss' decarbonization solutions, including the Electric Dream Ferry and Keppel Bay Tower, Singapore's first BCA Green Mark Platinum Zero Energy commercial building. The STC will also function as a training, pre-testing and commissioning ground for future adopters.*

## Row 2

### (5.5.2.1) Technology area

Select from:

Remanufacturing

### (5.5.2.2) Stage of development in the reporting year

Select from:

Small scale commercial deployment

### (5.5.2.3) Average % of total R&D investment over the last 3 years

10

### (5.5.2.4) R&D investment figure in the reporting year (unit currency as selected in 1.2) (optional)

48800000

### (5.5.2.5) Average % of total R&D investment planned over the next 5 years

### (5.5.2.6) Explain how your R&D investment in this technology area is aligned with your climate commitments and/or climate transition plan

*Remanufacturing is one important lever for meeting our decarbonization and circularity objectives. It represents an example of identifying a new business opportunity to continue to increase our aftermarket sales while maintaining high standards of quality in the products we provide to our customers. In our Danfoss Power Solutions segment, the aftermarket service parts replacement program running in Caxias do Sul, Brazil and in Ames, US offers three options: Maintenance, basic retrofit, and complete core replacement. Here, S90 pumps are remanufactured to their original performance specifications through state-of-the-art salvage techniques, adhering to strict reuse guidelines, using advanced manufacturing systems and following robust quality control. The newly remanufactured Danfoss S90 pumps then re-enter the supply chain with their lifecycle restarted, ready to be installed.*

### Row 3

#### (5.5.2.1) Technology area

Select from:

Recycling

#### (5.5.2.2) Stage of development in the reporting year

Select from:

Small scale commercial deployment

#### (5.5.2.3) Average % of total R&D investment over the last 3 years

10

#### (5.5.2.4) R&D investment figure in the reporting year (unit currency as selected in 1.2) (optional)

48800000

#### (5.5.2.5) Average % of total R&D investment planned over the next 5 years

15

### (5.5.2.6) Explain how your R&D investment in this technology area is aligned with your climate commitments and/or climate transition plan

*Recycling and increased use of recycled content other key levers identified in our roadmaps for decarbonizing our supply chain in line with our science-based climate target. Examples include increasing recycled content in the raw materials in our products and collaborating with our customers on new business models, such as takeback, remanufacturing, and refurbishing. While it is still early days, we have initiated small-scale pilots on e.g. recycled plastics and packaging across Danfoss to build learnings and assess the potential to scale. The Danfoss Circularity Framework and approach is supported by a newly developed toolbox, to accelerate integration of circularity into our new product development.*

#### Row 4

### (5.5.2.1) Technology area

Select from:

Machinery automation

### (5.5.2.2) Stage of development in the reporting year

Select from:

Applied research and development

### (5.5.2.3) Average % of total R&D investment over the last 3 years

2

### (5.5.2.4) R&D investment figure in the reporting year (unit currency as selected in 1.2) (optional)

10000000

### (5.5.2.5) Average % of total R&D investment planned over the next 5 years

5

### (5.5.2.6) Explain how your R&D investment in this technology area is aligned with your climate commitments and/or climate transition plan

Research and practical testing of automation technologies in collaboration with University of Southern Denmark, aiming to enable more efficient run time for e.g. our supermarket solutions at our testing center developed together with Danish supermarket chain Coop.  
[Add row]

**(5.9) What is the trend in your organization's water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?**

**(5.9.1) Water-related CAPEX (+/- % change)**

1

**(5.9.2) Anticipated forward trend for CAPEX (+/- % change)**

10

**(5.9.3) Water-related OPEX (+/- % change)**

-9

**(5.9.4) Anticipated forward trend for OPEX (+/- % change)**

10

**(5.9.5) Please explain**

Overall CapEx increased by 1% in 2024 (EUR 600m) with a -9% revenue growth, after a 12% CapEx increase in 2023 with a 4% revenue growth. Water-related CapEx and OpEx is considered to be aligned with overall CapEx and economic growth. Anticipated forward trend is aligned with economic growth projects. With our new LEAP2030 strategy, Danfoss aims to double our business by 2030. We expect anticipated water-related CapEx and OpEx trend to be correlated with this growth journey. Examples of water-related capital expenditures in 2024 include wastewater treatment facility retrofitting, stormwater and flooding drains and control devices to monitor quality and consumption. Examples of water-related operational expenditures in 2024 include water quality testing, manufacturing efficiency upgrades and wastewater disposal. Other investments include water conservation plans.

[Fixed row]

## (5.10) Does your organization use an internal price on environmental externalities?

	Use of internal pricing of environmental externalities	Environmental externality priced
	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Carbon

[Fixed row]

### (5.10.1) Provide details of your organization's internal price on carbon.

#### Row 1

##### (5.10.1.1) Type of pricing scheme

*Select from:*

- Shadow price

##### (5.10.1.2) Objectives for implementing internal price

*Select all that apply*

- Drive energy efficiency
- Drive low-carbon investment
- Conduct cost-benefit analysis
- Reduce upstream value chain emissions
- Identify and seize low-carbon opportunities
- Influence strategy and/or financial planning
- Setting and/or achieving of climate-related policies and targets
- Incentivize consideration of climate-related issues in decision making
- Incentivize consideration of climate-related issues in risk assessment

##### (5.10.1.3) Factors considered when determining the price

*Select all that apply*

- Alignment to scientific guidance

#### (5.10.1.4) Calculation methodology and assumptions made in determining the price

*We are basing our carbon price on the recommendations included in the report "Report of the High-Level Commission on Carbon Prices" from the Carbon Pricing Leadership Coalition. The Commission drew on peer-reviewed literature, model intercomparisons, and stakeholder consultations to converge on a range of US \$40–80/tCO<sub>2</sub>e by 2020, rising to US \$50–100/tCO<sub>2</sub>e by 2030 as the cost-effective corridor consistent with Paris goals. This range was set high enough to drive significant low-carbon investment and innovation, while being politically and economically realistic in a diversity of national contexts.*

#### (5.10.1.5) Scopes covered

*Select all that apply*

- Scope 1
- Scope 2
- Scope 3, Category 1 - Purchased goods and services

#### (5.10.1.6) Pricing approach used – spatial variance

*Select from:*

- Uniform

#### (5.10.1.8) Pricing approach used – temporal variance

*Select from:*

- Static

#### (5.10.1.10) Minimum actual price used (currency per metric ton CO<sub>2</sub>e)

150

#### (5.10.1.11) Maximum actual price used (currency per metric ton CO<sub>2</sub>e)

150

#### (5.10.1.12) Business decision-making processes the internal price is applied to

Select all that apply

- Capital expenditure
- Procurement
- Product and R&D

#### **(5.10.1.13) Internal price is mandatory within business decision-making processes**

Select from:

- No

#### **(5.10.1.14) % total emissions in the reporting year in selected scopes this internal price covers**

2

#### **(5.10.1.15) Pricing approach is monitored and evaluated to achieve objectives**

Select from:

- Yes

#### **(5.10.1.16) Details of how the pricing approach is monitored and evaluated to achieve your objectives**

*As we are implementing the carbon price into our procurement and CAPEX decision making process, we will assess its impact during our decision making process by aligning investment and procurement decisions towards our Scope 1, 2 and 3.1 objectives. This will be done through a cross collaboration between our facility managers, manufacturing teams and group sustainability.*  
[Add row]

#### **(5.11) Do you engage with your value chain on environmental issues?**

	Engaging with this stakeholder on environmental issues	Environmental issues covered
Suppliers	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Water <input checked="" type="checkbox"/> Plastics
Customers	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Water <input checked="" type="checkbox"/> Plastics
Investors and shareholders	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Water <input checked="" type="checkbox"/> Plastics
Other value chain stakeholders	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Water <input checked="" type="checkbox"/> Plastics

[Fixed row]

### (5.11.1) Does your organization assess and classify suppliers according to their dependencies and/or impacts on the environment?

#### Climate change

##### (5.11.1.1) Assessment of supplier dependencies and/or impacts on the environment

Select from:

Yes, we assess the dependencies and/or impacts of our suppliers

### **(5.11.1.2) Criteria for assessing supplier dependencies and/or impacts on the environment**

Select all that apply

Contribution to supplier-related Scope 3 emissions

### **(5.11.1.3) % Tier 1 suppliers assessed**

Select from:

76-99%

### **(5.11.1.4) Define a threshold for classifying suppliers as having substantive dependencies and/or impacts on the environment**

*Share of supplier-related scope 3 CO2e emissions comprises at least 5% of total supplier-related scope 3 CO2e emissions*

### **(5.11.1.5) % Tier 1 suppliers meeting the threshold for substantive dependencies and/or impacts on the environment**

Select from:

1-25%

### **(5.11.1.6) Number of Tier 1 suppliers meeting the thresholds for substantive dependencies and/or impacts on the environment**

365

## **Water**

### **(5.11.1.1) Assessment of supplier dependencies and/or impacts on the environment**

Select from:

Yes, we assess the dependencies and/or impacts of our suppliers

### **(5.11.1.2) Criteria for assessing supplier dependencies and/or impacts on the environment**

*Select all that apply*

- Dependence on water
- Impact on water availability
- Impact on pollution levels

### **(5.11.1.3) % Tier 1 suppliers assessed**

*Select from:*

- 1-25%

### **(5.11.1.4) Define a threshold for classifying suppliers as having substantive dependencies and/or impacts on the environment**

*Factors are part of broader questionnaires, with an average weighting of 1-2% of total score. All questions have multiple answer options which determine the share awarded.*

### **(5.11.1.5) % Tier 1 suppliers meeting the threshold for substantive dependencies and/or impacts on the environment**

*Select from:*

- 1-25%

### **(5.11.1.6) Number of Tier 1 suppliers meeting the thresholds for substantive dependencies and/or impacts on the environment**

150

## **Plastics**

### **(5.11.1.1) Assessment of supplier dependencies and/or impacts on the environment**

*Select from:*

- Yes, we assess the dependencies and/or impacts of our suppliers

### (5.11.1.2) Criteria for assessing supplier dependencies and/or impacts on the environment

Select all that apply

- Impact on plastic waste and pollution

### (5.11.1.3) % Tier 1 suppliers assessed

Select from:

- 1-25%

### (5.11.1.4) Define a threshold for classifying suppliers as having substantive dependencies and/or impacts on the environment

Factors are part of broader questionnaires, with an average weighting of 1-2% of total score. All questions have multiple answer options which determine the share awarded.

### (5.11.1.5) % Tier 1 suppliers meeting the threshold for substantive dependencies and/or impacts on the environment

Select from:

- 1-25%

### (5.11.1.6) Number of Tier 1 suppliers meeting the thresholds for substantive dependencies and/or impacts on the environment

100

[Fixed row]

## (5.11.2) Does your organization prioritize which suppliers to engage with on environmental issues?

### Climate change

#### (5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

- Yes, we prioritize which suppliers to engage with on this environmental issue

#### (5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

- Material sourcing
- Procurement spend
- Product lifecycle
- Regulatory compliance
- Business risk mitigation
- Strategic status of suppliers
- Product safety and compliance
- Supplier performance improvement
- In line with the criteria used to classify suppliers as having substantive dependencies and/or impacts relating to climate change

#### (5.11.2.4) Please explain

Yes, our organization prioritizes which suppliers to engage with on climate change through our Green Ask program. Danfoss' "Green Ask" is the foundation of our suppliers' decarbonization strategy. The "Green Ask" is an engagement program with suppliers, conveying the following main goals: • Supplier reduction of emissions – are a part of Danfoss' achievement of our decarbonization targets. • Accurate emissions inventories – will be expected from key suppliers. They are important in understanding actual emissions and emissions reductions, and further help us to identify further decarbonization opportunities. • Renewable energy and energy efficiency – suppliers are encouraged, where possible in collaboration with Danfoss, to maximize energy efficiency and transition to renewable energy. Through capacity-building efforts, we additionally encourage Tier 1 suppliers to engage their own suppliers, creating a ripple effect for decarbonization across our value chain. We prioritize engagement with suppliers who are contributing the most to our emissions (high emission contributors) or suppliers that are classified as Grow suppliers, according to Procurement segmentation (suppliers we want to collaborate in the future and develop the partnership).

## Water

#### (5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

- Yes, we prioritize which suppliers to engage with on this environmental issue

#### (5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

- Business risk mitigation
- Product safety and compliance
- Regulatory compliance
- Strategic status of suppliers
- Supplier performance improvement

#### (5.11.2.4) Please explain

Yes, our organization prioritizes which suppliers to engage with on environmental issues (both climate change and water issues) through our Supplier Qualification Process, which also considers certifications such as ISO14001.

### Plastics

#### (5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

- Yes, we prioritize which suppliers to engage with on this environmental issue

#### (5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

- Material sourcing
- Product lifecycle
- Product safety and compliance
- Regulatory compliance

#### (5.11.2.4) Please explain

Yes, our organization prioritizes which suppliers to engage with on plastics as part of our Supplier Qualification Process and our Circularity Framework, which was fully integrated into our New Product Development (NPD) processes during 2024.

[Fixed row]

## **(5.11.5) Do your suppliers have to meet environmental requirements as part of your organization's purchasing process?**

### **Climate change**

#### **(5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process**

Select from:

Yes, environmental requirements related to this environmental issue are included in our supplier contracts

#### **(5.11.5.2) Policy in place for addressing supplier non-compliance**

Select from:

Yes, we have a policy in place for addressing non-compliance

#### **(5.11.5.3) Comment**

*Our Supplier Code of Conduct addresses ESG requirements for suppliers doing business with Danfoss, including related to emissions, chemicals, resource use, recycling, water management and pollution. Reference to the Code is included in supplier contracts and framework agreements, and we have an internal policy (Supplier Code of Conduct Working Rules) addressing supplier non-compliance procedures, risk assessment processes as well as mitigative actions to be taken in cases of identified non-compliances. During 2024, we initiated a revision of our Supplier Code and supporting Working Rules, to strengthen and expand climate and water-related requirements, as well as supplier self-assessment questionnaires.*

### **Water**

#### **(5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process**

Select from:

Yes, environmental requirements related to this environmental issue are included in our supplier contracts

#### **(5.11.5.2) Policy in place for addressing supplier non-compliance**

Select from:

- Yes, we have a policy in place for addressing non-compliance

### (5.11.5.3) Comment

*Our Supplier Code of Conduct addresses ESG requirements for suppliers doing business with Danfoss, including related to emissions, chemicals, resource use, recycling, water management and pollution. Reference to the Code is included in supplier contracts and framework agreements, and we have an internal policy (Supplier Code of Conduct Working Rules) addressing supplier non-compliance procedures, risk assessment processes as well as mitigative actions to be taken in cases of identified non-compliances. During 2024, we initiated a revision of our Supplier Code and supporting Working Rules, to strengthen and expand climate and water-related requirements, as well as supplier self-assessment questionnaires. Further, we are rolling out integration of our updated Supplier Code of Conduct into all new supplier contracts going forward.*

*[Fixed row]*

## (5.11.6) Provide details of the environmental requirements that suppliers have to meet as part of your organization's purchasing process, and the compliance measures in place.

### Climate change

#### (5.11.6.1) Environmental requirement

Select from:

- Waste and resource reduction and material circularity

#### (5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- First-party verification
- On-site third-party audit
- Second-party verification
- Supplier self-assessment
- Supplier scorecard or rating
- Grievance mechanism/ Whistleblowing hotline

#### (5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

100%

#### **(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement**

Select from:

76-99%

#### **(5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement**

Select from:

100%

#### **(5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement**

Select from:

76-99%

#### **(5.11.6.9) Response to supplier non-compliance with this environmental requirement**

Select from:

Retain and engage

#### **(5.11.6.10) % of non-compliant suppliers engaged**

Select from:

100%

#### **(5.11.6.11) Procedures to engage non-compliant suppliers**

Select all that apply

Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics

Providing information on appropriate actions that can be taken to address non-compliance

## (5.11.6.12) Comment

*The Danfoss Supplier Code of Conduct requires all suppliers to maintain compliance with relevant regulations, maintain environmental management systems and commit to reducing the environmental impact of its operations and manufacturing, including reduction of materials consumption and pollution prevention, safe use and disposal of chemicals and hazardous substances, air emissions, wastewater and solid waste, and recycling or reuse of materials and products. Further, our requirements related to working environment covers sanitation and hygiene.*

## Water

### (5.11.6.1) Environmental requirement

Select from:

- Substitution of hazardous substances with less harmful substances

### (5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- First-party verification
- On-site third-party audit
- Second-party verification
- Supplier self-assessment
- Supplier scorecard or rating
- Grievance mechanism/ Whistleblowing hotline

### (5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

- 76-99%

### (5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement

Select from:

- 76-99%

#### **(5.11.6.5) % tier 1 suppliers with substantive environmental dependencies and/or impacts related to this environmental issue required to comply with this environmental requirement**

Select from:

100%

#### **(5.11.6.6) % tier 1 suppliers with substantive environmental dependencies and/or impacts related to this environmental issue that are in compliance with this environmental requirement**

Select from:

100%

#### **(5.11.6.9) Response to supplier non-compliance with this environmental requirement**

Select from:

Retain and engage

#### **(5.11.6.10) % of non-compliant suppliers engaged**

Select from:

76-99%

#### **(5.11.6.11) Procedures to engage non-compliant suppliers**

Select all that apply

- Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics
- Providing information on appropriate actions that can be taken to address non-compliance

#### **(5.11.6.12) Comment**

*The Danfoss Supplier Code of Conduct requires all suppliers to maintain compliance with relevant regulations, maintain environmental management systems and commit to reducing the environmental impact of its operations and manufacturing, including reduction of materials consumption and pollution prevention, safe use and disposal of chemicals and hazardous substances, air emissions, wastewater and solid waste, and recycling or reuse of materials and products. Further, our requirements related to working environment covers sanitation and hygiene.*

## Climate change

### (5.11.6.1) Environmental requirement

Select from:

- Disclosure of GHG emissions to your organization (Scope 1, 2 and 3)

### (5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- First-party verification
- Second-party verification
- Supplier scorecard or rating
- Supplier self-assessment

### (5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

- 26-50%

### (5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement

Select from:

- 26-50%

### (5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement

Select from:

- 76-99%

### (5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement

Select from:

- 26-50%

### (5.11.6.9) Response to supplier non-compliance with this environmental requirement

Select from:

- Retain and engage

### (5.11.6.10) % of non-compliant suppliers engaged

Select from:

- 76-99%

### (5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

- Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics
- Developing quantifiable, time-bound targets and milestones to bring suppliers back into compliance
- Providing information on appropriate actions that can be taken to address non-compliance

### (5.11.6.12) Comment

*Suppliers are required to disclose their Scope 1 and Scope 2 greenhouse gas emissions. As of 2024, app. 25% of Green Ask suppliers have reported their Scope 1-2, some of which have also included Scope 3. In addition, 5% of Green Ask suppliers have committed to providing carbon footprint by 2025. This involves providing data on direct emissions from their own operations and indirect emissions from purchased electricity, steam, heating, and cooling, as well as material Scope 3 categories. We use this data to improve the precision of our Scope 3.1 emissions calculations. Compliance measures include data validation through third-party verified standards like ISO 14064 or organizational carbon footprint assessments.*

## Climate change

### (5.11.6.1) Environmental requirement

Select from:

- Provision of fully-functioning, safely managed WASH services to all employees

### **(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement**

*Select all that apply*

- Grievance mechanism/ Whistleblowing hotline
- On-site third-party audit
- Supplier self-assessment

### **(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement**

*Select from:*

- 76-99%

### **(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement**

*Select from:*

- 76-99%

### **(5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement**

*Select from:*

- 76-99%

### **(5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement**

*Select from:*

- 76-99%

### **(5.11.6.9) Response to supplier non-compliance with this environmental requirement**

*Select from:*

- Retain and engage

### (5.11.6.10) % of non-compliant suppliers engaged

Select from:

- 76-99%

### (5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

- Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics
- Providing information on appropriate actions that can be taken to address non-compliance

### (5.11.6.12) Comment

*The Danfoss Supplier Code of Conduct requires all suppliers to maintain compliance with relevant regulations, maintain environmental management systems and commit to reducing the environmental impact of its operations and manufacturing, including reduction of materials consumption and pollution prevention, safe use and disposal of chemicals and hazardous substances, air emissions, wastewater and solid waste, and recycling or reuse of materials and products. Further, our requirements related to working environment covers sanitation and hygiene.*

## Climate change

### (5.11.6.1) Environmental requirement

Select from:

- Monitoring and reduction of Product Carbon Footprint (PCF)/ product life-cycle emissions

### (5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- Certification
- First-party verification
- On-site third-party audit
- Second-party verification
- Supplier self-assessment
- Supplier scorecard or rating

**(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement**

Select from:

26-50%

**(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement**

Select from:

26-50%

**(5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement**

Select from:

76-99%

**(5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement**

Select from:

26-50%

**(5.11.6.9) Response to supplier non-compliance with this environmental requirement**

Select from:

Retain and engage

**(5.11.6.10) % of non-compliant suppliers engaged**

Select from:

51-75%

**(5.11.6.11) Procedures to engage non-compliant suppliers**

Select all that apply

- Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics
- Developing quantifiable, time-bound targets and milestones to bring suppliers back into compliance
- Providing information on appropriate actions that can be taken to address non-compliance

### **(5.11.6.12) Comment**

Suppliers must monitor and aim to reduce the carbon footprint of their products. This requirement is fulfilled by providing product-specific carbon footprint data, ideally through EPDs or LCAs. These documents detail the total greenhouse gas emissions generated over the product's life cycle. Suppliers are encouraged to use recognized standards such as ISO 14067 or PAS 2050. We track compliance through regular data submissions and follow-ups on their decarbonization progress.

## **Climate change**

### **(5.11.6.1) Environmental requirement**

Select from:

- Setting a science-based emissions reduction target

### **(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement**

Select all that apply

- Second-party verification
- Supplier self-assessment

### **(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement**

Select from:

- 1-25%

### **(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement**

Select from:

- 1-25%

### (5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement

Select from:

26-50%

### (5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement

Select from:

26-50%

### (5.11.6.9) Response to supplier non-compliance with this environmental requirement

Select from:

Retain and engage

### (5.11.6.10) % of non-compliant suppliers engaged

Select from:

1-25%

### (5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

Developing quantifiable, time-bound targets and milestones to bring suppliers back into compliance

Providing information on appropriate actions that can be taken to address non-compliance

### (5.11.6.12) Comment

*In our Semikron Danfoss business, supplier requirements include an expectation to "set science-based and time-bound emission reduction targets and renewable energy objectives that are aligned to the Paris Agreement and put measures in place that drive forward the decarbonization along the entire value chain." At Group level, we do not currently impose firm requirements on our suppliers to establish and validate science based emissions targets, but for suppliers rated as "high maturity" in our Green Ask supplier engagement questionnaire, we initiate discussions to encourage and support adoption of science-based emissions targets. As of*

2024, 46% of suppliers covered by our Green Ask supplier engagement programme - which covers 80-90% of our total procurement-related emissions, have established or have committed to establish emissions reduction targets - in some cases science-based - by 2025. Emissions reduction targets are covered in our supplier self-assessment questionnaires - also specifically SBTi / net zero commitments. Further, the 2024-25 revision of the Danfoss Supplier Code of Conduct will outline expectations for suppliers to establish emissions reduction targets in line with science.

[Add row]

## **(5.11.7) Provide further details of your organization's supplier engagement on environmental issues.**

### **Climate change**

#### **(5.11.7.2) Action driven by supplier engagement**

Select from:

- Emissions reduction

#### **(5.11.7.3) Type and details of engagement**

##### Capacity building

- Provide training, support and best practices on how to measure GHG emissions
- Provide training, support and best practices on how to mitigate environmental impact
- Provide training, support and best practices on how to set science-based targets
- Support suppliers to develop public time-bound action plans with clear milestones
- Support suppliers to set their own environmental commitments across their operations

##### Information collection

- Collect GHG emissions data at least annually from suppliers

##### Innovation and collaboration

- Collaborate with suppliers on innovations to reduce environmental impacts in products and services
- Collaborate with suppliers on innovative business models and corporate renewable energy sourcing mechanisms
- Collaborate with suppliers to develop reuse infrastructure and reuse models

#### (5.11.7.4) Upstream value chain coverage

Select all that apply

Tier 1 suppliers

#### (5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

26-50%

#### (5.11.7.6) % of tier 1 supplier-related scope 3 emissions covered by engagement

Select from:

51-75%

#### (5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

*In 2024, we invited to the program 356 strategic suppliers, covering €1.85 billion of annual purchase spend and 1,630kt CO2e emissions from Scope 3.1. This is more than 50% of emissions from our Scope 3.1, which we are directly engaging with to collect data, upskill and train, support and encourage renewable energy adoption and (science based) emissions targets. As of 2024, 46% of engaged suppliers are committed to CO2 emission targets, and one Danish supplier has committed to renewable energy as a result of our engagement. Further, we have received commitments from numerous suppliers to deliver GHG inventories and establish time-bound targets by 2025. We also conducted training sessions for Danish suppliers in collaboration with the University of Southern Denmark. Additionally, in the first six months of 2024, we identified a projects pipeline with the potential to reduce 3.798 kt CO2e from Scope 3.1. In 2025, one of our business segments is embedding Green ASK into Business Review Meetings, another segment will continue a more focus approach where fewer suppliers drive a larger share of the emissions, another segment is planning to engage in direct meetings with 160 suppliers during 2025 (69 meetings concluded as of August 2025), while another segment is implementing the usage of the Terralytiqs software in several business units to facilitate a better and deeper discussion and understanding of Co2 emissions and reduction possibilities.*

#### (5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue

Select from:

Yes, please specify the environmental requirement :Emission reduction and green energy usage

#### (5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

- Yes

## Water

### (5.11.7.2) Action driven by supplier engagement

Select from:

- Circular economy

### (5.11.7.3) Type and details of engagement

Information collection

- Other information collection activity, please specify :Green raw materials survey

Innovation and collaboration

- Collaborate with suppliers on innovations to reduce environmental impacts in products and services

### (5.11.7.4) Upstream value chain coverage

Select all that apply

- Tier 1 suppliers

### (5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

- 1-25%

### (5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement

Select from:

- 76-99%

### **(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action**

*With joining the First Movers Coalition in November 2023, we have begun engaging our suppliers on the recycled content of specific raw materials (i.e. steel and aluminium). Following the same approach as the Green Ask, we sent surveys to key suppliers to better understand the availability of recycled content in the supplied products in 2023-24. We are engaging with our suppliers through segment procurement organisations, and we had several dialogues in Danfoss Climate Solutions throughout 2024 with suppliers on availability, pricing and projections on low-carbon and secondary aluminum.*

### **(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue**

Select from:

Yes, please specify the environmental requirement

### **(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action**

Select from:

Yes

## **Plastics**

### **(5.11.7.2) Action driven by supplier engagement**

Select from:

No other supplier engagement

[Add row]

### **(5.11.9) Provide details of any environmental engagement activity with other stakeholders in the value chain.**

## **Climate change**

### **(5.11.9.1) Type of stakeholder**

Select from:

Customers

### (5.11.9.2) Type and details of engagement

#### Education/Information sharing

- Share information about your products and relevant certification schemes
- Share information on environmental initiatives, progress and achievements

#### Innovation and collaboration

- Align your organization's goals to support customers' targets and ambitions
- Collaborate with stakeholders on innovations to reduce environmental impacts in products and services
- Engage with stakeholders to advocate for policy or regulatory change
- Run a campaign to encourage innovation to reduce environmental impacts

### (5.11.9.3) % of stakeholder type engaged

Select from:

- 26-50%

### (5.11.9.4) % stakeholder-associated scope 3 emissions

Select from:

- 51-75%

### (5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

*Our rationale for engaging is focused on being our customers preferred decarbonisation partner. We engage our customers with a focus on our strategic customers ("Grow") which we continuously discuss and align, identify shared decarbonisation opportunities, etc. Customer engagements are managed in our three business segments as well as at Group level. By engaging with customers we ensure that our product development is aligned with the sustainability focus of our customers. The scope of engagement is product focused with customers asking about our refurbishment plans at the end of life for products and waste management for the recycling of the product. We also routinely review and accept customer Codes of Conduct related to environmental and climate requirements, and respond to customer questionnaires and surveys through Assent, SAQ and IntegrityNext.*

### (5.11.9.6) Effect of engagement and measures of success

*The effect of this engagement is seen in our product development and initiatives that directly address the sustainability requests of our customers: takeback programmes, product recycling to avoid landfill, and material identification. We consider the success of these engagements in the reduction of environmental impact our products have as we have been able to develop and support necessary changes in collaboration with our customers.*

## Water

### (5.11.9.1) Type of stakeholder

Select from:

- Investors and shareholders

### (5.11.9.2) Type and details of engagement

Education/Information sharing

- Share information about your products and relevant certification schemes
- Share information on environmental initiatives, progress and achievements

### (5.11.9.3) % of stakeholder type engaged

Select from:

- 76-99%

### (5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

*Regular investor meetings with current or potential bond investors with ESG and climate change on the agenda, e.g. related to our SBTi-approved climate targets and factory decarbonization journey. Progress against Sustainability-Linked Bond shared with all bond investors. In 2024, key investors and financial institutions engaged include SEB and Danske Bank, in addition to various investor roadshows.*

### (5.11.9.6) Effect of engagement and measures of success

*To secure long-term funding, Danfoss completed a successful bond issuance on May 26, 2023. The bond issuance was our first sustainability-linked EUR bond, raising EUR 500m, thereby hitting our target and success criteria. In May 2023, S&P Global issued a Second Party Opinion, confirming alignment with the Sustainability Linked Bond Principles (ICMA, 2020). During 2024, we have engaged with financial institutions such as SEB to understand the current market outlook for green bonds in 2026-28.*

## Climate change

### (5.11.9.1) Type of stakeholder

Select from:

- Investors and shareholders

### (5.11.9.2) Type and details of engagement

Education/Information sharing

- Share information about your products and relevant certification schemes
- Share information on environmental initiatives, progress and achievements

### (5.11.9.3) % of stakeholder type engaged

Select from:

- 76-99%

### (5.11.9.4) % stakeholder-associated scope 3 emissions

Select from:

- None

### (5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

*Regular investor meetings with current or potential bond investors with ESG and climate change on the agenda, e.g. related to our SBTi-approved climate targets and factory decarbonization journey. Progress against Sustainability-Linked Bond shared with all bond investors. In 2024, key investors and financial institutions engaged include SEB and Danske Bank, in addition to various investor roadshows.*

### (5.11.9.6) Effect of engagement and measures of success

*To secure long-term funding, Danfoss completed a successful bond issuance on May 26, 2023. The bond issuance was our first sustainability-linked EUR bond, raising EUR 500m, thereby hitting our target and success criteria. In May 2023, S&P Global issued a Second Party Opinion, confirming alignment with the*

*Sustainability Linked Bond Principles (ICMA, 2020). During 2024, we have engaged with financial institutions such as SEB to understand the current market outlook for green bonds in 2026-28.*

*[Add row]*

### **(5.13) Has your organization already implemented any mutually beneficial environmental initiatives due to CDP Supply Chain member engagement?**

#### **(5.13.1) Environmental initiatives implemented due to CDP Supply Chain member engagement**

*Select from:*

No, and we do not plan to within the next two years

#### **(5.13.2) Primary reason for not implementing environmental initiatives**

*Select from:*

No standardized procedure

#### **(5.13.3) Explain why your organization has not implemented any environmental initiatives**

*Environmental initiatives have been implemented, and we continue to engage our suppliers to support environmental initiatives, but these have not been concerning specifically those related to the CDP Supply Chain member engagement. In the future, we expect to align our current supplier engagement activities with those of the CDP Supply Chain member engagement.*

*[Fixed row]*

## C6. Environmental Performance - Consolidation Approach

(6.1) Provide details on your chosen consolidation approach for the calculation of environmental performance data.

	Consolidation approach used	Provide the rationale for the choice of consolidation approach
Climate change	Select from: <input checked="" type="checkbox"/> Operational control	Aligned with financial accounting and consolidated ESG statements
Water	Select from: <input checked="" type="checkbox"/> Operational control	Aligned with financial accounting and consolidated ESG statements
Plastics	Select from: <input checked="" type="checkbox"/> Operational control	Aligned with financial accounting and consolidated ESG statements
Biodiversity	Select from: <input checked="" type="checkbox"/> Operational control	Aligned with financial accounting and consolidated ESG statements

[Fixed row]

## C7. Environmental performance - Climate Change

### (7.1) Is this your first year of reporting emissions data to CDP?

Select from:

No

#### (7.1.1) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?

##### (7.1.1.1) Has there been a structural change?

Select all that apply

Yes, an acquisition

##### (7.1.1.2) Name of organization(s) acquired, divested from, or merged with

*BOCK® Compressors*

##### (7.1.1.3) Details of structural change(s), including completion dates

*On March 1, 2023 Danfoss acquired BOCK® Compressors, a world leader in CO2 and low-GWP (Global Warming Potential) compressors utilized in cooling and heating applications.*

*[Fixed row]*

#### (7.1.2) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?

	Change(s) in methodology, boundary, and/or reporting year definition?
	Select all that apply <input checked="" type="checkbox"/> No

[Fixed row]

### (7.1.3) Have your organization’s base year emissions and past years’ emissions been recalculated as a result of any changes or errors reported in 7.1.1 and/or 7.1.2?

#### (7.1.3.1) Base year recalculation

Select from:

No, because the impact does not meet our significance threshold

#### (7.1.3.3) Base year emissions recalculation policy, including significance threshold

*Purpose of the Danfoss A/S (group) Greenhouse Gas Emissions Recalculation Policy The Danfoss A/S (group) (subsequently referred to as ‘Danfoss’) Greenhouse Gas Emissions Recalculation Policy (subsequently referred to as ‘the Policy’) governs the greenhouse gas emissions baseline calculated by Danfoss to maintain consistency in public reporting of emissions and externally committed greenhouse gas reduction targets. It also outlines the types of changes and thresholds that trigger a recalculation and restatement of previously reported greenhouse gas emissions. In this way, the purpose of the Policy is to ensure that Danfoss can maintain a greenhouse gas emissions inventory that allows for meaningful and consistent comparison over time. This Policy is based on the principles and guidance of the Greenhouse Gas Protocol (subsequently referred to as GHG Protocol) and Science Based Targets Initiative (subsequently referred to as SBTi) and will be revised in accordance with developments in their guidance. This document must be considered supplementary to Danfoss accounting policies for emissions, which outline the annual calculation and reporting of Danfoss’s greenhouse gas inventory subject to external assurance. Base year Currently, Danfoss determines the year 2019 to be representative of its current and future operations of Danfoss as global component manufacturing company. Recalculation events Danfoss will re-evaluate and, if necessary, recalculate the target base year GHG emissions inventory if any one of the following changes occur and it has a significant impact on our GHG emissions inventory:*

- Significant changes in organizational structure (e.g. mergers, acquisitions, divestments, divestments of and /or transfer of assets).
- Significant methodological changes, include access to improved data, updated assumptions, or calculation methods. This also covers updates in emission factors, where the update is not related to an actual change in conditions, such as annual updates of electricity grids emissions factors.
- Significant changes in company activities that cause emissions to shift from scopes 1 and 2 to scope 3 (or vice versa) of previously validated targets; discovery of significant errors, or cumulative errors, that

are collectively significant. Danfoss will recalculate the base year GHG emissions inventory when the cumulative impact of one or several base year emissions recalculation events results in a variation of 5% or more in any scope 1, s

#### (7.1.3.4) Past years' recalculation

Select from:

No

[Fixed row]

#### (7.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

Select all that apply

The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

#### (7.3) Describe your organization's approach to reporting Scope 2 emissions.

##### (7.3.1) Scope 2, location-based

Select from:

We are reporting a Scope 2, location-based figure

##### (7.3.2) Scope 2, market-based

Select from:

We are reporting a Scope 2, market-based figure

##### (7.3.3) Comment

We are reporting Scope 2 emissions using both market based and location based methods. Market-based emissions are calculated based on actual contracts with suppliers or certificates. Location-based emissions are calculated using country specific grid average emission factor from IEA (International Energy Agency).

[Fixed row]

**(7.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1, Scope 2 or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure?**

Select from:

No

**(7.5) Provide your base year and base year emissions.**

### **Scope 1**

#### **(7.5.1) Base year end**

12/30/2019

#### **(7.5.2) Base year emissions (metric tons CO2e)**

161122

#### **(7.5.3) Methodological details**

*Calculations according to the GHG Protocol. Estimation using information on fuel sources, processes and end use of energy. 2019 baseline was recalculated due to Eaton and Semikron acquisition.*

### **Scope 2 (location-based)**

#### **(7.5.1) Base year end**

12/30/2019

#### **(7.5.2) Base year emissions (metric tons CO2e)**

314137

#### **(7.5.3) Methodological details**

Calculated according to the GHG Protocol. Calculated using the various energy related emission factors for energy (electricity, gas, etc) multiplied by activity data (contracts, supplier information, standard databases such as the IEA). 2019 baseline was recalculated due to Eaton and Semikron acquisition.

## Scope 2 (market-based)

### (7.5.1) Base year end

12/30/2019

### (7.5.2) Base year emissions (metric tons CO2e)

314137

### (7.5.3) Methodological details

*Due to lack of data, location based was used as a proxy for our market based emissions.*

## Scope 3 category 1: Purchased goods and services

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

913759

### (7.5.3) Methodological details

*Calculated according to the GHG Protocol. Calculation made using weight data for our purchased materials and goods, to which specific emission factors were applied from professional databases (Ecoinvent).*

## Scope 3 category 2: Capital goods

### (7.5.1) Base year end

12/31/2019

### **(7.5.2) Base year emissions (metric tons CO2e)**

40504

### **(7.5.3) Methodological details**

*Calculation made according to the GHG Protocol. Estimations were made on the raw materials in our production equipment. Emission factors from professional databased (Ecoinvent) were applied.*

## **Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)**

### **(7.5.1) Base year end**

12/31/2019

### **(7.5.2) Base year emissions (metric tons CO2e)**

41250

### **(7.5.3) Methodological details**

*Calculation made according to the GHG Protocol. Standard emission factors from IEA were used.*

## **Scope 3 category 4: Upstream transportation and distribution**

### **(7.5.1) Base year end**

12/31/2019

### **(7.5.2) Base year emissions (metric tons CO2e)**

6060

### **(7.5.3) Methodological details**

Calculations made according to the GHG Protocol. Supplier emission reports were extrapolated to cover the whole Danfoss spend.

### **Scope 3 category 5: Waste generated in operations**

#### **(7.5.1) Base year end**

12/30/2019

#### **(7.5.2) Base year emissions (metric tons CO2e)**

1070

#### **(7.5.3) Methodological details**

Calculations made according to the GHG Protocol. Estimation based on a waste survey. The types of waste were characterised, an end of life scenario was defined (closed loop, open loop, landfill etc) and a corresponding emission factor was applied.

### **Scope 3 category 6: Business travel**

#### **(7.5.1) Base year end**

12/31/2019

#### **(7.5.2) Base year emissions (metric tons CO2e)**

27899

#### **(7.5.3) Methodological details**

Calculations made according to the GHG Protocol. Calculations provided by our supplier (travel agency).

### **Scope 3 category 7: Employee commuting**

#### **(7.5.1) Base year end**

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

23675

### (7.5.3) Methodological details

*Calculations made according to the GHG Protocol. Used various surveys on employee commuting practices and default emission factors applied.*

## Scope 3 category 8: Upstream leased assets

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

0

### (7.5.3) Methodological details

*Not relevant.*

## Scope 3 category 9: Downstream transportation and distribution

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

233953

### (7.5.3) Methodological details

*Calculations made according to the GHG Protocol. Supplier emission reports were extrapolated to cover the whole Danfoss spend.*

## Scope 3 category 10: Processing of sold products

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

0

### (7.5.3) Methodological details

*Not relevant.*

## Scope 3 category 11: Use of sold products

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

65501361

### (7.5.3) Methodological details

*Calculations made according to the GHG Protocol. Products in scope were identified. For each product/product line, a representative load profile was created, and global emission factors (IEA) were applied depending on the energy source.*

## Scope 3 category 12: End of life treatment of sold products

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

**(7.5.3) Methodological details**

*Calculations made according to the GHG Protocol. Estimation of an end of life scenario for our products, followed by the application of a relevant emission factor (Ecoinvent).*

**Scope 3 category 13: Downstream leased assets****(7.5.1) Base year end**

12/31/2019

**(7.5.2) Base year emissions (metric tons CO2e)**

0

**(7.5.3) Methodological details**

*Not relevant in 2019.*

**Scope 3 category 14: Franchises****(7.5.1) Base year end**

12/31/2019

**(7.5.2) Base year emissions (metric tons CO2e)**

0

**(7.5.3) Methodological details**

*Not relevant.*

**Scope 3 category 15: Investments**

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

0

### (7.5.3) Methodological details

*Not relevant.*

## Scope 3: Other (upstream)

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

0

### (7.5.3) Methodological details

*Not relevant.*

## Scope 3: Other (downstream)

### (7.5.1) Base year end

12/31/2019

### (7.5.2) Base year emissions (metric tons CO2e)

0

### (7.5.3) Methodological details

*Not relevant.  
[Fixed row]*

## (7.6) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

### Reporting year

#### (7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

130742

#### (7.6.3) Methodological details

*Scope 1 emissions are calculated according to the GHG Protocol, using operational control approach. This means emissions are reported for all sites where Danfoss has operational control. Majority of Scope 1 GHG emissions is based on primary data, including invoice based consumption or readings from manual or digital meter readings. For locations lacking such data average consumption values per m2 have been applied to estimate energy consumption and GHG emissions. Scope 1 emissions are calculated using emission factors provided by energy suppliers, where unavailable the latest IEA emission factors are used. All GHG emissions are converted to CO2 equivalents (CO2 e).*

### Past year 1

#### (7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

164465

#### (7.6.2) End date

12/30/2023

#### (7.6.3) Methodological details

*Scope 1 emissions are calculated according to the GHG Protocol, using operational control approach. This means emissions are reported for all sites where Danfoss has operational control. Majority of Scope 1 GHG emissions is based on primary data, including invoice based consumption or readings from manual or digital meter*

readings. For locations lacking such data average consumption values per m2 have been applied to estimate energy consumption and GHG emissions. Scope 1 emissions are calculated using emission factors provided by energy suppliers, where unavailable the latest IEA emission factors are used. All GHG emissions are converted to CO2 equivalents (CO2 e).

## Past year 2

### (7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

110687

### (7.6.2) End date

12/30/2022

### (7.6.3) Methodological details

Scope 1 emissions are calculated according to the GHG Protocol, using operational control approach. This means emissions are reported for all sites where Danfoss has operational control. Majority of Scope 1 GHG emissions is based on primary data, including invoice based consumption or readings from manual or digital meter readings. For locations lacking such data average consumption values per m2 have been applied to estimate energy consumption and GHG emissions. Scope 1 emissions are calculated using emission factors provided by energy suppliers, where unavailable the latest IEA emission factors are used. All GHG emissions are converted to CO2 equivalents (CO2 e).

[Fixed row]

## (7.7) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

### Reporting year

### (7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

256001

### (7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e)

216002

#### **(7.7.4) Methodological details**

*Scope 2 emissions are calculated according to the GHG Protocol, using operational control approach. This means emissions are reported for all sites where Danfoss has operational control. Majority of Scope 2 GHG emissions is based on primary data, including invoice based consumption or readings from manual or digital meter readings. For locations lacking such data average consumption values per m2 have been applied to estimate energy consumption and GHG emissions. Market based emissions are calculated using emission factors provided by energy suppliers, where unavailable the latest IEA emission factors are used. Location based calculations are calculated with most recent available emission factors from IEA. All GHG emissions are converted to CO2 equivalents (CO2 e).*

### **Past year 1**

#### **(7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)**

289368

#### **(7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e)**

262222

#### **(7.7.3) End date**

12/30/2023

#### **(7.7.4) Methodological details**

*Scope 2 emissions are calculated according to the GHG Protocol, using operational control approach. This means emissions are reported for all sites where Danfoss has operational control. Majority of Scope 2 GHG emissions is based on primary data, including invoice based consumption or readings from manual or digital meter readings. For locations lacking such data average consumption values per m2 have been applied to estimate energy consumption and GHG emissions. Market based emissions are calculated using emission factors provided by energy suppliers, where unavailable the latest IEA emission factors are used. Location based calculations are calculated with most recent available emission factors from IEA. All GHG emissions are converted to CO2 equivalents (CO2 e).*

### **Past year 2**

#### **(7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)**

280938

## (7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e)

284917

## (7.7.3) End date

12/30/2022

## (7.7.4) Methodological details

*Scope 2 emissions are calculated according to the GHG Protocol, using operational control approach. This means emissions are reported for all sites where Danfoss has operational control. Majority of Scope 2 GHG emissions is based on primary data, including invoice based consumption or readings from manual or digital meter readings. For locations lacking such data average consumption values per m2 have been applied to estimate energy consumption and GHG emissions. Market based emissions are calculated using emission factors provided by energy suppliers, where unavailable the latest IEA emission factors are used. Location based calculations are calculated with most recent available emission factors from IEA. All GHG emissions are converted to CO2 equivalents (CO2 e).  
[Fixed row]*

## (7.8) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.

### Purchased goods and services

## (7.8.1) Evaluation status

Select from:

Relevant, calculated

## (7.8.2) Emissions in reporting year (metric tons CO2e)

3153875

## (7.8.3) Emissions calculation methodology

Select all that apply

Supplier-specific method

Hybrid method

Average data method

#### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

1

#### (7.8.5) Please explain

*Our direct procurement and overall purchased goods and services category is being calculated using a hybrid approach. Supplier data is used when available (e.g. PCF, LCA). Otherwise, we are using weight data available in our systems and then process to use emission factors from expert database. In last resort, we used average or spend based emission factors.*

### Capital goods

#### (7.8.1) Evaluation status

Select from:

Relevant, calculated

#### (7.8.2) Emissions in reporting year (metric tons CO2e)

413247

#### (7.8.3) Emissions calculation methodology

Select all that apply

Spend-based method

#### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

#### (7.8.5) Please explain

*We classify our capital goods expenses and apply spend-based emission factors from relevant sources.*

## Fuel-and-energy-related activities (not included in Scope 1 or 2)

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

32675

### (7.8.3) Emissions calculation methodology

Select all that apply

Fuel-based method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

*IEA default emission factors were applied to our energy consumption.*

## Upstream transportation and distribution

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

248009

### (7.8.3) Emissions calculation methodology

Select all that apply

- Supplier-specific method
- Spend-based method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

66

### (7.8.5) Please explain

*We used supplier specific emission reports and extrapolated to the total logistics spend.*

## Waste generated in operations

### (7.8.1) Evaluation status

Select from:

- Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

1777

### (7.8.3) Emissions calculation methodology

Select all that apply

- Average data method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

Primary data from waste-handler companies is available for most Danfoss production locations. In production locations where data has not been collected, an average waste generation per m2 has been calculated and used as assumption. In remaining locations (Danfoss sales office, light industrial locations, and warehouses), waste generation per employee is calculated (based on survey from Business Resource Efficiency Guide). The estimated part accounts for 10% of the total waste amount reported. Reported waste figures for 2021 and 2022 have been restated due to the improved data collection processes.

## Business travel

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

25343

### (7.8.3) Emissions calculation methodology

Select all that apply

Supplier-specific method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

### (7.8.5) Please explain

*Based on emissions data from booking system of flight travels*

## Employee commuting

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

34545

### (7.8.3) Emissions calculation methodology

Select all that apply

Average data method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

*Calculation method based on average commuting data combined with mode of transportation.*

## Upstream leased assets

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

5991

### (7.8.3) Emissions calculation methodology

Select all that apply

Average data method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

*includes emissions from leased locations, mainly Danfoss sales office locations not already included in scope 1 and 2*

## Downstream transportation and distribution

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO<sub>2</sub>e)

18374

### (7.8.3) Emissions calculation methodology

Select all that apply

Average data method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

*Covers customer flows not paid by Danfoss. Calculation based on incoterms and volume per transportation mode*

## Processing of sold products

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*Emissions resulting from the processing of our products (e.g. welding, integration etc) are negligible, as supported by our third-party verified LCAs.*

## Use of sold products

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

119903426

### (7.8.3) Emissions calculation methodology

Select all that apply

Average product method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

*Products are screened to identify direct emissions. Application-dependent operating profiles are defined and use-phase emission factors applied to them.*

## End of life treatment of sold products

### (7.8.1) Evaluation status

Select from:

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

52839

### (7.8.3) Emissions calculation methodology

*Select all that apply*

Average data method

### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### (7.8.5) Please explain

*End of life scenarios are applied to our materials and products. Emission factors from LCA databases are applied to them, following a conservativeness principle.*

## Downstream leased assets

### (7.8.1) Evaluation status

*Select from:*

Relevant, calculated

### (7.8.2) Emissions in reporting year (metric tons CO2e)

3234

### (7.8.3) Emissions calculation methodology

*Select all that apply*

Average data method

#### (7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

#### (7.8.5) Please explain

*Calculations are based on the fuel consumption of our leased assets, multiplied by the corresponding emission factors.*

### Franchises

#### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

#### (7.8.5) Please explain

*We have no franchises.*

### Investments

#### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

#### (7.8.5) Please explain

*We have no investments.*

### Other (upstream)

#### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*Not a relevant category.*

### Other (downstream)

### (7.8.1) Evaluation status

*Select from:*

Not relevant, explanation provided

### (7.8.5) Please explain

*Not a relevant category.*

*[Fixed row]*

### (7.8.1) Disclose or restate your Scope 3 emissions data for previous years.

### Past year 1

#### (7.8.1.1) End date

12/30/2023

#### (7.8.1.2) Scope 3: Purchased goods and services (metric tons CO2e)

4026717

#### (7.8.1.3) Scope 3: Capital goods (metric tons CO2e)

606317

**(7.8.1.4) Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)**

34173

**(7.8.1.5) Scope 3: Upstream transportation and distribution (metric tons CO2e)**

387161

**(7.8.1.6) Scope 3: Waste generated in operations (metric tons CO2e)**

1764

**(7.8.1.7) Scope 3: Business travel (metric tons CO2e)**

38700

**(7.8.1.8) Scope 3: Employee commuting (metric tons CO2e)**

34077

**(7.8.1.9) Scope 3: Upstream leased assets (metric tons CO2e)**

4574

**(7.8.1.10) Scope 3: Downstream transportation and distribution (metric tons CO2e)**

40586

**(7.8.1.11) Scope 3: Processing of sold products (metric tons CO2e)**

0

**(7.8.1.12) Scope 3: Use of sold products (metric tons CO2e)**

122284354

**(7.8.1.13) Scope 3: End of life treatment of sold products (metric tons CO2e)**

27227

**(7.8.1.14) Scope 3: Downstream leased assets (metric tons CO2e)**

3788

**(7.8.1.15) Scope 3: Franchises (metric tons CO2e)**

0

**(7.8.1.16) Scope 3: Investments (metric tons CO2e)**

0

**(7.8.1.17) Scope 3: Other (upstream) (metric tons CO2e)**

0

**(7.8.1.18) Scope 3: Other (downstream) (metric tons CO2e)**

0

**(7.8.1.19) Comment**

*No comment*

**Past year 2**

**(7.8.1.1) End date**

12/30/2022

**(7.8.1.2) Scope 3: Purchased goods and services (metric tons CO2e)**

4014366

**(7.8.1.3) Scope 3: Capital goods (metric tons CO2e)**

718610

**(7.8.1.4) Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)**

34181

**(7.8.1.5) Scope 3: Upstream transportation and distribution (metric tons CO2e)**

399699

**(7.8.1.6) Scope 3: Waste generated in operations (metric tons CO2e)**

1699

**(7.8.1.7) Scope 3: Business travel (metric tons CO2e)**

28946

**(7.8.1.8) Scope 3: Employee commuting (metric tons CO2e)**

31719

**(7.8.1.9) Scope 3: Upstream leased assets (metric tons CO2e)**

5803

**(7.8.1.10) Scope 3: Downstream transportation and distribution (metric tons CO2e)**

41900

**(7.8.1.11) Scope 3: Processing of sold products (metric tons CO2e)**

0

**(7.8.1.12) Scope 3: Use of sold products (metric tons CO2e)**

79243677

**(7.8.1.13) Scope 3: End of life treatment of sold products (metric tons CO2e)**

29871

**(7.8.1.14) Scope 3: Downstream leased assets (metric tons CO2e)**

0

**(7.8.1.15) Scope 3: Franchises (metric tons CO2e)**

0

**(7.8.1.16) Scope 3: Investments (metric tons CO2e)**

0

**(7.8.1.17) Scope 3: Other (upstream) (metric tons CO2e)**

0

**(7.8.1.18) Scope 3: Other (downstream) (metric tons CO2e)**

0

**(7.8.1.19) Comment**

*No comment*  
*[Fixed row]*

**(7.9) Indicate the verification/assurance status that applies to your reported emissions.**

	Verification/assurance status
Scope 1	<i>Select from:</i> <input checked="" type="checkbox"/> Third-party verification or assurance process in place
Scope 2 (location-based or market-based)	<i>Select from:</i> <input checked="" type="checkbox"/> Third-party verification or assurance process in place
Scope 3	<i>Select from:</i> <input checked="" type="checkbox"/> Third-party verification or assurance process in place

[Fixed row]

**(7.9.1) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.**

### Row 1

#### (7.9.1.1) Verification or assurance cycle in place

*Select from:*

Annual process

#### (7.9.1.2) Status in the current reporting year

*Select from:*

Complete

#### (7.9.1.3) Type of verification or assurance

*Select from:*

Limited assurance

#### (7.9.1.4) Attach the statement

AH516931434208en-000201.pdf

#### (7.9.1.5) Page/section reference

The auditor's statement of limited assurance is presented on page 183 of our annual report.

#### (7.9.1.6) Relevant standard

Select from:

ISAE3000

#### (7.9.1.7) Proportion of reported emissions verified (%)

100

[Add row]

**(7.9.2) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements.**

#### Row 1

#### (7.9.2.1) Scope 2 approach

Select from:

Scope 2 location-based

#### (7.9.2.2) Verification or assurance cycle in place

Select from:

Annual process

#### (7.9.2.3) Status in the current reporting year

Select from:

Complete

#### (7.9.2.4) Type of verification or assurance

Select from:

Limited assurance

#### (7.9.2.5) Attach the statement

AH516931434208en-000201.pdf

#### (7.9.2.6) Page/ section reference

The auditor's statement of limited assurance is presented on page 183 of our annual report.

#### (7.9.2.7) Relevant standard

Select from:

ISAE3000

#### (7.9.2.8) Proportion of reported emissions verified (%)

100

### Row 2

#### (7.9.2.1) Scope 2 approach

Select from:

Scope 2 market-based

#### (7.9.2.2) Verification or assurance cycle in place

Select from:

Annual process

### (7.9.2.3) Status in the current reporting year

Select from:

Complete

### (7.9.2.4) Type of verification or assurance

Select from:

Limited assurance

### (7.9.2.5) Attach the statement

AH516931434208en-000201.pdf,AH516931434208en-000201.pdf

### (7.9.2.6) Page/ section reference

The auditor's statement of limited assurance is presented on page 183 of our annual report.

### (7.9.2.7) Relevant standard

Select from:

ISAE3000

### (7.9.2.8) Proportion of reported emissions verified (%)

100

[Add row]

**(7.9.3) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements.**

**Row 1**

### (7.9.3.1) Scope 3 category

Select all that apply

- Scope 3: Franchises
- Scope 3: Investments
- Scope 3: Capital goods
- Scope 3: Business travel
- Scope 3: Employee commuting
- Scope 3: Waste generated in operations
- Scope 3: End-of-life treatment of sold products
- Scope 3: Upstream transportation and distribution
- Scope 3: Downstream transportation and distribution
- Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2)
- Scope 3: Use of sold products
- Scope 3: Upstream leased assets
- Scope 3: Downstream leased assets
- Scope 3: Processing of sold products
- Scope 3: Purchased goods and services

### (7.9.3.2) Verification or assurance cycle in place

Select from:

- Annual process

### (7.9.3.3) Status in the current reporting year

Select from:

- Complete

### (7.9.3.4) Type of verification or assurance

Select from:

- Limited assurance

### (7.9.3.5) Attach the statement

AH516931434208en-000201 (4).pdf

### (7.9.3.6) Page/section reference

The auditor's statement of limited assurance is presented on page 183 of our annual report.

### (7.9.3.7) Relevant standard

Select from:

ISAE3000

### (7.9.3.8) Proportion of reported emissions verified (%)

100

[Add row]

## (7.10) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Select from:

Decreased

### (7.10.1) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

#### Change in renewable energy consumption

### (7.10.1.1) Change in emissions (metric tons CO<sub>2</sub>e)

39922

### (7.10.1.2) Direction of change in emissions

Select from:

Decreased

### (7.10.1.3) Emissions value (percentage)

9.4

### (7.10.1.4) Please explain calculation

*Increase in renewable energy contracts, primarily driven by a signed PPA in CNR and a green electricity contract in INR. Emission reduction was estimated by applying the previous (non-renewable) emission factor to the same volume of electricity, simulating emissions that would have occurred without the renewable contracts.*

## Other emissions reduction activities

### (7.10.1.1) Change in emissions (metric tons CO2e)

5503

### (7.10.1.2) Direction of change in emissions

Select from:

Decreased

### (7.10.1.3) Emissions value (percentage)

1.5

### (7.10.1.4) Please explain calculation

*Implementation of energy efficiency projects (e.g., lighting upgrades, process optimization, switching of production equipment when not in use) resulted in ~2% reduction in energy use across multiple sites. Emission reductions estimated based on energy savings and Scope 1/2 emission factors.*

## Divestment

### (7.10.1.1) Change in emissions (metric tons CO2e)

0

### (7.10.1.2) Direction of change in emissions

Select from:

No change

### (7.10.1.3) Emissions value (percentage)

0

### (7.10.1.4) Please explain calculation

*No divestments occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

## Acquisitions

### (7.10.1.1) Change in emissions (metric tons CO2e)

2462

### (7.10.1.2) Direction of change in emissions

Select from:

Increased

### (7.10.1.3) Emissions value (percentage)

0.5

### (7.10.1.4) Please explain calculation

*Emissions increased due to acquisition of BOCK, which added additional sites to our total emission. Calculated based on new site's reported Scope 1 and 2 emissions.*

## Mergers

### (7.10.1.1) Change in emissions (metric tons CO2e)

0

### (7.10.1.2) Direction of change in emissions

Select from:

No change

### (7.10.1.3) Emissions value (percentage)

0

### (7.10.1.4) Please explain calculation

*No mergers occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

## Change in output

### (7.10.1.1) Change in emissions (metric tons CO2e)

36980

### (7.10.1.2) Direction of change in emissions

Select from:

Decreased

### (7.10.1.3) Emissions value (percentage)

8.6

### (7.10.1.4) Please explain calculation

*Decreased production output at several sites led to lower energy consumption and reduced use of refrigerants, resulting in a decrease in Scope 1 and 2 emissions. The reduction was calculated by comparing actual energy and cooling agent consumption with the previous year's data.*

## Change in methodology

### (7.10.1.1) Change in emissions (metric tons CO<sub>2</sub>e)

0

### (7.10.1.2) Direction of change in emissions

Select from:

No change

### (7.10.1.3) Emissions value (percentage)

0

### (7.10.1.4) Please explain calculation

*No change in methodology occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

## Change in boundary

### (7.10.1.1) Change in emissions (metric tons CO<sub>2</sub>e)

0

### (7.10.1.2) Direction of change in emissions

Select from:

No change

### (7.10.1.3) Emissions value (percentage)

0

### (7.10.1.4) Please explain calculation

*No change in boundary occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

## **Change in physical operating conditions**

### **(7.10.1.1) Change in emissions (metric tons CO2e)**

0

### **(7.10.1.2) Direction of change in emissions**

Select from:

No change

### **(7.10.1.3) Emissions value (percentage)**

0

### **(7.10.1.4) Please explain calculation**

*No change in physical operating conditions occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

## **Unidentified**

### **(7.10.1.1) Change in emissions (metric tons CO2e)**

0

### **(7.10.1.2) Direction of change in emissions**

Select from:

No change

### **(7.10.1.3) Emissions value (percentage)**

0

#### **(7.10.1.4) Please explain calculation**

*No unidentified reasons occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

#### **Other**

#### **(7.10.1.1) Change in emissions (metric tons CO2e)**

0

#### **(7.10.1.2) Direction of change in emissions**

Select from:

No change

#### **(7.10.1.3) Emissions value (percentage)**

0

#### **(7.10.1.4) Please explain calculation**

*No other changes occurred during the reporting year that impacted our Scope 1 or Scope 2 emissions.*

*[Fixed row]*

#### **(7.10.2) Are your emissions performance calculations in 7.10 and 7.10.1 based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Select from:

Market-based

#### **(7.11) How do your total Scope 3 emissions for the reporting year compare to those of the previous reporting year?**

Select from:

Decreased

**(7.11.1) For each Scope 3 category calculated in 7.8, specify how your emissions compare to the previous year and identify the reason for any change.**

## **Purchased goods and services**

### **(7.11.1.1) Direction of change**

Select from:

Decreased

### **(7.11.1.2) Primary reason for change**

Select from:

Change in output

### **(7.11.1.3) Change in emissions in this category (metric tons CO2e)**

872842

### **(7.11.1.4) % change in emissions in this category**

22

### **(7.11.1.5) Please explain**

*The decrease is due to a change in output.*

## **Capital goods**

### **(7.11.1.1) Direction of change**

Select from:

Decreased

### (7.11.1.2) Primary reason for change

Select from:

Change in output

### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

193070

### (7.11.1.4) % change in emissions in this category

32

### (7.11.1.5) Please explain

*The decrease is due to a change in output.*

## Fuel and energy-related activities (not included in Scopes 1 or 2)

### (7.11.1.1) Direction of change

Select from:

Decreased

### (7.11.1.2) Primary reason for change

Select from:

Change in output

### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

1498

### (7.11.1.4) % change in emissions in this category

**(7.11.1.5) Please explain**

*The decrease is due to a change in output.*

**Upstream transportation and distribution****(7.11.1.1) Direction of change**

Select from:

Decreased

**(7.11.1.2) Primary reason for change**

Select from:

Change in output

**(7.11.1.3) Change in emissions in this category (metric tons CO2e)**

139152

**(7.11.1.4) % change in emissions in this category**

36

**(7.11.1.5) Please explain**

*The decrease is due to a change in output.*

**Waste generated in operations****(7.11.1.1) Direction of change**

Select from:

Increased

#### (7.11.1.2) Primary reason for change

Select from:

Change in output

#### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

13

#### (7.11.1.4) % change in emissions in this category

1

#### (7.11.1.5) Please explain

*Modest increase in absolute value due to a change in output.*

### **Business travel**

#### (7.11.1.1) Direction of change

Select from:

Decreased

#### (7.11.1.2) Primary reason for change

Select from:

Change in output

#### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

13357

#### (7.11.1.4) % change in emissions in this category

35

#### (7.11.1.5) Please explain

*The decrease is due to a change in output.*

### Employee commuting

#### (7.11.1.1) Direction of change

Select from:

Increased

#### (7.11.1.2) Primary reason for change

Select from:

Change in output

#### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

468

#### (7.11.1.4) % change in emissions in this category

1

#### (7.11.1.5) Please explain

*Our employee commute emissions increase was insignificant.*

### Upstream leased assets

#### (7.11.1.1) Direction of change

Select from:

Increased

### (7.11.1.2) Primary reason for change

Select from:

Change in output

### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

1417

### (7.11.1.4) % change in emissions in this category

31

### (7.11.1.5) Please explain

*The increase was due to a change in outputs.*

## Downstream transportation and distribution

### (7.11.1.1) Direction of change

Select from:

Decreased

### (7.11.1.2) Primary reason for change

Select from:

Change in output

### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

22212

#### (7.11.1.4) % change in emissions in this category

55

#### (7.11.1.5) Please explain

*The decrease was due to a change in output.*

### Use of sold products

#### (7.11.1.1) Direction of change

Select from:

Decreased

#### (7.11.1.2) Primary reason for change

Select from:

Change in output

#### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

2380928

#### (7.11.1.4) % change in emissions in this category

2

#### (7.11.1.5) Please explain

*The decrease was due to a change in output.*

### End-of-life treatment of sold products

#### (7.11.1.1) Direction of change

Select from:

Increased

### (7.11.1.2) Primary reason for change

Select from:

Change in output

### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

25612

### (7.11.1.4) % change in emissions in this category

94

### (7.11.1.5) Please explain

*The increase was due to a change in output.*

## Downstream leased assets

### (7.11.1.1) Direction of change

Select from:

Decreased

### (7.11.1.2) Primary reason for change

Select from:

Change in output

### (7.11.1.3) Change in emissions in this category (metric tons CO2e)

554

#### (7.11.1.4) % change in emissions in this category

14

#### (7.11.1.5) Please explain

*The decrease was due to a change in output.  
[Fixed row]*

#### (7.12) Are carbon dioxide emissions from biogenic carbon relevant to your organization?

Select from:

No

#### (7.15) Does your organization break down its Scope 1 emissions by greenhouse gas type?

Select from:

No

#### (7.16) Break down your total gross global Scope 1 and 2 emissions by country/area.

##### Brazil

#### (7.16.1) Scope 1 emissions (metric tons CO2e)

562

#### (7.16.2) Scope 2, location-based (metric tons CO2e)

643

#### (7.16.3) Scope 2, market-based (metric tons CO2e)

2056.16

## **Bulgaria**

### **(7.16.1) Scope 1 emissions (metric tons CO2e)**

97

### **(7.16.2) Scope 2, location-based (metric tons CO2e)**

120

### **(7.16.3) Scope 2, market-based (metric tons CO2e)**

148.98

## **China**

### **(7.16.1) Scope 1 emissions (metric tons CO2e)**

8060

### **(7.16.2) Scope 2, location-based (metric tons CO2e)**

75435.89

### **(7.16.3) Scope 2, market-based (metric tons CO2e)**

53654.69

## **Denmark**

### **(7.16.1) Scope 1 emissions (metric tons CO2e)**

7048

### **(7.16.2) Scope 2, location-based (metric tons CO2e)**

6297

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

104.88

**Finland**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

14

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

556

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

176.21

**France**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

1381

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

527

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1014.4

**Germany**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

44557

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

19375.11

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1612.85

**India**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

2089

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

16578

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

9196.56

**Italy**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

6054

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

2325

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

2331.33

**Japan**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

63

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

4707

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

4879.63

**Mexico**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

8026

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

28612.95

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

31794.71

**Netherlands**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

132

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

104

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1.4

## **Poland**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

1766.2

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

6517

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Republic of Korea**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

118

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

1029

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1228.48

## Romania

### (7.16.1) Scope 1 emissions (metric tons CO2e)

91

### (7.16.2) Scope 2, location-based (metric tons CO2e)

187

### (7.16.3) Scope 2, market-based (metric tons CO2e)

230.52

## Singapore

### (7.16.1) Scope 1 emissions (metric tons CO2e)

0

### (7.16.2) Scope 2, location-based (metric tons CO2e)

1709

### (7.16.3) Scope 2, market-based (metric tons CO2e)

2201.09

## Slovakia

### (7.16.1) Scope 1 emissions (metric tons CO2e)

20274

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

2806

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

6335.05

**Slovenia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

226.51

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

1982

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

4345.16

**Spain**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## Turkey

### (7.16.1) Scope 1 emissions (metric tons CO2e)

10733

### (7.16.2) Scope 2, location-based (metric tons CO2e)

23722.66

### (7.16.3) Scope 2, market-based (metric tons CO2e)

23915.63

## United Arab Emirates

### (7.16.1) Scope 1 emissions (metric tons CO2e)

9

### (7.16.2) Scope 2, location-based (metric tons CO2e)

147

### (7.16.3) Scope 2, market-based (metric tons CO2e)

147.13

## United Kingdom of Great Britain and Northern Ireland

### (7.16.1) Scope 1 emissions (metric tons CO2e)

240

### (7.16.2) Scope 2, location-based (metric tons CO2e)

1025

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**United States of America**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

19194

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

61594.79

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

70627.12

*[Fixed row]*

**(7.17) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.**

*Select all that apply*

By business division

By facility

By activity

**(7.17.1) Break down your total gross global Scope 1 emissions by business division.**

	Business division	Scope 1 emissions (metric ton CO2e)
Row 1	<i>Danfoss Climate Solutions</i>	25079
Row 2	<i>Danfoss Power Solutions</i>	39564
Row 3	<i>Danfoss Power Electronics and Drives</i>	66099

[Add row]

**(7.17.2) Break down your total gross global Scope 1 emissions by business facility.**

**Row 1**

**(7.17.2.1) Facility**

*Ames - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

697.77

**(7.17.2.3) Latitude**

42.031946

**(7.17.2.4) Longitude**

-93.57396

**Row 2**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

62.83

**(7.17.2.3) Latitude**

52.513387

**(7.17.2.4) Longitude**

5.006225

**Row 3**

**(7.17.2.1) Facility**

*Annemasse (Ville-la-Grand) Factory - Rue Des Biches 7*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

24.09

**(7.17.2.3) Latitude**

46.204664

**(7.17.2.4) Longitude**

6.269977

**Row 4**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

221.09

**(7.17.2.3) Latitude**

41.171303

**(7.17.2.4) Longitude**

122.916223

**Row 5**

**(7.17.2.1) Facility**

*Baden-Baden Factory - Dr. Reckeweg 1 (50% Sublet to External)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

375.3

**(7.17.2.3) Latitude**

48.780523

**(7.17.2.4) Longitude**

8.182022

**Row 6**

**(7.17.2.1) Facility**

Bangalore (Bommasandra) BOCK

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

24.54

**(7.17.2.3) Latitude**

12.819132

**(7.17.2.4) Longitude**

77.681523

**Row 7**

**(7.17.2.1) Facility**

*Bologna (Castel S.P.T.) - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

282.14

**(7.17.2.3) Latitude**

44.433975

**(7.17.2.4) Longitude**

11.596753

**Row 8**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

118.04

**(7.17.2.3) Latitude**

35.087309

**(7.17.2.4) Longitude**

128.972592

**Row 9**

**(7.17.2.1) Facility**

*Caxias do Sul - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

91.54

**(7.17.2.3) Latitude**

-29.150562

**(7.17.2.4) Longitude**

-51.162957

**Row 10**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

9038.86

**(7.17.2.3) Latitude**

41.30695

**(7.17.2.4) Longitude**

27.966369

**Row 11**

**(7.17.2.1) Facility**

*Cerkezkoy Factory #2 - Gasi Osman Pasa Mah. Cad.4 No.10*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

528.13

**(7.17.2.3) Latitude**

41.299561

**(7.17.2.4) Longitude**

27.980244

**Row 12**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

254.42

**(7.17.2.3) Latitude**

41.283736

**(7.17.2.4) Longitude**

27.978295

**Row 13**

**(7.17.2.1) Facility**

*Chennai (Oragadam) Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

442.98

**(7.17.2.3) Latitude**

12.844768

**(7.17.2.4) Longitude**

79.933413

**Row 14**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

102.35

**(7.17.2.3) Latitude**

55.365622

**(7.17.2.4) Longitude**

9.490285

**Row 15**

**(7.17.2.1) Facility**

*Cleveland (Brooklyn), OH Factory - 9919 Clinton Road*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

485.28

**(7.17.2.3) Latitude**

41.450094

**(7.17.2.4) Longitude**

-81.755303

**Row 16**

**(7.17.2.1) Facility**

Cleveland, TN Warehouse - 1675 Hardeman Lane

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

118.3

**(7.17.2.3) Latitude**

35.185

**(7.17.2.4) Longitude**

-84.823865

**Row 17**

**(7.17.2.1) Facility**

*Dubai - Factory & Sales Office*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

9.57

**(7.17.2.3) Latitude**

25.008569

**(7.17.2.4) Longitude**

55.090958

**Row 18**

**(7.17.2.1) Facility**

Dubnica Factory

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

200.96

**(7.17.2.3) Latitude**

48.964352

**(7.17.2.4) Longitude**

18.185705

**Row 19**

**(7.17.2.1) Facility**

*Easley, SC - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

142.77

**(7.17.2.3) Latitude**

34.785118

**(7.17.2.4) Longitude**

-82.579042

**Row 20**

**(7.17.2.1) Facility**

*Edinburgh (Dalkeith) Factory Shawfair Park, Plot B*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

55.907801

**(7.17.2.4) Longitude**

-3.103829

**Row 21**

**(7.17.2.1) Facility**

*Eindhoven Factory - Hoppenkuil 6*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

69.37

**(7.17.2.3) Latitude**

51.482355

**(7.17.2.4) Longitude**

5.419215

**Row 22**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

46.77

**(7.17.2.3) Latitude**

54.758283

**(7.17.2.4) Longitude**

9.410946

**Row 23**

**(7.17.2.1) Facility**

*Forest City, NC - Campus Factory - 240 Daniel Road*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

869.56

**(7.17.2.3) Latitude**

35.342762

**(7.17.2.4) Longitude**

-81.903167

**Row 24**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

2167.04

**(7.17.2.3) Latitude**

42.311419

**(7.17.2.4) Longitude**

-89.614776

**Row 25**

**(7.17.2.1) Facility**

*Frickenhausen - Factory - Nürtinger Strasse 39-41-43*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

293.84

**(7.17.2.3) Latitude**

48.598124

**(7.17.2.4) Longitude**

9.352102

**Row 26**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

48.599962

**(7.17.2.4) Longitude**

9.353011

**Row 27**

**(7.17.2.1) Facility**

*Graasten - Egenaes 5*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

54.912084

**(7.17.2.4) Longitude**

9.595337

**Row 28**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

54.910275

**(7.17.2.4) Longitude**

9.590074

**Row 29**

**(7.17.2.1) Facility**

*Graasten - Ulsnaes 1 (DG 01-07)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

54.7

**(7.17.2.3) Latitude**

54.912392

**(7.17.2.4) Longitude**

9.591657

**Row 30**

**(7.17.2.1) Facility**

*Graasten - Ulsnaes 15 (DG09 & DG15)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

11.01

**(7.17.2.3) Latitude**

54.912929

**(7.17.2.4) Longitude**

9.595546

**Row 31**

**(7.17.2.1) Facility**

*Graasten - Ulsnaes 24 (DG10) Warehouse*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

54.911917

**(7.17.2.4) Longitude**

9.598395

**Row 32**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

54.912264

**(7.17.2.4) Longitude**

9.597258

**Row 33**

**(7.17.2.1) Facility**

*Grodzisk Mazowiecki - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

854.61

**(7.17.2.3) Latitude**

52.118967

**(7.17.2.4) Longitude**

20.627318

**Row 34**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

162.63

**(7.17.2.3) Latitude**

-22.782586

**(7.17.2.4) Longitude**

-45.161512

**Row 35**

**(7.17.2.1) Facility**

*Haiyan - Factory & Sales DPS (No.1 Hengfeng Road)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

5.29

**(7.17.2.3) Latitude**

30.558464

**(7.17.2.4) Longitude**

120.929058

**Row 36**

**(7.17.2.1) Facility**

Haiyan - Factory (MCHE), No.8 Sangdelan Road

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

30.553226

**(7.17.2.4) Longitude**

120.944413

**Row 37**

**(7.17.2.1) Facility**

Haiyan - Factory (Phase I+II)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

64.77

**(7.17.2.3) Latitude**

30.550871

**(7.17.2.4) Longitude**

120.947522

**Row 38**

**(7.17.2.1) Facility**

Haiyan - Factory (Phase III)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

30.550568

**(7.17.2.4) Longitude**

120.95136

**Row 39**

**(7.17.2.1) Facility**

*Havant Factory - 46 New Lane*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

165.4

**(7.17.2.3) Latitude**

50.865659

**(7.17.2.4) Longitude**

-0.968255

**Row 40**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

183.63

**(7.17.2.3) Latitude**

35.959983

**(7.17.2.4) Longitude**

-88.407592

**Row 41**

**(7.17.2.1) Facility**

*Indianapolis - 7330 Woodland Drive*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

6.64

**(7.17.2.3) Latitude**

39.88579

**(7.17.2.4) Longitude**

-86.267754

**Row 42**

**(7.17.2.1) Facility**

*Istanbul (Tuzla) Factory (DAF)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

34.69

**(7.17.2.3) Latitude**

40.881797

**(7.17.2.4) Longitude**

29.382573

**Row 43**

**(7.17.2.1) Facility**

*Jackson (Blackman Township) Factory - 2425 West Michigan Avenue*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

182.09

**(7.17.2.3) Latitude**

42.249285

**(7.17.2.4) Longitude**

-84.444984

**Row 44**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

5.8

**(7.17.2.3) Latitude**

35.427696

**(7.17.2.4) Longitude**

116.681968

**Row 45**

**(7.17.2.1) Facility**

*Kamnik - Factory*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

149.6

**(7.17.2.3) Latitude**

46.198383

**(7.17.2.4) Longitude**

14.587751

**Row 46**

**(7.17.2.1) Facility**

*Kolding - Jernet 9*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

65.05

**(7.17.2.3) Latitude**

55.468572

**(7.17.2.4) Longitude**

9.481445

**Row 47**

**(7.17.2.1) Facility**

*Kolding - Marsvej 5*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

20.78

**(7.17.2.3) Latitude**

55.541717

**(7.17.2.4) Longitude**

9.462265

**Row 48**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

62.76

**(7.17.2.3) Latitude**

35.03035

**(7.17.2.4) Longitude**

135.547772

**Row 49**

**(7.17.2.1) Facility**

*Lappeenranta - Factory (Visedo)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

61.040257

**(7.17.2.4) Longitude**

28.142125

**Row 50**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

77.91

**(7.17.2.3) Latitude**

46.089606

**(7.17.2.4) Longitude**

14.480311

**Row 51**

**(7.17.2.1) Facility**

*Longmont - Factory & Sales (UQM)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

159.75

**(7.17.2.3) Latitude**

40.143229

**(7.17.2.4) Longitude**

-104.977546

**Row 52**

**(7.17.2.1) Facility**

*Louisville - Workshop/Assembly (7000 Intl. Drive)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

25.69

**(7.17.2.3) Latitude**

38.169096

**(7.17.2.4) Longitude**

-85.886537

**Row 53**

**(7.17.2.1) Facility**

*Louisville - Workshop/Assembly (7020 Intl. Drive)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

14.93

**(7.17.2.3) Latitude**

38.168248

**(7.17.2.4) Longitude**

-85.886641

**Row 54**

**(7.17.2.1) Facility**

Louisville - Workshop/Assembly (7040 Intl. Drive)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

40.87

**(7.17.2.3) Latitude**

38.167782

**(7.17.2.4) Longitude**

-85.886754

**Row 55**

**(7.17.2.1) Facility**

Loves Park - Factory & Sales (Rockford)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

691.52

**(7.17.2.3) Latitude**

42.325536

**(7.17.2.4) Longitude**

-88.967381

**Row 56**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

117.79

**(7.17.2.3) Latitude**

28.921687

**(7.17.2.4) Longitude**

105.466313

**Row 57**

**(7.17.2.1) Facility**

*Merano (Postal) - Factory*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

27.82

**(7.17.2.3) Latitude**

46.617963

**(7.17.2.4) Longitude**

11.187415

**Row 58**

**(7.17.2.1) Facility**

Milwaukee - Factory & Sales (W. Bradley Road)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

344.01

**(7.17.2.3) Latitude**

43.164162

**(7.17.2.4) Longitude**

-88.020765

**Row 59**

**(7.17.2.1) Facility**

*Minden - Factory & Test Facility*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

88.23

**(7.17.2.3) Latitude**

52.308703

**(7.17.2.4) Longitude**

8.974659

**Row 60**

**(7.17.2.1) Facility**

*Minneapolis (Eden Prairie) Factory Campus site - 14900 Tech. Drive*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

380.15

**(7.17.2.3) Latitude**

44.859652

**(7.17.2.4) Longitude**

-93.466486

**Row 61**

**(7.17.2.1) Facility**

*Minneapolis (Eden Prairie) Lab/Test/RD - 7945 Wallace Rd*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

51.65

**(7.17.2.3) Latitude**

44.859421

**(7.17.2.4) Longitude**

-93.469266

**Row 62**

**(7.17.2.1) Facility**

Minneapolis (Eden Prairie) Proving Center - 7955 Wallace Rd

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

40.34

**(7.17.2.3) Latitude**

44.859419

**(7.17.2.4) Longitude**

-93.470612

**Row 63**

**(7.17.2.1) Facility**

Minneapolis (Plymouth) - Factory & Sales

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

75.54

**(7.17.2.3) Latitude**

45.020307

**(7.17.2.4) Longitude**

-93.457347

**Row 64**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

5210.42

**(7.17.2.3) Latitude**

25.755362

**(7.17.2.4) Longitude**

-100.19873

**Row 65**

**(7.17.2.1) Facility**

*Mountain Home Factory - 1830 South Colleague Spur*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

1183.79

**(7.17.2.3) Latitude**

36.31569

**(7.17.2.4) Longitude**

-92.385499

**Row 66**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

32.123375

**(7.17.2.4) Longitude**

118.986652

**Row 67**

**(7.17.2.1) Facility**

*Nashua, NH (Hudson) Assembly (Semikron)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

45.08

**(7.17.2.3) Latitude**

42.739207

**(7.17.2.4) Longitude**

-71.428894

**Row 68**

**(7.17.2.1) Facility**

*Navi Mumbai (Mahape) - Factory (Semikron)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

14.95

**(7.17.2.3) Latitude**

19.108627

**(7.17.2.4) Longitude**

73.028607

**Row 69**

**(7.17.2.1) Facility**

*Neumünster - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

2249.58

**(7.17.2.3) Latitude**

54.04836

**(7.17.2.4) Longitude**

9.98258

**Row 70**

**(7.17.2.1) Facility**

*Newbern Factory - 860 Blankenship Street*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

644.36

**(7.17.2.3) Latitude**

36.125243

**(7.17.2.4) Longitude**

-89.24675

**Row 71**

**(7.17.2.1) Facility**

*Ningbo Factory Campus Site - 1965 Jiangnan Road*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

2.96

**(7.17.2.3) Latitude**

29.891036

**(7.17.2.4) Longitude**

121.649129

**Row 72**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

6037.83

**(7.17.2.3) Latitude**

55.035105

**(7.17.2.4) Longitude**

9.813435

**Row 73**

**(7.17.2.1) Facility**

*Nowa Wies (Leborska)- Factory - Zelazkowo 14*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

752.24

**(7.17.2.3) Latitude**

54.55237

**(7.17.2.4) Longitude**

17.607136

**Row 74**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

37703

**(7.17.2.3) Latitude**

49.443088

**(7.17.2.4) Longitude**

11.00545

**Row 75**

**(7.17.2.1) Facility**

*Odense - Factory (Semco)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

5.98

**(7.17.2.3) Latitude**

55.394794

**(7.17.2.4) Longitude**

10.363671

**Row 76**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0.26

**(7.17.2.3) Latitude**

34.758464

**(7.17.2.4) Longitude**

135.558422

**Row 77**

**(7.17.2.1) Facility**

*Other factories & non-factories*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

7399.35

**(7.17.2.3) Latitude**

0

**(7.17.2.4) Longitude**

0

**Row 78**

**(7.17.2.1) Facility**

Paris (Sartrouville) - Factory (Semikron)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

89.03

**(7.17.2.3) Latitude**

48.952756

**(7.17.2.4) Longitude**

2.18489

**Row 79**

**(7.17.2.1) Facility**

Povazska - Factory & Sales

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

255.16

**(7.17.2.3) Latitude**

49.120786

**(7.17.2.4) Longitude**

5.419215

**Row 80**

**(7.17.2.1) Facility**

Princeton - Factory (375 Park Ave.)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

309.39

**(7.17.2.3) Latitude**

37.109771

**(7.17.2.4) Longitude**

-87.914275

**Row 81**

**(7.17.2.1) Facility**

*Pune (Pimpri) Factory - Off Mumbai-Pune Road 145*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

233.15

**(7.17.2.3) Latitude**

18.632157

**(7.17.2.4) Longitude**

73.814935

**Row 82**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

1119.78

**(7.17.2.3) Latitude**

18.576175

**(7.17.2.4) Longitude**

74.012445

**Row 83**

**(7.17.2.1) Facility**

*Queretaro Factory - Av. Balvanera 61, Parque Ind,FII*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

482.33

**(7.17.2.3) Latitude**

20.824082

**(7.17.2.4) Longitude**

-100.450884

**Row 84**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

56.94

**(7.17.2.3) Latitude**

20.821118

**(7.17.2.4) Longitude**

-100.434955

**Row 85**

**(7.17.2.1) Facility**

*Reggio Emilia - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

103.49

**(7.17.2.3) Latitude**

44.733594

**(7.17.2.4) Longitude**

10.578387

**Row 86**

**(7.17.2.1) Facility**

Reynosa Factory - Avenida Pedregal Lot 1&2

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

426.97

**(7.17.2.3) Latitude**

25.995912

**(7.17.2.4) Longitude**

-98.199993

**Row 87**

**(7.17.2.1) Facility**

Reynosa Factory - Avenida Pedregal Lot 3,4A,4B & 5A

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

1040.14

**(7.17.2.3) Latitude**

25.995735

**(7.17.2.4) Longitude**

-98.197986

**Row 88**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

153.39

**(7.17.2.3) Latitude**

25.993371

**(7.17.2.4) Longitude**

-98.200094

**Row 89**

**(7.17.2.1) Facility**

*Reyrieux - Factory & Sales*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

1267.55

**(7.17.2.3) Latitude**

45.943806

**(7.17.2.4) Longitude**

4.813535

**Row 90**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

150.33

**(7.17.2.3) Latitude**

55.076731

**(7.17.2.4) Longitude**

9.367089

**Row 91**

**(7.17.2.1) Facility**

*Rome (Pomezia) - Factory (Semikron)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

5640.25

**(7.17.2.3) Latitude**

41.678869

**(7.17.2.4) Longitude**

12.529647

**Row 92**

**(7.17.2.1) Facility**

Sao Paulo (Carapicuíba) Factory - Av. Inocencio Serafíco

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

4.19

**(7.17.2.3) Latitude**

-23.566076

**(7.17.2.4) Longitude**

-46.833457

**Row 93**

**(7.17.2.1) Facility**

Sao Paulo (Osasco) Factory & Sales

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

306.61

**(7.17.2.3) Latitude**

-23.495375

**(7.17.2.4) Longitude**

-46.761418

**Row 94**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

613.21

**(7.17.2.3) Latitude**

35.240265

**(7.17.2.4) Longitude**

-91.732461

**Row 95**

**(7.17.2.1) Facility**

*Shanghai (Pudong) Factory (DPS)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

31.267049

**(7.17.2.4) Longitude**

121.625768

**Row 96**

**(7.17.2.1) Facility**

Shanghai (Taicang) Sondex Factory

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

31.479257

**(7.17.2.4) Longitude**

121.052956

**Row 97**

**(7.17.2.1) Facility**

Shanghai (WFTZ) Factory - Aidu Road 388, East Plant #23

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

31.324655

**(7.17.2.4) Longitude**

121.612953

**Row 98**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

31.322691

**(7.17.2.4) Longitude**

121.612971

**Row 99**

**(7.17.2.1) Facility**

*Shawnee Factory - 8701 North Harrison*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

722.06

**(7.17.2.3) Latitude**

35.423283

**(7.17.2.4) Longitude**

-96.910195

**Row 100**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

572.28

**(7.17.2.3) Latitude**

56.154592

**(7.17.2.4) Longitude**

9.650678

**Row 101**

**(7.17.2.1) Facility**

*Singapore Factory - 45 Tuas View Circuit*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

1.292606

**(7.17.2.4) Longitude**

103.634754

**Row 102**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

96.69

**(7.17.2.3) Latitude**

42.712804

**(7.17.2.4) Longitude**

23.351561

**Row 103**

**(7.17.2.1) Facility**

*Sullivan Factory - 1411 South Hamilton Street*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

246.33

**(7.17.2.3) Latitude**

39.584064

**(7.17.2.4) Longitude**

-88.609012

**Row 104**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

27.43

**(7.17.2.3) Latitude**

56.194079

**(7.17.2.4) Longitude**

9.021145

**Row 105**

**(7.17.2.1) Facility**

*Suzhou Factory (Bock)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

25.17

**(7.17.2.3) Latitude**

31.334191

**(7.17.2.4) Longitude**

120.846208

**Row 106**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

3123.14

**(7.17.2.3) Latitude**

30.42791

**(7.17.2.4) Longitude**

-84.321607

**Row 107**

**(7.17.2.1) Facility**

*Tasnad - Factory & Sales (Sondex)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

91.24

**(7.17.2.3) Latitude**

47.505954

**(7.17.2.4) Longitude**

22.572306

**Row 108**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

160.35

**(7.17.2.3) Latitude**

54.422453

**(7.17.2.4) Longitude**

18.379525

**Row 109**

**(7.17.2.1) Facility**

*Utica Factory - 330 Technology Drive*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

474.08

**(7.17.2.3) Latitude**

43.135631

**(7.17.2.4) Longitude**

-75.229871

**Row 110**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

13.79

**(7.17.2.3) Latitude**

63.059728

**(7.17.2.4) Longitude**

21.737073

**Row 111**

**(7.17.2.1) Facility**

Vadodara - Factory & Sales

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

253.99

**(7.17.2.3) Latitude**

22.440401

**(7.17.2.4) Longitude**

73.220894

**Row 112**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

3588.84

**(7.17.2.3) Latitude**

40.875991

**(7.17.2.4) Longitude**

-84.602927

**Row 113**

**(7.17.2.1) Facility**

Vrbove - Factory (Semikron)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

19710.99

**(7.17.2.3) Latitude**

48.615106

**(7.17.2.4) Longitude**

17.717313

**Row 114**

**(7.17.2.1) Facility**

Warwick Factory Campus Site - 10 Collins Road

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

44.77

**(7.17.2.3) Latitude**

52.273388

**(7.17.2.4) Longitude**

-1.55031

**Row 115**

**(7.17.2.1) Facility**

Warwick Workshop - Leamington Spa Unit 5&6

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

29.99

**(7.17.2.3) Latitude**

52.2727

**(7.17.2.4) Longitude**

-1.54677

**Row 116**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

39.768719

**(7.17.2.4) Longitude**

-77.620382

**Row 117**

**(7.17.2.1) Facility**

*Wehrheim Factory - Am Jospeph 16*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

108.06

**(7.17.2.3) Latitude**

50.295581

**(7.17.2.4) Longitude**

8.571906

**Row 118**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

35.51

**(7.17.2.3) Latitude**

53.341367

**(7.17.2.4) Longitude**

10.229084

**Row 119**

**(7.17.2.1) Facility**

Winsen - Workshop (Luhe) RKS3

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

16.31

**(7.17.2.3) Latitude**

53.341627

**(7.17.2.4) Longitude**

10.227852

**Row 120**

**(7.17.2.1) Facility**

Wuqing - F-Factory (Fuyuan Road)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

4646.67

**(7.17.2.3) Latitude**

39.399696

**(7.17.2.4) Longitude**

117.062631

**Row 121**

**(7.17.2.1) Facility**

Wuqing - Q-Factory (Quanhui Road)

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

2255.88

**(7.17.2.3) Latitude**

39.412474

**(7.17.2.4) Longitude**

117.029068

**Row 122**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

56.17

**(7.17.2.3) Latitude**

32.176761

**(7.17.2.4) Longitude**

119.389121

**Row 123**

**(7.17.2.1) Facility**

*Zhuhai - No. 1, Software Park Road (Semikron)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

22.374174

**(7.17.2.4) Longitude**

113.568046

**Row 124**

**(7.17.2.1) Facility**

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

106.84

**(7.17.2.3) Latitude**

48.396903

**(7.17.2.4) Longitude**

18.399169

**Row 125**

**(7.17.2.1) Facility**

*Graasten - Ulsnas 34 (DG34)*

**(7.17.2.2) Scope 1 emissions (metric tons CO2e)**

0

**(7.17.2.3) Latitude**

54.912122

**(7.17.2.4) Longitude**

9.594605

*[Add row]*

**(7.17.3) Break down your total gross global Scope 1 emissions by business activity.**

	Activity	Scope 1 emissions (metric tons CO2e)
Row 1	<i>Manufacturing operations</i>	118396
Row 2	<i>Warehouse and logistics</i>	269
Row 3	<i>Company fleet</i>	11888
Row 4	<i>Light industrial</i>	189

[Add row]

**(7.20) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

Select all that apply

- By business division
- By facility
- By activity

**(7.20.1) Break down your total gross global Scope 2 emissions by business division.**

	Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Row 1	<i>Danfoss Climate Solutions</i>	75004	43408
Row 2	<i>Danfoss Power Solutions</i>	150619	154393
Row 3	<i>Danfoss Power Electronics and Drives</i>	30378	18201

[Add row]

**(7.20.2) Break down your total gross global Scope 2 emissions by business facility.**

**Row 1**

**(7.20.2.1) Facility**

*Ames - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

7314

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

9371.34

**Row 2**

**(7.20.2.1) Facility**

*Amsterdam - Workshop (Purmerend) - Netwerk 144*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

36

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1.4

**Row 3**

**(7.20.2.1) Facility**

*Annemasse (Ville-la-Grand) Factory - Rue Des Biches 7*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

35

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

68.61

**Row 4**

**(7.20.2.1) Facility**

*Anshan - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1526

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1545.87

**Row 5**

**(7.20.2.1) Facility**

*Baden-Baden Factory - Dr. Reckeweg 1 (50% Sublet to External)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

621

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

562.92

## Row 6

### (7.20.2.1) Facility

*Bangalore (Bommasandra) BOCK*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

227

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

226.85

## Row 7

### (7.20.2.1) Facility

*Bologna (Castel S.P.T.) - Factory & Sales*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

553

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

555.91

## Row 8

### (7.20.2.1) Facility

*Busan Factory #1 Factory- 49, Dadae-ro 170beon-gil*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

1029

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1228.48

**Row 9**

**(7.20.2.1) Facility**

*Caxias do Sul - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

222

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

222.41

**Row 10**

**(7.20.2.1) Facility**

*Cerkezkoj Factory #1 Campus Site - Cad 6. Sok. No.1,3 & 28*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

20437

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

20437.01

**Row 11**

**(7.20.2.1) Facility**

*Cerkezkoy Factory #2 - Gasi Osman Pasa Mah. Cad.4 No.10*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1143

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1143.38

**Row 12**

**(7.20.2.1) Facility**

*Cerkezkoy Factory #3 & Warehouse - Mah. Cad. 8, No. 35*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

896

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

896.25

**Row 13**

**(7.20.2.1) Facility**

*Chennai (Oragadam) Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

8975

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 14**

**(7.20.2.1) Facility**

*Christiansfeld - Factory - Ravnhavevej 6-8*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

31

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 15**

**(7.20.2.1) Facility**

*Cleveland (Brooklyn), OH Factory - 9919 Clinton Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

517

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

707.62

**Row 16**

**(7.20.2.1) Facility**

Cleveland, TN Warehouse - 1675 Hardeman Lane

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

318

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

406.01

**Row 17**

**(7.20.2.1) Facility**

*Dubai - Factory & Sales Office*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

147

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

147.13

**Row 18**

**(7.20.2.1) Facility**

*Dubnica Factory*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

96

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

95.71

**Row 19**

**(7.20.2.1) Facility**

*Easley, SC - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2367

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2019.67

**Row 20**

**(7.20.2.1) Facility**

*Edinburgh (Dalkeith) Factory Shawfair Park, Plot B*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

149

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 21**

**(7.20.2.1) Facility**

*Eindhoven Factory - Hoppenkuil 6*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

68

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 22**

**(7.20.2.1) Facility**

*Flensburg - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4789

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

904.77

**Row 23**

**(7.20.2.1) Facility**

*Forest City, NC - Campus Factory - 240 Daniel Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2160

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1842.81

## Row 24

### (7.20.2.1) Facility

*Freeport, IL - Factory & Sales*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

3782

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

5172.18

## Row 25

### (7.20.2.1) Facility

*Frickenhausen - Factory - Nürtinger Strasse 39-41-43*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

398

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

## Row 26

### (7.20.2.1) Facility

*Frickenhausen - Office, Lab. & Training - Benzstrasse 5-7*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 27**

**(7.20.2.1) Facility**

*Graasten - Egenaes 5*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

5

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1.4

**Row 28**

**(7.20.2.1) Facility**

*Graasten - Sundsnaes 23, DG12*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

10

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2.6

**Row 29**

**(7.20.2.1) Facility**

*Graasten - Ulsnaes 1 (DG 01-07)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

551

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

68.2

**Row 30**

**(7.20.2.1) Facility**

*Graasten - Ulsnaes 15 (DG09 & DG15)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

187

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

5.53

**Row 31**

**(7.20.2.1) Facility**

*Graasten - Ulsnaes 24 (DG10) Warehouse*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

69

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

11.91

**Row 32**

**(7.20.2.1) Facility**

*Graasten - Ulsnaes 40 (DG17)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

12

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3.08

**Row 33**

**(7.20.2.1) Facility**

*Graasten - Ulsnas 34 (DG34)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 34**

**(7.20.2.1) Facility**

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

5104

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 35**

**(7.20.2.1) Facility**

*Guaratingueta Factory - Rodovia Washington Luiz 2755*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

123

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1202.2

**Row 36**

**(7.20.2.1) Facility**

*Haiyan - Factory & Sales DPS (No.1 Hengfeng Road)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4100

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

4099.98

**Row 37**

**(7.20.2.1) Facility**

*Haiyan - Factory (MCHE), No.8 Sangdelan Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3202

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3202.11

**Row 38**

**(7.20.2.1) Facility**

*Haiyan - Factory (Phase I+II)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4514

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

4514.14

**Row 39**

**(7.20.2.1) Facility**

*Haiyan - Factory (Phase III)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

13053

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

13052.69

**Row 40**

**(7.20.2.1) Facility**

*Havant Factory - 46 New Lane*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

742

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 41**

**(7.20.2.1) Facility**

*Huntingdon Factory - 9690 HWY 22, PS-HGR*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

887

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1131.77

**Row 42**

**(7.20.2.1) Facility**

*Indianapolis - 7330 Woodland Drive*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

249

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

341.04

**Row 43**

**(7.20.2.1) Facility**

*Istanbul (Tuzla) Factory (DAF)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

37

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

38.03

**Row 44**

**(7.20.2.1) Facility**

*Jackson (Blackman Township) Factory - 2425 West Michigan Avenue*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

853.69

**Row 45**

**(7.20.2.1) Facility**

*Jining Factory - 8 Kangtai Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

11277

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

11407.93

**Row 46**

**(7.20.2.1) Facility**

*Kamnik - Factory*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1270

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2794.64

**Row 47**

**(7.20.2.1) Facility**

*Kolding - Jernet 9*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

13

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 48**

**(7.20.2.1) Facility**

*Kolding - Marsvej 5*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

145

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2.94

**Row 49**

**(7.20.2.1) Facility**

*Kyoto (Kameoka) Factory #1 - Kakinokihara-35*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3183

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3150.38

**Row 50**

**(7.20.2.1) Facility**

*Lappeenranta - Factory (Visedo)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

35

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

17.57

**Row 51**

**(7.20.2.1) Facility**

*Ljubljana Factory Campus Site*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

712

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1550.52

**Row 52**

**(7.20.2.1) Facility**

Longmont - Factory & Sales (UQM)

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

528

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

813.15

**Row 53**

**(7.20.2.1) Facility**

*Louisville - Workshop/Assembly (7000 Intl. Drive)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

40

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

51.66

**Row 54**

**(7.20.2.1) Facility**

*Louisville - Workshop/Assembly (7020 Intl. Drive)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

9

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

11.75

**Row 55**

**(7.20.2.1) Facility**

*Louisville - Workshop/Assembly (7040 Intl. Drive)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

103

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

131.42

**Row 56**

**(7.20.2.1) Facility**

*Loves Park - Factory & Sales (Rockford)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2308

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3159.47

**Row 57**

**(7.20.2.1) Facility**

*Luzhou Factory - No.1 Zhenxing Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

483

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

482.88

**Row 58**

**(7.20.2.1) Facility**

*Merano (Postal) - Factory*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

100

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

100.99

**Row 59**

**(7.20.2.1) Facility**

*Milwaukee - Factory & Sales (W. Bradley Road)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

261

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

356.65

**Row 60**

**(7.20.2.1) Facility**

*Minden - Factory & Test Facility*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

393

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 61**

**(7.20.2.1) Facility**

*Minneapolis (Eden Prairie) Factory Campus site - 14900 Tech. Drive*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3247

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

4160.24

**Row 62**

**(7.20.2.1) Facility**

*Minneapolis (Eden Prairie) Lab/Test/RD - 7945 Wallace Rd*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 63**

**(7.20.2.1) Facility**

*Minneapolis (Eden Prairie) Proving Center - 7955 Wallace Rd*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

134

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

172.26

**Row 64**

**(7.20.2.1) Facility**

*Minneapolis (Plymouth) - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

421

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

538.72

**Row 65**

**(7.20.2.1) Facility**

*Monterrey - Factory & Sales - Carretera Miguel 162*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

8992

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

10176.45

**Row 66**

**(7.20.2.1) Facility**

*Mountain Home Factory - 1830 South Colleague Spur*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4462

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

5770.31

**Row 67**

**(7.20.2.1) Facility**

*Nanjing - Factory - 39 Guangzhi Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

322

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 68**

**(7.20.2.1) Facility**

*Nashua, NH (Hudson) Assembly (Semikron)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

34

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

24.66

**Row 69**

**(7.20.2.1) Facility**

*Navi Mumbai (Mahape) - Factory (Semikron)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

145

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

178.43

**Row 70**

**(7.20.2.1) Facility**

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4825

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 71**

**(7.20.2.1) Facility**

*Newbern Factory - 860 Blankenship Street*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2019

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2576.66

**Row 72**

**(7.20.2.1) Facility**

*Ningbo Factory Campus Site - 1965 Jiangnan Road*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1106

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1105.88

**Row 73**

**(7.20.2.1) Facility**

*Nordborg - Nordborgvej 81*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4183

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0.05

**Row 74**

**(7.20.2.1) Facility**

*Nowa Wies (Leborska)- Factory - Zelazkowo 14*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

961

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 75**

**(7.20.2.1) Facility**

*Nürnberg - Sigmundstr. 200-220 HQ (Semikron)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

6879

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 76**

**(7.20.2.1) Facility**

*Odense - Factory (Semco)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

8

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 77**

**(7.20.2.1) Facility**

*Osaka (Settsu-shi) - Factory (Daikin)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1524

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1729.24

## Row 78

### (7.20.2.1) Facility

*Other factories & non-factories*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

10638

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

10638.26

## Row 79

### (7.20.2.1) Facility

*Paris (Sartrouville) - Factory (Semikron)*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

19

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

29.39

## Row 80

### (7.20.2.1) Facility

*Povazska - Factory & Sales*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

1826

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3325.34

**Row 81**

**(7.20.2.1) Facility**

*Princeton - Factory (375 Park Ave.)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2577

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3288.14

**Row 82**

**(7.20.2.1) Facility**

*Pune (Pimpri) Factory - Off Mumbai-Pune Road 145*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2162

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2628.76

**Row 83**

**(7.20.2.1) Facility**

*Pune (Wagholi-Kesnand) Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4439

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

5397.36

**Row 84**

**(7.20.2.1) Facility**

*Queretaro Factory - Av. Balvanera 61, Parque Ind,FII*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

6388

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

6520.01

**Row 85**

**(7.20.2.1) Facility**

*Queretaro Factory - Av. de la Montana Numero 128*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

885

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

994.98

**Row 86**

**(7.20.2.1) Facility**

*Reggio Emilia - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

433

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

435.47

**Row 87**

**(7.20.2.1) Facility**

*Reynosa Factory - Avenida Pedregal Lot 1&2*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1832

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2059.53

**Row 88**

**(7.20.2.1) Facility**

Reynosa Factory - Avenida Pedregal Lot 3,4A,4B & 5A

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

5920

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

6654.4

**Row 89**

**(7.20.2.1) Facility**

Reynosa Factory Campus Site - Avenida Chapultepec Lot1, Manz. 6

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3138

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

3526.83

**Row 90**

**(7.20.2.1) Facility**

Reyrieux - Factory & Sales

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

473

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

916.4

**Row 91**

**(7.20.2.1) Facility**

*Rodekro - Central Distribution Center*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

81

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 92**

**(7.20.2.1) Facility**

*Rome (Pomezia) - Factory (Semikron)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1239

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1238.96

**Row 93**

**(7.20.2.1) Facility**

*Sao Paulo (Carapicuíba) Factory - Av. Inocencio Serafíco*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

231

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

262.83

**Row 94**

**(7.20.2.1) Facility**

*Sao Paulo (Osasco) Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

66

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

368.72

**Row 95**

**(7.20.2.1) Facility**

*Searcy Factory - 400 Lincoln Avenue*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3669

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

4018.89

## Row 96

### (7.20.2.1) Facility

*Shanghai (Pudong) Factory (DPS)*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

3552

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

3552.43

## Row 97

### (7.20.2.1) Facility

*Shanghai (Taicang) Sondex Factory*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

338

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

337.64

## Row 98

### (7.20.2.1) Facility

*Shanghai (WFTZ) Factory - Aidu Road 388, East Plant #23*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

2305

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2305.16

**Row 99**

**(7.20.2.1) Facility**

*Shanghai (WFTZ) Factory Campus Site - Ri Ying North Road 353, B09*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

525

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

525.31

**Row 100**

**(7.20.2.1) Facility**

*Shawnee Factory - 8701 North Harrison*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4268

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

5663.05

**Row 101**

**(7.20.2.1) Facility**

*Silkeborg - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

890

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 102**

**(7.20.2.1) Facility**

*Singapore Factory - 45 Tuas View Circuit*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1709

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2201.09

**Row 103**

**(7.20.2.1) Facility**

*Sofia - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

120

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

148.98

**Row 104**

**(7.20.2.1) Facility**

*Sullivan Factory - 1411 South Hamilton Street*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

4646

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

8703.3

**Row 105**

**(7.20.2.1) Facility**

*Sunds - Factory - Navervej 15-17*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

109

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

9.18

**Row 106**

**(7.20.2.1) Facility**

Suzhou Factory (Bock)

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1444

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

1443.96

**Row 107**

**(7.20.2.1) Facility**

*Tallahassee - Factory, Sales & ADC*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

3330

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2266.03

**Row 108**

**(7.20.2.1) Facility**

*Tasnad - Factory & Sales (Sondex)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

187

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

230.52

**Row 109**

**(7.20.2.1) Facility**

*Tuchom - Factory - Ul. Teczowa 46*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

453

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 110**

**(7.20.2.1) Facility**

*Utica Factory - 330 Technology Drive*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

2261

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2896.86

**Row 111**

**(7.20.2.1) Facility**

*Vaasa - Main Factory - Runsorintie 7*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

521

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

158.64

**Row 112**

**(7.20.2.1) Facility**

*Vadodara - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

629

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

765.16

**Row 113**

**(7.20.2.1) Facility**

*Van Wert Factory Campus Site - 1225 West Main Street*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

6002

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

## Row 114

### (7.20.2.1) Facility

*Vrbove - Factory (Semikron)*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

802

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

2832.39

## Row 115

### (7.20.2.1) Facility

*Warwick Factory Campus Site - 10 Collins Road*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

66

### (7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

## Row 116

### (7.20.2.1) Facility

*Warwick Workshop - Leamington Spa Unit 5&6*

### (7.20.2.2) Scope 2, location-based (metric tons CO2e)

68

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 117**

**(7.20.2.1) Facility**

*Waynesboro - Workshop & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

30

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

40.5

**Row 118**

**(7.20.2.1) Facility**

*Wehrheim Factory - Am Jospeph 16*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

56

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

50.68

**Row 119**

**(7.20.2.1) Facility**

*Winsen - Robert-Koch-Straße 4*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

11

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 120**

**(7.20.2.1) Facility**

*Winsen - Workshop (Luhe) RKS3*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

48

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 121**

**(7.20.2.1) Facility**

*Wuqing - F-Factory (Fuyuan Road)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

13117

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

2318.43

**Row 122**

**(7.20.2.1) Facility**

*Wuqing - Q-Factory (Quanhui Road)*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

8453

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 123**

**(7.20.2.1) Facility**

*Zhenjiang - Factory & Sales*

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

1656

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

0

**Row 124**

**(7.20.2.1) Facility**

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

617

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

617.25

**Row 125**

**(7.20.2.1) Facility**

Zlate Moravce - Factory & Sales

**(7.20.2.2) Scope 2, location-based (metric tons CO2e)**

82

**(7.20.2.3) Scope 2, market-based (metric tons CO2e)**

81.61

[Add row]

**(7.20.3) Break down your total gross global Scope 2 emissions by business activity.**

	Activity	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Row 1	Manufacturing operations	255271	215331

	Activity	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Row 2	<i>Light industrials</i>	331	265
Row 3	<i>Warehouse and logistics</i>	399	406

[Add row]

**(7.22) Break down your gross Scope 1 and Scope 2 emissions between your consolidated accounting group and other entities included in your response.**

**Consolidated accounting group**

**(7.22.1) Scope 1 emissions (metric tons CO2e)**

130742

**(7.22.2) Scope 2, location-based emissions (metric tons CO2e)**

256001

**(7.22.3) Scope 2, market-based emissions (metric tons CO2e)**

216002

**(7.22.4) Please explain**

*All reported Scope 1 and Scope 2 emissions are from entities within Danfoss' consolidated accounting group*

**All other entities**

**(7.22.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.22.2) Scope 2, location-based emissions (metric tons CO2e)**

0

**(7.22.3) Scope 2, market-based emissions (metric tons CO2e)**

0

**(7.22.4) Please explain**

*We do not have reporting of Scope 1-2 outside the consolidated accounting group.  
[Fixed row]*

**(7.23) Is your organization able to break down your emissions data for any of the subsidiaries included in your CDP response?**

Select from:

Yes

**(7.23.1) Break down your gross Scope 1 and Scope 2 emissions by subsidiary.**

**Row 1**

**(7.23.1.1) Subsidiary name**

*AESC - Danfoss FZCO*

**(7.23.1.2) Primary activity**

Select from:

Fabricated metal components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

**(7.23.1.12) Scope 1 emissions (metric tons CO2e)**

0

**(7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)**

147

**(7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)**

147

**(7.23.1.15) Comment**

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

**Row 2**

**(7.23.1.1) Subsidiary name**

*BGCO - Danfoss EOOD*

**(7.23.1.2) Primary activity**

Select from:

Fabricated metal components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

74

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

120

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

149

#### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 3

#### (7.23.1.1) Subsidiary name

*BRCO - Danfoss do Brasil Indústria e Comércio Ltda*

#### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

297

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

632

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 4

### (7.23.1.1) Subsidiary name

*BREH - Aeroquip do Brasil Ltda. (Closed 2024)*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

115

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

123

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1202

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control, consistent with the GHG Protocol. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 5

### (7.23.1.1) Subsidiary name

*BRSDCDS - Danfoss Power Solutions Indústria e Comércio Electrohidráulica Ltda*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

68

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

222

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

222

#### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control, consistent with the GHG Protocol. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 6

#### (7.23.1.1) Subsidiary name

*CNBK - Bock Compressors (Suzhou) Co., Ltd.*

#### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

25

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1444

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1444

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 7

#### (7.23.1.1) Subsidiary name

*CNCO - Danfoss (Tianjin) Limited*

#### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

6903

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

21570

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

2318

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control, consistent with the GHG Protocol. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

## Row 8

### (7.23.1.1) Subsidiary name

CNDDH - Zhejiang Holip Electronic Technology Co., Ltd.

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

42

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

17567

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

17567

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

## Row 9

### (7.23.1.1) Subsidiary name

CNDHA - Danfoss (Anshan) Controls Co., Ltd.

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

221

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1526

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1546

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control, consistent with the GHG Protocol. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 10

### (7.23.1.1) Subsidiary name

CNEHJIN - Danfoss Power Solutions (Jining) Co., Ltd.

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

11277

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

11408

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control, consistent with the GHG Protocol. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 11

### (7.23.1.1) Subsidiary name

CNEHLUZ - Danfoss Power Solutions (Luzhou) Co., Ltd.

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

118

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

483

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

483

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 12

### (7.23.1.1) Subsidiary name

*CNEHNIN - Danfoss Power Solutions (Ningbo) Co., Ltd.*

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1106

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1106

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 13

### (7.23.1.1) Subsidiary name

*CNEHSHA - Danfoss Power Solutions (Shanghai) Co., Ltd.*

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

**(7.23.1.12) Scope 1 emissions (metric tons CO2e)**

0

**(7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)**

2873

**(7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)**

2873

**(7.23.1.15) Comment**

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

**Row 14**

**(7.23.1.1) Subsidiary name**

*CNHHE - Sondex Heat Exchanger (Taicang) Co., Ltd.*

**(7.23.1.2) Primary activity**

Select from:

Fabricated metal components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

338

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

338

#### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 15

#### (7.23.1.1) Subsidiary name

*CNHX - Danfoss Automation Technology (Zhejiang) Co., Ltd.*

#### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

3202

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

3202

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 16

### (7.23.1.1) Subsidiary name

*CNSCS - Danfoss (China) Investment Co., Ltd.*

### (7.23.1.2) Primary activity

*Select from:*

Electronic components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

940

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

617

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 17

### (7.23.1.1) Subsidiary name

*CNSDHYA - Danfoss Power Solutions (Zhejiang) Co., Ltd.*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

4100

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

4100

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 18

### (7.23.1.1) Subsidiary name

*CNSDSHC - Danfoss Shanghai Hydrostatics Transmission Co., Ltd.*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

3552

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

3552

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 19

#### (7.23.1.1) Subsidiary name

*CNWF - Danfoss Power Solutions Jiangsu, Ltd*

#### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

49

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1656

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

## Row 20

### (7.23.1.1) Subsidiary name

CZBK - Bock Compressors Czech s.r.o.

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

32

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

415

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

415

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

## Row 21

### (7.23.1.1) Subsidiary name

DEBK - Bock GmbH

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

224

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

765

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 22

### (7.23.1.1) Subsidiary name

DEDDS - Semikron Danfoss GmbH

### (7.23.1.2) Primary activity

Select from:

Semiconductors

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

16

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

4789

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

905

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 23

### (7.23.1.1) Subsidiary name

DEEH - Danfoss Power Solutions II GmbH

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

370

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

677

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

614

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 24

### (7.23.1.1) Subsidiary name

DEHHE - Sondex Deutschland GmbH

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

29

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

59

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 25

### (7.23.1.1) Subsidiary name

*DEIA - Danfoss Sensors GmbH*

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

**(7.23.1.12) Scope 1 emissions (metric tons CO2e)**

88

**(7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)**

393

**(7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)**

0

**(7.23.1.15) Comment**

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

**Row 26**

**(7.23.1.1) Subsidiary name**

*DESDNMS - Danfoss Power Solutions GmbH & Co. OHG*

**(7.23.1.2) Primary activity**

Select from:

Other vehicle equipment & systems

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

2176

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

4825

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

#### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 27

#### (7.23.1.1) Subsidiary name

DESKD - Semikron Danfoss Elektronik GmbH & Co. KG

#### (7.23.1.2) Primary activity

Select from:

Semiconductors

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

37554

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

6879

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 28

### (7.23.1.1) Subsidiary name

DKAD - Danfoss A/S

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

17416

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

14771

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

9269

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 29

### (7.23.1.1) Subsidiary name

*DKDHG - Gemina Termix Production A/S*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

109

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

9

#### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 30

#### (7.23.1.1) Subsidiary name

*DKDI - Danfoss Distribution Services A/S*

#### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

150

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

81

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 31

#### (7.23.1.1) Subsidiary name

*DKPE - Danfoss Power Electronics A/S*

#### (7.23.1.2) Primary activity

*Select from:*

Electronic components

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

26

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

837

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

93

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

## Row 32

### (7.23.1.1) Subsidiary name

DKWH - Danfoss Fire Safety A/S (Closed 2024)

### (7.23.1.2) Primary activity

Select from:

Electronic components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

12

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

## Row 33

### (7.23.1.1) Subsidiary name

*FIDD - Danfoss Drives Oy*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

*0*

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

*521*

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

*159*

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 34

### (7.23.1.1) Subsidiary name

*FIED - Danfoss Editron Oy*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

35

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

18

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 35

### (7.23.1.1) Subsidiary name

*FRCC - Danfoss Commercial Compressors SA*

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

1229

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

473

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

916

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 36

### (7.23.1.1) Subsidiary name

FREH - Danfoss Power Solutions II SAS

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

12

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

35

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

69

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 37

### (7.23.1.1) Subsidiary name

*FRSC - Danfoss S.a.r.l.*

### (7.23.1.2) Primary activity

Select from:

Electronic components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

**(7.23.1.12) Scope 1 emissions (metric tons CO2e)**

79

**(7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)**

19

**(7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)**

29

**(7.23.1.15) Comment**

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

**Row 38**

**(7.23.1.1) Subsidiary name**

*GBCOB - Danfoss Limited*

**(7.23.1.2) Primary activity**

Select from:

Other vehicle equipment & systems

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

228

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

876

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

#### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 39

#### (7.23.1.1) Subsidiary name

*GBDPS - Danfoss Scotland Limited*

#### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

149

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 40

### (7.23.1.1) Subsidiary name

*INBK - Bock Compressors India Pvt., Ltd.*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

25

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

227

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

227

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 41

### (7.23.1.1) Subsidiary name

*INCO - Danfoss Industries Pvt., Ltd.*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

682

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

9750

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

944

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 42

### (7.23.1.1) Subsidiary name

*INEHPUN - Danfoss Systems Limited*

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

233

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

2162

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

2629

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 43

#### (7.23.1.1) Subsidiary name

*INSDPUN - Danfoss Power Solutions India Private Limited*

#### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

*1084*

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

*4439*

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

*5397*

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 44

### (7.23.1.1) Subsidiary name

*ITCOB - Danfoss S.r.l.*

### (7.23.1.2) Primary activity

*Select from:*

Electronic components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

35

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1339

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1340

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 45

### (7.23.1.1) Subsidiary name

ITSDBOL - Danfoss Power Solutions S

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

154

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

986

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

991

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 46

### (7.23.1.1) Subsidiary name

*JPEH - Danfoss Power Solutions (Japan) Ltd*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

60

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

3183

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

3150

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 47

### (7.23.1.1) Subsidiary name

*JPSDOSK - Daikin-Sauer-Danfoss, Ltd*

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1524

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1729

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 48

### (7.23.1.1) Subsidiary name

KRSC - Danfoss Korea Ltd

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

116

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1029

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1228

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 49

### (7.23.1.1) Subsidiary name

*MXCO - Danfoss Industries S.A. de C. V*

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

**(7.23.1.12) Scope 1 emissions (metric tons CO2e)**

5118

**(7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)**

8992

**(7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)**

10176

**(7.23.1.15) Comment**

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

**Row 50**

**(7.23.1.1) Subsidiary name**

*MXEHSC - Danfoss Power Solutions II S.A. de C. V*

**(7.23.1.2) Primary activity**

Select from:

Other vehicle equipment & systems

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

2138

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

18163

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

19756

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 51

### (7.23.1.1) Subsidiary name

NLEH - Danfoss Power Solutions II B. V

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

69

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

68

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 52

### (7.23.1.1) Subsidiary name

NLHHE - Sondex B, V

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

36

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

1

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 53

### (7.23.1.1) Subsidiary name

*PLCO - Danfoss Poland Sp.z o. O*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

1310

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

6517

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 54

### (7.23.1.1) Subsidiary name

*ROSC - Danfoss s.r.l*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

83

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

187

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

231

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 55

#### (7.23.1.1) Subsidiary name

*SGSC - Danfoss Singapore Pte., Ltd.*

#### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

0

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1709

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

2201

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 56

### (7.23.1.1) Subsidiary name

*SIDH - Danfoss Trata, d.o.o.*

### (7.23.1.2) Primary activity

*Select from:*

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

134

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1982

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

4344

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 57

### (7.23.1.1) Subsidiary name

SKCO - Danfoss spol, s.r.o.

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

292

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

884

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

2914

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 58

### (7.23.1.1) Subsidiary name

SKSDSK - Danfoss Power Solutions a.s.

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

339

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

1922

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

3421

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 59

### (7.23.1.1) Subsidiary name

TRDEN - DAF Enerji Sanayi ve Ticaret A. S.

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

31

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

37

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

38

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 60

### (7.23.1.1) Subsidiary name

TREH - Polimer Kaucuk Sanayi ve Pazarlama Anonim Sirketi

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

9682

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

22477

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

22477

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 61

### (7.23.1.1) Subsidiary name

USCO - Danfoss LLC

### (7.23.1.2) Primary activity

Select from:

Fabricated metal components

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

**(7.23.1.12) Scope 1 emissions (metric tons CO2e)**

3941

**(7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)**

6100

**(7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)**

6042

**(7.23.1.15) Comment**

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

**Row 62**

**(7.23.1.1) Subsidiary name**

USDSP - Semikron Danfoss LLC

**(7.23.1.2) Primary activity**

Select from:

Semiconductors

**(7.23.1.3) Select the unique identifier you are able to provide for this subsidiary**

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

503

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

2295

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

2922

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 63

### (7.23.1.1) Subsidiary name

USEH\_OLD - Danfoss Power Solutions II, LLC (Closed 2024)

### (7.23.1.2) Primary activity

Select from:

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

8867

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

27959

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

27061

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 64

### (7.23.1.1) Subsidiary name

*USSDAMS - Danfoss Power Solutions (US) Company*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

2865

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

14412

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

17915

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 65

### (7.23.1.1) Subsidiary name

*USSDHGR - Hydro-Gear Limited Partnership*

### (7.23.1.2) Primary activity

*Select from:*

Other vehicle equipment & systems

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

746

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

8359

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

13464

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

## Row 66

### (7.23.1.1) Subsidiary name

*ITSK - Semikron Danfoss S.r.l.*

### (7.23.1.2) Primary activity

Select from:

Semiconductors

### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

Select all that apply

No unique identifier

### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

5586

### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

0

### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.23.1.15) Comment

*Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.*

### Row 67

#### (7.23.1.1) Subsidiary name

*SKSK - Semikron Danfoss s.r.o.*

#### (7.23.1.2) Primary activity

*Select from:*

Semiconductors

#### (7.23.1.3) Select the unique identifier you are able to provide for this subsidiary

*Select all that apply*

No unique identifier

#### (7.23.1.12) Scope 1 emissions (metric tons CO2e)

*19402*

#### (7.23.1.13) Scope 2, location-based emissions (metric tons CO2e)

*0*

#### (7.23.1.14) Scope 2, market-based emissions (metric tons CO2e)

*0*

### (7.23.1.15) Comment

Emissions are calculated for the sites in our operational control. Site-level energy consumption is tracked monthly, and emissions are calculated using both location-based emission factors from the IEA and market-based factors derived from utility invoices or renewable energy contracts.

[Add row]

## **(7.26) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.**

### **Row 1**

#### **(7.26.1) Requesting member**

Select from:

Schneider Electric

#### **(7.26.2) Scope of emissions**

Select from:

Scope 1

#### **(7.26.4) Allocation level**

Select from:

Company wide

#### **(7.26.6) Allocation method**

Select from:

Allocation based on the market value of products purchased

#### **(7.26.7) Unit for market value or quantity of goods/services supplied**

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

220

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

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## Row 2

### (7.26.1) Requesting member

Select from:

Schneider Electric

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

#### (7.26.4) Allocation level

Select from:

Company wide

#### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

431

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Electricity, production*

#### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

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## Row 3

### (7.26.1) Requesting member

*Select from:*

Schneider Electric

### (7.26.2) Scope of emissions

*Select from:*

Scope 2: market-based

### (7.26.4) Allocation level

*Select from:*

Company wide

### (7.26.6) Allocation method

*Select from:*

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

*Select from:*

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

363

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

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## Row 4

### (7.26.1) Requesting member

Select from:

Schneider Electric

### (7.26.2) Scope of emissions

Select from:

- Scope 3

### (7.26.3) Scope 3 category(ies)

Select all that apply

- Category 2: Capital goods
- Category 6: Business travel
- Category 7: Employee commuting
- Category 11: Use of sold products
- Category 8: Upstream leased assets
- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)
- Category 13: Downstream leased assets
- Category 1: Purchased goods and services
- Category 5: Waste generated in operations
- Category 12: End-of-life treatment of sold products
- Category 4: Upstream transportation and distribution

### (7.26.4) Allocation level

Select from:

- Company wide

### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

- Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

208427

### (7.26.10) Uncertainty (±%)

**(7.26.11) Major sources of emissions**

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

**(7.26.12) Allocation verified by a third party?**

Select from:

No

**(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**(7.26.14) Where published information has been used, please provide a reference**

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**Row 5****(7.26.1) Requesting member**

Select from:

CNH Industrial NV

**(7.26.2) Scope of emissions**

Select from:

Scope 1

**(7.26.4) Allocation level**

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

234

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

## Row 6

### (7.26.1) Requesting member

Select from:

CNH Industrial NV

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

458

### (7.26.10) Uncertainty (±%)

**(7.26.11) Major sources of emissions**

*Electricity, production*

**(7.26.12) Allocation verified by a third party?**

*Select from:*

No

**(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**(7.26.14) Where published information has been used, please provide a reference**

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**Row 7****(7.26.1) Requesting member**

*Select from:*

CNH Industrial NV

**(7.26.2) Scope of emissions**

*Select from:*

Scope 2: market-based

**(7.26.4) Allocation level**

*Select from:*

Company wide

#### **(7.26.6) Allocation method**

Select from:

Allocation based on the market value of products purchased

#### **(7.26.7) Unit for market value or quantity of goods/services supplied**

Select from:

Currency

#### **(7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e**

386

#### **(7.26.10) Uncertainty (±%)**

3

#### **(7.26.11) Major sources of emissions**

*Electricity, production*

#### **(7.26.12) Allocation verified by a third party?**

Select from:

No

#### **(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

#### **(7.26.14) Where published information has been used, please provide a reference**

## Row 8

### (7.26.1) Requesting member

Select from:

- CNH Industrial NV

### (7.26.2) Scope of emissions

Select from:

- Scope 3

### (7.26.3) Scope 3 category(ies)

Select all that apply

- Category 2: Capital goods
- Category 6: Business travel
- Category 7: Employee commuting
- Category 11: Use of sold products
- Category 8: Upstream leased assets
- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)
- Category 13: Downstream leased assets
- Category 1: Purchased goods and services
- Category 5: Waste generated in operations
- Category 12: End-of-life treatment of sold products
- Category 4: Upstream transportation and distribution

### (7.26.4) Allocation level

Select from:

- Company wide

### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

221552

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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## Row 9

### (7.26.1) Requesting member

Select from:

Infineon Technologies AG

## (7.26.2) Scope of emissions

Select from:

Scope 1

## (7.26.4) Allocation level

Select from:

Company wide

## (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

## (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

## (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

114

## (7.26.10) Uncertainty (±%)

5

## (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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## Row 10

### (7.26.1) Requesting member

Select from:

Infineon Technologies AG

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

223

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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**Row 11**

### (7.26.1) Requesting member

Select from:

Infineon Technologies AG

## (7.26.2) Scope of emissions

Select from:

Scope 2: market-based

## (7.26.4) Allocation level

Select from:

Company wide

## (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

## (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

## (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

188

## (7.26.10) Uncertainty (±%)

5

## (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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## Row 12

### (7.26.1) Requesting member

Select from:

Infineon Technologies AG

### (7.26.2) Scope of emissions

Select from:

Scope 3

### (7.26.3) Scope 3 category(ies)

Select all that apply

Category 2: Capital goods

Category 6: Business travel

Category 7: Employee commuting

Category 11: Use of sold products

Category 8: Upstream leased assets

Category 13: Downstream leased assets

Category 1: Purchased goods and services

Category 5: Waste generated in operations

Category 12: End-of-life treatment of sold products

Category 4: Upstream transportation and distribution

- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)

#### (7.26.4) Allocation level

Select from:

- Company wide

#### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

- Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

107792

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

#### (7.26.12) Allocation verified by a third party?

Select from:

- No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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## Row 13

### (7.26.1) Requesting member

*Select from:*

Robert Bosch GmbH

### (7.26.2) Scope of emissions

*Select from:*

Scope 1

### (7.26.4) Allocation level

*Select from:*

Company wide

### (7.26.6) Allocation method

*Select from:*

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

*Select from:*

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

243

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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## Row 14

### (7.26.1) Requesting member

Select from:

Robert Bosch GmbH

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

#### (7.26.4) Allocation level

Select from:

Company wide

#### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

475

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Electricity, production*

#### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

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## Row 15

### (7.26.1) Requesting member

*Select from:*

Robert Bosch GmbH

### (7.26.2) Scope of emissions

*Select from:*

Scope 2: market-based

### (7.26.4) Allocation level

*Select from:*

Company wide

### (7.26.6) Allocation method

*Select from:*

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

*Select from:*

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

401

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

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## Row 16

### (7.26.1) Requesting member

Select from:

Robert Bosch GmbH

### (7.26.2) Scope of emissions

Select from:

- Scope 3

### (7.26.3) Scope 3 category(ies)

Select all that apply

- Category 2: Capital goods
- Category 6: Business travel
- Category 7: Employee commuting
- Category 11: Use of sold products
- Category 8: Upstream leased assets
- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)
- Category 13: Downstream leased assets
- Category 1: Purchased goods and services
- Category 5: Waste generated in operations
- Category 12: End-of-life treatment of sold products
- Category 4: Upstream transportation and distribution

### (7.26.4) Allocation level

Select from:

- Company wide

### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

- Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

230007

### (7.26.10) Uncertainty (±%)

**(7.26.11) Major sources of emissions**

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

**(7.26.12) Allocation verified by a third party?**

Select from:

No

**(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**(7.26.14) Where published information has been used, please provide a reference**

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**Row 17****(7.26.1) Requesting member**

Select from:

Husqvarna Group

**(7.26.2) Scope of emissions**

Select from:

Scope 1

**(7.26.4) Allocation level**

Select from:

Company wide

#### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

7

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

#### (7.26.12) Allocation verified by a third party?

Select from:

No

#### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

#### (7.26.14) Where published information has been used, please provide a reference

## Row 18

### (7.26.1) Requesting member

Select from:

Husqvarna Group

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

13

### (7.26.10) Uncertainty (±%)

**(7.26.11) Major sources of emissions**

*Electricity, production*

**(7.26.12) Allocation verified by a third party?**

Select from:

No

**(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**(7.26.14) Where published information has been used, please provide a reference**

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**Row 19****(7.26.1) Requesting member**

Select from:

Husqvarna Group

**(7.26.2) Scope of emissions**

Select from:

Scope 2: market-based

**(7.26.4) Allocation level**

Select from:

Company wide

#### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

11

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Electricity, production*

#### (7.26.12) Allocation verified by a third party?

Select from:

No

#### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

#### (7.26.14) Where published information has been used, please provide a reference

## Row 20

### (7.26.1) Requesting member

Select from:

- Husqvarna Group

### (7.26.2) Scope of emissions

Select from:

- Scope 3

### (7.26.3) Scope 3 category(ies)

Select all that apply

- Category 2: Capital goods
- Category 6: Business travel
- Category 7: Employee commuting
- Category 11: Use of sold products
- Category 8: Upstream leased assets
- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)
- Category 13: Downstream leased assets
- Category 1: Purchased goods and services
- Category 5: Waste generated in operations
- Category 12: End-of-life treatment of sold products
- Category 4: Upstream transportation and distribution

### (7.26.4) Allocation level

Select from:

- Company wide

### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

6308

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

*Danfoss 2024 Integrated Annual Report: <https://assets.danfoss.com/documents/latest/467423/AH516931434208en-000201.pdf>*

**Row 21**

### (7.26.1) Requesting member

Select from:

Daimler Truck Holding AG

## (7.26.2) Scope of emissions

Select from:

Scope 1

## (7.26.4) Allocation level

Select from:

Company wide

## (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

## (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

## (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

342

## (7.26.10) Uncertainty (±%)

5

## (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

*Danfoss 2024 Integrated Annual Report: <https://assets.danfoss.com/documents/latest/467423/AH516931434208en-000201.pdf>*

## Row 22

### (7.26.1) Requesting member

Select from:

Daimler Truck Holding AG

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

669

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

*Danfoss 2024 Integrated Annual Report: <https://assets.danfoss.com/documents/latest/467423/AH516931434208en-000201.pdf>*

**Row 23**

### (7.26.1) Requesting member

Select from:

Daimler Truck Holding AG

## (7.26.2) Scope of emissions

Select from:

Scope 2: market-based

## (7.26.4) Allocation level

Select from:

Company wide

## (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

## (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

## (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

565

## (7.26.10) Uncertainty (±%)

5

## (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

*Danfoss 2024 Integrated Annual Report: <https://assets.danfoss.com/documents/latest/467423/AH516931434208en-000201.pdf>*

## Row 24

### (7.26.1) Requesting member

Select from:

Daimler Truck Holding AG

### (7.26.2) Scope of emissions

Select from:

Scope 3

### (7.26.3) Scope 3 category(ies)

Select all that apply

Category 2: Capital goods

Category 6: Business travel

Category 7: Employee commuting

Category 11: Use of sold products

Category 8: Upstream leased assets

Category 13: Downstream leased assets

Category 1: Purchased goods and services

Category 5: Waste generated in operations

Category 12: End-of-life treatment of sold products

Category 4: Upstream transportation and distribution

463

- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)

#### (7.26.4) Allocation level

Select from:

- Company wide

#### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

- Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

323959

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

#### (7.26.12) Allocation verified by a third party?

Select from:

- No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### (7.26.14) Where published information has been used, please provide a reference

*Danfoss 2024 Integrated Annual Report: <https://assets.danfoss.com/documents/latest/467423/AH516931434208en-000201.pdf>*

## Row 25

### (7.26.1) Requesting member

*Select from:*

Arrow Electronics, Inc.

### (7.26.2) Scope of emissions

*Select from:*

Scope 1

### (7.26.4) Allocation level

*Select from:*

Company wide

### (7.26.6) Allocation method

*Select from:*

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

*Select from:*

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

19

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

## Row 26

### (7.26.1) Requesting member

Select from:

Arrow Electronics, Inc.

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

37

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

## Row 27

### (7.26.1) Requesting member

Select from:

Arrow Electronics, Inc.

### (7.26.2) Scope of emissions

Select from:

Scope 2: market-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

31

### (7.26.10) Uncertainty (±%)

5

## (7.26.11) Major sources of emissions

*Electricity, production*

## (7.26.12) Allocation verified by a third party?

Select from:

No

## (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### Row 28

## (7.26.1) Requesting member

Select from:

Arrow Electronics, Inc.

## (7.26.2) Scope of emissions

Select from:

Scope 3

## (7.26.3) Scope 3 category(ies)

Select all that apply

Category 2: Capital goods

Category 6: Business travel

Category 7: Employee commuting

Category 11: Use of sold products

Category 8: Upstream leased assets

Category 13: Downstream leased assets

Category 1: Purchased goods and services

Category 5: Waste generated in operations

Category 12: End-of-life treatment of sold products

Category 4: Upstream transportation and distribution

- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)

#### (7.26.4) Allocation level

Select from:

- Company wide

#### (7.26.6) Allocation method

Select from:

- Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

- Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

17781

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

#### (7.26.12) Allocation verified by a third party?

Select from:

- No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

#### Row 29

### (7.26.1) Requesting member

Select from:

TETRA PAK

### (7.26.2) Scope of emissions

Select from:

Scope 1

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Emissions from organization owned or controlled vehicles; emissions from production processes*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

## Row 30

### (7.26.1) Requesting member

Select from:

TETRA PAK

### (7.26.2) Scope of emissions

Select from:

Scope 2: location-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

110

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

## Row 31

### (7.26.1) Requesting member

Select from:

TETRA PAK

## (7.26.2) Scope of emissions

Select from:

Scope 2: market-based

## (7.26.4) Allocation level

Select from:

Company wide

## (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

## (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

## (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

93

## (7.26.10) Uncertainty (±%)

5

## (7.26.11) Major sources of emissions

*Electricity, production*

## (7.26.12) Allocation verified by a third party?

Select from:

No

## (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

### Row 32

## (7.26.1) Requesting member

Select from:

TETRA PAK

## (7.26.2) Scope of emissions

Select from:

Scope 3

## (7.26.3) Scope 3 category(ies)

Select all that apply

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Category 2: Capital goods  | <input checked="" type="checkbox"/> Category 13: Downstream leased assets                |
| <input checked="" type="checkbox"/> Category 6: Business travel  | <input checked="" type="checkbox"/> Category 1: Purchased goods and services             |
| <input checked="" type="checkbox"/> Category 7: Employee commuting   | <input checked="" type="checkbox"/> Category 5: Waste generated in operations            |
| <input checked="" type="checkbox"/> Category 11: Use of sold products  | <input checked="" type="checkbox"/> Category 12: End-of-life treatment of sold products  |
| <input checked="" type="checkbox"/> Category 8: Upstream leased assets   | <input checked="" type="checkbox"/> Category 4: Upstream transportation and distribution |
| <input checked="" type="checkbox"/> Category 9: Downstream transportation and distribution                         |  |
| <input checked="" type="checkbox"/> Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) |  |

#### (7.26.4) Allocation level

Select from:

Company wide

#### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

53221

#### (7.26.10) Uncertainty (±%)

5

#### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

#### (7.26.12) Allocation verified by a third party?

Select from:

No

#### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).

## Row 33

### (7.26.1) Requesting member

Select from:

Xylem Inc

### (7.26.2) Scope of emissions

Select from:

Scope 1

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

381

### (7.26.10) Uncertainty (±%)

**(7.26.11) Major sources of emissions**

*Emissions from organization owned or controlled vehicles; emissions from production processes*

**(7.26.12) Allocation verified by a third party?**

Select from:

No

**(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**Row 34****(7.26.1) Requesting member**

Select from:

Xylem Inc

**(7.26.2) Scope of emissions**

Select from:

Scope 2: location-based

**(7.26.4) Allocation level**

Select from:

Company wide

**(7.26.6) Allocation method**

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO2e

746

### (7.26.10) Uncertainty ( $\pm\%$ )

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

## Row 35

### (7.26.1) Requesting member

Select from:

Xylem Inc

### (7.26.2) Scope of emissions

Select from:

Scope 2: market-based

### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

630

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).

### Row 36

#### (7.26.1) Requesting member

Select from:

Xylem Inc

#### (7.26.2) Scope of emissions

Select from:

Scope 3

#### (7.26.3) Scope 3 category(ies)

Select all that apply

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Category 2: Capital goods  | <input checked="" type="checkbox"/> Category 13: Downstream leased assets                |
| <input checked="" type="checkbox"/> Category 6: Business travel  | <input checked="" type="checkbox"/> Category 1: Purchased goods and services             |
| <input checked="" type="checkbox"/> Category 7: Employee commuting   | <input checked="" type="checkbox"/> Category 5: Waste generated in operations            |
| <input checked="" type="checkbox"/> Category 11: Use of sold products  | <input checked="" type="checkbox"/> Category 12: End-of-life treatment of sold products  |
| <input checked="" type="checkbox"/> Category 8: Upstream leased assets   | <input checked="" type="checkbox"/> Category 4: Upstream transportation and distribution |
| <input checked="" type="checkbox"/> Category 9: Downstream transportation and distribution                         |  |
| <input checked="" type="checkbox"/> Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) |  |

#### (7.26.4) Allocation level

Select from:

Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

361190

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**Row 37**

### **(7.26.1) Requesting member**

Select from:

Eaton Corporation

### **(7.26.2) Scope of emissions**

Select from:

Scope 1

### **(7.26.4) Allocation level**

Select from:

Company wide

### **(7.26.6) Allocation method**

Select from:

Allocation based on the market value of products purchased

### **(7.26.7) Unit for market value or quantity of goods/services supplied**

Select from:

Currency

### **(7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e**

381

### **(7.26.10) Uncertainty (±%)**

5

### **(7.26.11) Major sources of emissions**

**(7.26.12) Allocation verified by a third party?**

Select from:

No

**(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

**Row 38**

**(7.26.1) Requesting member**

Select from:

Eaton Corporation

**(7.26.2) Scope of emissions**

Select from:

Scope 2: location-based

**(7.26.4) Allocation level**

Select from:

Company wide

**(7.26.6) Allocation method**

Select from:

Allocation based on the market value of products purchased

**(7.26.7) Unit for market value or quantity of goods/services supplied**

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

747

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Electricity, production*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).*

## Row 39

### (7.26.1) Requesting member

Select from:

Eaton Corporation

### (7.26.2) Scope of emissions

Select from:

Scope 2: market-based

#### (7.26.4) Allocation level

Select from:

Company wide

#### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

#### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

#### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

630

#### (7.26.10) Uncertainty ( $\pm\%$ )

5

#### (7.26.11) Major sources of emissions

*Electricity, production*

#### (7.26.12) Allocation verified by a third party?

Select from:

No

## (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).

### Row 40

## (7.26.1) Requesting member

Select from:

- Eaton Corporation

## (7.26.2) Scope of emissions

Select from:

- Scope 3

## (7.26.3) Scope 3 category(ies)

Select all that apply

- Category 2: Capital goods
- Category 6: Business travel
- Category 7: Employee commuting
- Category 11: Use of sold products
- Category 8: Upstream leased assets
- Category 9: Downstream transportation and distribution
- Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)
- Category 13: Downstream leased assets
- Category 1: Purchased goods and services
- Category 5: Waste generated in operations
- Category 12: End-of-life treatment of sold products
- Category 4: Upstream transportation and distribution

## (7.26.4) Allocation level

Select from:

- Company wide

### (7.26.6) Allocation method

Select from:

Allocation based on the market value of products purchased

### (7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

### (7.26.9) Emissions in metric tonnes of CO<sub>2</sub>e

361475

### (7.26.10) Uncertainty (±%)

5

### (7.26.11) Major sources of emissions

*Upstream production, raw materials extraction and processing, manufacture of steel to make heavy machinery*

### (7.26.12) Allocation verified by a third party?

Select from:

No

### (7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

*Customers have been allocated a share of Danfoss 2024 scope 1-3 GHG emissions, proportionate to the share of sales to the given customer (2024).  
[Add row]*

## **(7.27) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?**

### **Row 1**

#### **(7.27.1) Allocation challenges**

Select from:

- Diversity of product lines makes accurately accounting for each product/product line cost ineffective

#### **(7.27.2) Please explain what would help you overcome these challenges**

*Most of the products manufactured within our product lines are varying in size and weight and it is therefore very difficult and time consuming to allocate emissions precisely.*

### **Row 2**

#### **(7.27.1) Allocation challenges**

Select from:

- Customer base is too large and diverse to accurately track emissions to the customer level

#### **(7.27.2) Please explain what would help you overcome these challenges**

*Many products are sold through OEM's and wholesalers. In these cases we do not know the final customer and can therefore not determine the exact value of the products purchased by the customer. It will require a complete list of all products sold to a specific customer as well as detailed LCA studies internally at Danfoss.  
[Add row]*

## **(7.28) Do you plan to develop your capabilities to allocate emissions to your customers in the future?**

#### **(7.28.1) Do you plan to develop your capabilities to allocate emissions to your customers in the future?**

Select from:

Yes

### (7.28.2) Describe how you plan to develop your capabilities

We plan to develop our capabilities by further refining our ability to estimate Scope 3 Use of Sold Products emissions, which includes getting more realistic use phase profiles, countries and locations of use, ability to identify the applications where our components end into.

[Fixed row]

### (7.29) What percentage of your total operational spend in the reporting year was on energy?

Select from:

More than 0% but less than or equal to 5%

### (7.30) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired electricity	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired heat	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired steam	Select from: <input checked="" type="checkbox"/> No
Consumption of purchased or acquired cooling	Select from:

	Indicate whether your organization undertook this energy-related activity in the reporting year
	<input checked="" type="checkbox"/> No
Generation of electricity, heat, steam, or cooling	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

### (7.30.1) Report your organization's energy consumption totals (excluding feedstocks) in MWh.

#### Consumption of fuel (excluding feedstock)

##### (7.30.1.1) Heating value

Select from:

HHV (higher heating value)

##### (7.30.1.2) MWh from renewable sources

0

##### (7.30.1.3) MWh from non-renewable sources

282442

##### (7.30.1.4) Total (renewable + non-renewable) MWh

282442.00

#### Consumption of purchased or acquired electricity

### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value

### (7.30.1.2) MWh from renewable sources

287237

### (7.30.1.3) MWh from non-renewable sources

428652

### (7.30.1.4) Total (renewable + non-renewable) MWh

715889.00

## Consumption of purchased or acquired heat

### (7.30.1.1) Heating value

Select from:

HHV (higher heating value)

### (7.30.1.2) MWh from renewable sources

8402

### (7.30.1.3) MWh from non-renewable sources

15808

### (7.30.1.4) Total (renewable + non-renewable) MWh

24210.00

## Consumption of self-generated non-fuel renewable energy

### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value

### (7.30.1.2) MWh from renewable sources

5478

### (7.30.1.4) Total (renewable + non-renewable) MWh

5478.00

## Total energy consumption

### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value

### (7.30.1.2) MWh from renewable sources

301117

### (7.30.1.3) MWh from non-renewable sources

726902

### (7.30.1.4) Total (renewable + non-renewable) MWh

1028019.00

[Fixed row]

**(7.30.6) Select the applications of your organization's consumption of fuel.**

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	Select from: <input checked="" type="checkbox"/> Yes
Consumption of fuel for the generation of heat	Select from: <input checked="" type="checkbox"/> Yes
Consumption of fuel for the generation of steam	Select from: <input checked="" type="checkbox"/> No
Consumption of fuel for the generation of cooling	Select from: <input checked="" type="checkbox"/> No
Consumption of fuel for co-generation or tri-generation	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

**(7.30.7) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.**

**Sustainable biomass**

**(7.30.7.1) Heating value**

Select from:

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

0

**(7.30.7.3) MWh fuel consumed for self-generation of electricity**

0

**(7.30.7.4) MWh fuel consumed for self-generation of heat**

0

**(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration**

0

**(7.30.7.8) Comment**

*We don't consume any fuels from sustainable biomass across our operations.*

**Other biomass**

**(7.30.7.1) Heating value**

Select from:

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

0

**(7.30.7.3) MWh fuel consumed for self-generation of electricity**

0

**(7.30.7.4) MWh fuel consumed for self-generation of heat**

0

**(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration**

0

### (7.30.7.8) Comment

*No biomass fuels were consumed in the reporting year.*

### Other renewable fuels (e.g. renewable hydrogen)

#### (7.30.7.1) Heating value

Select from:

LHV

#### (7.30.7.2) Total fuel MWh consumed by the organization

12126

#### (7.30.7.3) MWh fuel consumed for self-generation of electricity

0

#### (7.30.7.4) MWh fuel consumed for self-generation of heat

12126

#### (7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

0

### (7.30.7.8) Comment

*The reported volume represents consumption of biogas in our factory in Denmark.*

### Coal

#### (7.30.7.1) Heating value

Select from:

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

0

**(7.30.7.3) MWh fuel consumed for self-generation of electricity**

0

**(7.30.7.4) MWh fuel consumed for self-generation of heat**

0

**(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration**

0

**(7.30.7.8) Comment**

*We don't use coal across our operations.*

**Oil**

**(7.30.7.1) Heating value**

Select from:

LHV

**(7.30.7.2) Total fuel MWh consumed by the organization**

11593

**(7.30.7.3) MWh fuel consumed for self-generation of electricity**

1300

**(7.30.7.4) MWh fuel consumed for self-generation of heat**

10293

**(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration**

0

**(7.30.7.8) Comment**

*Oil consumption mainly relates to backup diesel generators. Fuel consumption is tracked by on-site tank monitoring.*

**Gas**

**(7.30.7.1) Heating value**

Select from:

LHV

**(7.30.7.2) Total fuel MWh consumed by the organization**

258723

**(7.30.7.3) MWh fuel consumed for self-generation of electricity**

0

**(7.30.7.4) MWh fuel consumed for self-generation of heat**

234283

**(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration**

24440

### (7.30.7.8) Comment

*Natural gas is used in our operations mainly for space heating, process heating and on one site for co-generation of electricity and heat. Data is collected monthly from meters or utility invoices.*

### Other non-renewable fuels (e.g. non-renewable hydrogen)

#### (7.30.7.1) Heating value

Select from:

Unable to confirm heating value

#### (7.30.7.2) Total fuel MWh consumed by the organization

0

#### (7.30.7.3) MWh fuel consumed for self-generation of electricity

0

#### (7.30.7.4) MWh fuel consumed for self-generation of heat

0

#### (7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

0

### (7.30.7.8) Comment

*Non other non-renewable fuels are consumed in out operations.*

### Total fuel

#### (7.30.7.1) Heating value

Select from:

LHV

#### (7.30.7.2) Total fuel MWh consumed by the organization

282442

#### (7.30.7.3) MWh fuel consumed for self-generation of electricity

1300

#### (7.30.7.4) MWh fuel consumed for self-generation of heat

256702

#### (7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

24440

#### (7.30.7.8) Comment

*Total fuel consumption data is reported monthly from utility invoices or meter readings. Main fuel sources are gas and oil, used mostly for generation of heat and electricity.*

*[Fixed row]*

**(7.30.9) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.**

#### **Electricity**

#### (7.30.9.1) Total Gross generation (MWh)

19714

#### (7.30.9.2) Generation that is consumed by the organization (MWh)

500

18998

**(7.30.9.3) Gross generation from renewable sources (MWh)**

6194

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

5478

**Heat**

**(7.30.9.1) Total Gross generation (MWh)**

268922

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

268922

**(7.30.9.3) Gross generation from renewable sources (MWh)**

12126

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

12126

**Steam**

**(7.30.9.1) Total Gross generation (MWh)**

0

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

0

**(7.30.9.3) Gross generation from renewable sources (MWh)**

0

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

0

## **Cooling**

**(7.30.9.1) Total Gross generation (MWh)**

0

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

0

**(7.30.9.3) Gross generation from renewable sources (MWh)**

0

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

0

*[Fixed row]*

**(7.30.16) Provide a breakdown by country/area of your electricity/heat/steam/cooling consumption in the reporting year.**

## **Brazil**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

1076

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

10919.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Bulgaria**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

368

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

459

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

827.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**China**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

116205

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

3151

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

9381

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

12534

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

141271.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Denmark**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

95466

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

124

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

4297

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

28810

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

128821.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

## **Finland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

9406

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

2569

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

11975.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**France**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

12765

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

3475

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

16240.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Germany**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

52184

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

12220

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

3934

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

25426

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

93764.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**India**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

20042

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

3407

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

2167

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

25616.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Italy**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

8940

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

54

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

1173

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

10167.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Japan**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

10841

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

*Select from:*

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

17

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

333

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

11191.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Mexico**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

74226

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

*Select from:*

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

26195

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

100421.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Netherlands**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

352

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

103

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

488

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

943.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

## Poland

### (7.30.16.1) Consumption of purchased electricity (MWh)

11795

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?

Select from:

No

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

### (7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

8639

### (7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

20434.00

### (7.30.16.7) Provide details of the electricity consumption excluded

*no exclusion*

## Republic of Korea

### (7.30.16.1) Consumption of purchased electricity (MWh)

2442

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

644

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

3086.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Romania**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

898

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

516

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

1414.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Singapore**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

4663

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

4663.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Slovakia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

24309

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

*Select from:*

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

2972

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

3452

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

30733.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**Slovenia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

10186

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

937

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

832

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

11955.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

## **Spain**

### **(7.30.16.1) Consumption of purchased electricity (MWh)**

0

### **(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

### **(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

*Select from:*

No

### **(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

### **(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

### **(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

### **(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

## **Turkey**

### **(7.30.16.1) Consumption of purchased electricity (MWh)**

57407

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

62075

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

119482.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**United Arab Emirates**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

351

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

351.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**United Kingdom of Great Britain and Northern Ireland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

5824

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

1338

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

7162.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*

**United States of America**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

187375

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

41

**(7.30.16.3) Is some or all of this electricity consumption excluded from your RE100 commitment?**

Select from:

No

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

89290

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

276706.00

**(7.30.16.7) Provide details of the electricity consumption excluded**

*no exclusion*  
*[Fixed row]*

**(7.30.17) Provide details of your organization's renewable electricity purchases in the reporting year by country/area.**

**Row 1**

**(7.30.17.1) Country/area of consumption of purchased renewable electricity**

*Select from:*

Denmark

**(7.30.17.2) Sourcing method**

*Select from:*

Physical power purchase agreement (physical PPA) with a grid-connected generator

**(7.30.17.3) Renewable electricity technology type**

*Select from:*

Wind

**(7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)**

90388

### (7.30.17.5) Tracking instrument used

Select from:

GO

### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

Denmark

### (7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

### (7.30.17.8) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2009

### (7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)

Select from:

2024

### (7.30.17.10) Supply arrangement start year

2021

### (7.30.17.11) Ecolabel associated with purchased renewable electricity

Select from:

No additional, voluntary label

### (7.30.17.12) Comment

In 2021 we have signed a power purchase agreement with Ørsted to offtake the renewable electricity of Ørsted's offshore wind farm.

## Row 2

### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

Germany

### (7.30.17.2) Sourcing method

Select from:

Physical power purchase agreement (physical PPA) with a grid-connected generator

### (7.30.17.3) Renewable electricity technology type

Select from:

Wind

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

50125

### (7.30.17.5) Tracking instrument used

Select from:

GO

### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

Denmark

### (7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

**(7.30.17.8) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2009

**(7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)**

Select from:

2024

**(7.30.17.10) Supply arrangement start year**

2021

**(7.30.17.11) Ecolabel associated with purchased renewable electricity**

Select from:

No additional, voluntary label

**(7.30.17.12) Comment**

*In 2021 we have signed a power purchase agreement with Ørsted to offtake the renewable electricity of Ørsted's offshore wind farm.*

**Row 4**

**(7.30.17.1) Country/area of consumption of purchased renewable electricity**

Select from:

Poland

**(7.30.17.2) Sourcing method**

Select from:

Retail supply contract with an electricity supplier (retail green electricity)

### (7.30.17.3) Renewable electricity technology type

Select from:

Wind

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

11795

### (7.30.17.5) Tracking instrument used

Select from:

Contract

### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

Poland

### (7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

No

### (7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)

Select from:

2024

### (7.30.17.10) Supply arrangement start year

2021

### (7.30.17.11) Ecolabel associated with purchased renewable electricity

Select from:

- No additional, voluntary label

### (7.30.17.12) Comment

*In 2021 we have signed retail supply contract with our utility provider to ensure renewable electricity for our Polish locations.*

## Row 5

### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

- Netherlands

### (7.30.17.2) Sourcing method

Select from:

- Retail supply contract with an electricity supplier (retail green electricity)

### (7.30.17.3) Renewable electricity technology type

Select from:

- Renewable electricity mix, please specify :29,6% solar; 68,3% wind; 2,1% biomass

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

352

### (7.30.17.5) Tracking instrument used

Select from:

- Contract

### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

Netherlands

### (7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

No

### (7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)

Select from:

2024

### (7.30.17.10) Supply arrangement start year

2023

### (7.30.17.11) Ecolabel associated with purchased renewable electricity

Select from:

No additional, voluntary label

### (7.30.17.12) Comment

*In 2023 we have signed retail supply contract to ensure renewable electricity for our locations in Netherlands.*

## Row 6

### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

United Kingdom of Great Britain and Northern Ireland

### (7.30.17.2) Sourcing method

Select from:

- Retail supply contract with an electricity supplier (retail green electricity)

### (7.30.17.3) Renewable electricity technology type

Select from:

- Renewable electricity mix, please specify :Mix is unknown, they don't state it on the certificate. But it is third party validated by Carbon Trust.

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

5824

### (7.30.17.5) Tracking instrument used

Select from:

- Contract

### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

- United Kingdom of Great Britain and Northern Ireland

### (7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

- No

### (7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)

Select from:

- 2024

### (7.30.17.10) Supply arrangement start year

2022

### (7.30.17.11) Ecolabel associated with purchased renewable electricity

Select from:

No additional, voluntary label

### (7.30.17.12) Comment

*In 2022 we have signed retail supply contract to ensure renewable electricity for our locations in UK.*

## Row 7

### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

United States of America

### (7.30.17.2) Sourcing method

Select from:

Unbundled procurement of Energy Attribute Certificates (EACs)

### (7.30.17.3) Renewable electricity technology type

Select from:

Solar

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

18095

### (7.30.17.5) Tracking instrument used

Select from:

US-REC

**(7.30.17.6) Country/area of origin (generation) of purchased renewable electricity**

Select from:

United States of America

**(7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?**

Select from:

Yes

**(7.30.17.8) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2022

**(7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)**

Select from:

2024

**(7.30.17.10) Supply arrangement start year**

2022

**(7.30.17.11) Ecolabel associated with purchased renewable electricity**

Select from:

No additional, voluntary label

**(7.30.17.12) Comment**

*Purchased unbundled certificates for our factory location in NAM.*

**Row 8**

### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

Finland

### (7.30.17.2) Sourcing method

Select from:

Retail supply contract with an electricity supplier (retail green electricity)

### (7.30.17.3) Renewable electricity technology type

Select from:

Wind

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

1881

### (7.30.17.5) Tracking instrument used

Select from:

Contract

### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

Finland

### (7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

No

### (7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)

Select from:

2024

### (7.30.17.10) Supply arrangement start year

2023

### (7.30.17.11) Ecolabel associated with purchased renewable electricity

Select from:

No additional, voluntary label

### (7.30.17.12) Comment

*In 2023 we have signed retail supply agreement for locations in Finland.*

## Row 9

### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

China

### (7.30.17.2) Sourcing method

Select from:

Physical power purchase agreement (physical PPA) with a grid-connected generator

### (7.30.17.3) Renewable electricity technology type

Select from:

Solar

### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

**(7.30.17.5) Tracking instrument used**

Select from:

Contract

**(7.30.17.6) Country/area of origin (generation) of purchased renewable electricity**

Select from:

China

**(7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?**

Select from:

Yes

**(7.30.17.8) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2024

**(7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)**

Select from:

2024

**(7.30.17.10) Supply arrangement start year**

2024

**(7.30.17.11) Ecolabel associated with purchased renewable electricity**

Select from:

No additional, voluntary label

### (7.30.17.12) Comment

In 2024 we have signed a power purchase agreement which enabled supply of renewable electricity to selected locations in China. We will expand the supply in the following years.

### Row 10

#### (7.30.17.1) Country/area of consumption of purchased renewable electricity

Select from:

India

#### (7.30.17.2) Sourcing method

Select from:

Physical power purchase agreement (physical PPA) with a grid-connected generator

#### (7.30.17.3) Renewable electricity technology type

Select from:

Renewable electricity mix, please specify :50% solar, 50% wind

#### (7.30.17.4) Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

11991

#### (7.30.17.5) Tracking instrument used

Select from:

Contract

#### (7.30.17.6) Country/area of origin (generation) of purchased renewable electricity

Select from:

India

**(7.30.17.7) Are you able to report the commissioning or re-powering year of the energy generation facility?**

Select from:

No

**(7.30.17.9) Vintage of the renewable energy/attribute (i.e. year of generation)**

Select from:

2024

**(7.30.17.10) Supply arrangement start year**

2024

**(7.30.17.11) Ecolabel associated with purchased renewable electricity**

Select from:

No additional, voluntary label

**(7.30.17.12) Comment**

*In 2024 we have signed contract to ensure renewable electricity for our Chennai location in India.*

*[Add row]*

**(7.30.18) Provide details of your organization's low-carbon heat, steam, and cooling purchases in the reporting year by country/area.**

**Row 1**

**(7.30.18.1) Sourcing method**

Select from:

Heat/steam/cooling supply agreement

### (7.30.18.2) Country/area of consumption of low-carbon heat, steam or cooling

Select from:

Denmark

### (7.30.18.3) Energy carrier

Select from:

Heat

### (7.30.18.4) Low-carbon technology type

Select from:

Other biomass

### (7.30.18.5) Low-carbon heat, steam, or cooling consumed (MWh)

4297

### (7.30.18.6) Comment

*Biomass is not used in connection with carbon capture and storage.*

[Add row]

## (7.30.19) Provide details of your organization's renewable electricity generation by country/area in the reporting year.

### Row 1

### (7.30.19.1) Country/area of generation

Select from:

Denmark

### (7.30.19.2) Renewable electricity technology type

Select from:

Solar

### (7.30.19.3) Facility capacity (MW)

0.1

### (7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)

103

### (7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)

93

### (7.30.19.6) Energy attribute certificates issued for this generation

Select from:

No

### (7.30.19.8) Comment

*On-site solar installation meeting a portion of operational demand.*

## Row 2

### (7.30.19.1) Country/area of generation

Select from:

India

### (7.30.19.2) Renewable electricity technology type

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

1.13

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

972

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

972

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*Solar generation fully consumed on-site; no surplus exported.*

**Row 3**

**(7.30.19.1) Country/area of generation**

Select from:

Italy

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

0.08

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

54

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

54

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*Solar generation fully consumed on-site; no surplus exported.*

**Row 4**

**(7.30.19.1) Country/area of generation**

Select from:

United States of America

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

0.03

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

41

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

41

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*Solar generation fully consumed on-site; no surplus exported.*

**Row 5**

**(7.30.19.1) Country/area of generation**

Select from:

India

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

0.46

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

1136

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

1136

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*Solar generation fully consumed on-site; no surplus exported.*

**Row 6**

**(7.30.19.1) Country/area of generation**

Select from:

China

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

0.7

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

496

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

496

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*Solar generation fully consumed on-site; no surplus exported.*

**Row 7**

**(7.30.19.1) Country/area of generation**

Select from:

China

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

0.9

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

1057

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*On-site solar installation meeting a portion of operational demand.*

**Row 8****(7.30.19.1) Country/area of generation**

Select from:

China

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

1.5

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

742

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

416

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

**(7.30.19.8) Comment**

*On-site solar installation meeting a portion of operational demand.*

**Row 9**

**(7.30.19.1) Country/area of generation**

Select from:

China

**(7.30.19.2) Renewable electricity technology type**

Select from:

Solar

**(7.30.19.3) Facility capacity (MW)**

1

**(7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)**

1562

**(7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)**

1349

**(7.30.19.6) Energy attribute certificates issued for this generation**

Select from:

No

### (7.30.19.8) Comment

*On-site solar installation meeting a portion of operational demand.*

## Row 12

### (7.30.19.1) Country/area of generation

Select from:

Denmark

### (7.30.19.2) Renewable electricity technology type

Select from:

Solar

### (7.30.19.3) Facility capacity (MW)

0.04

### (7.30.19.4) Total renewable electricity generated by this facility in the reporting year (MWh)

31

### (7.30.19.5) Renewable electricity consumed by your organization from this facility in the reporting year (MWh)

31

### (7.30.19.6) Energy attribute certificates issued for this generation

Select from:

No

## (7.30.19.8) Comment

*On-site solar installation meeting a portion of operational demand.*

*[Add row]*

## (7.30.20) Describe how your organization's renewable electricity sourcing strategy directly or indirectly contributes to bringing new capacity into the grid in the countries/areas in which you operate.

*Danfoss preferred approach to renewable electricity sourcing is to engage in PPA projects with developers to bring new capacity to the grid of financially viable in the countries where we operate. If new assets are not available or financially viable, our second priority is to enter PPAs with existing assets outside government subsidy schemes. The latter ensures that the contractor can maintain the assets beyond the subsidy period and provides funding for maintenance and potentially new assets. Danfoss is a signatory of RE100 and follows the guidance and quality of new capacity through that standard. Danfoss has installed and entered agreements for on site electricity production at various global locations contributing directly to grid capacities.*

## (7.30.21) In the reporting year, has your organization faced barriers or challenges to sourcing renewable electricity?

	<b>Challenges to sourcing renewable electricity</b>
	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, in specific countries/areas in which we operate

*[Fixed row]*

## (7.30.22) Provide details of the country/area-specific challenges to sourcing renewable electricity faced by your organization in the reporting year.

### Row 1

## (7.30.22.1) Country/area

*Select from:*

- Mexico

### (7.30.22.2) Reason why it was challenging to source renewable electricity within selected country/area

Select all that apply

- Lack of electricity market structure supporting bilateral PPAs
- Regulatory instability

### (7.30.22.3) Provide additional details of the barriers faced within this country/area

Lack of open competitive market on renewables. Political reforms are still supporting state owned companies rather than free market expansion of renewable supply.

## Row 2

### (7.30.22.1) Country/area

Select from:

- Turkey

### (7.30.22.2) Reason why it was challenging to source renewable electricity within selected country/area

Select all that apply

- Lack of credible renewable electricity procurement options (e.g. EACs, Green Tariffs)
- Lack of electricity market structure supporting bilateral PPAs

### (7.30.22.3) Provide additional details of the barriers faced within this country/area

Turkey is regulated market with high inflation rate, which makes it difficult to enter long term PPA's. The pace of opportunity remains restrictive. Turkey remains strongly reliant on coal supplied power plants.

## Row 3

### (7.30.22.1) Country/area

Select from:

- Bulgaria

### (7.30.22.2) Reason why it was challenging to source renewable electricity within selected country/area

Select all that apply

- Lack of credible renewable electricity procurement options (e.g. EACs, Green Tariffs)
- Small load

### (7.30.22.3) Provide additional details of the barriers faced within this country/area

*Danfoss operations in Bulgaria are not consuming sufficient volume of MWh to be of interest for many renewable project specific solutions.*

## Row 4

### (7.30.22.1) Country/area

Select from:

- Romania

### (7.30.22.2) Reason why it was challenging to source renewable electricity within selected country/area

Select all that apply

- Lack of credible renewable electricity procurement options (e.g. EACs, Green Tariffs)
- Small load

### (7.30.22.3) Provide additional details of the barriers faced within this country/area

*Danfoss operations in Poland are not consuming sufficient volume of MWh to be of interest for many renewable project specific solutions.*

## Row 5

### (7.30.22.1) Country/area

Select from:

Poland

### (7.30.22.2) Reason why it was challenging to source renewable electricity within selected country/area

*Select all that apply*

Lack of electricity market structure supporting bilateral PPAs

### (7.30.22.3) Provide additional details of the barriers faced within this country/area

*Lack of AIB acknowledged infrastructure to Poland with our volumes of MWh to be compliant to RE100.*

## Row 6

### (7.30.22.1) Country/area

*Select from:*

Japan

### (7.30.22.2) Reason why it was challenging to source renewable electricity within selected country/area

*Select all that apply*

Lack of credible renewable electricity procurement options (e.g. EACs, Green Tariffs)

Lack of electricity market structure supporting bilateral PPAs

Limited supply of renewable electricity in the market

### (7.30.22.3) Provide additional details of the barriers faced within this country/area

*Lack of open free market choice for renewable RE100 compliant supply.*

*[Add row]*

## (7.34) Does your organization measure the efficiency of any of its products or services?

## (7.34.1) Measurement of product/service efficiency

Select from:

Yes

## (7.34.2) Comment

*Many of our products save energy during operation and provides energy efficiency to our customers. We calculate/measure the efficiency of many of the products and are establishing processes for calculation and third party validation of product related efficiency claims (avoided emissions and energy saving potentials). Life-cycle assessments conducted on products are publicly available on Danfoss.com. We also measure the environmental efficiency of our production, using net sales as denominator. We monitor and report annually on carbon intensity (Scope 1-2), energy intensity, waste intensity and water intensity.*

*[Fixed row]*

## (7.34.1) Provide details of the metrics used to measure the efficiency of your organization's products or services.

### Row 1

#### (7.34.1.1) Category of product or service

Select from:

Industrial machinery

#### (7.34.1.2) Product or service (optional)

*Danfoss Power Solutions segment*

#### (7.34.1.3) % of revenue from this product or service in the reporting year

43

#### (7.34.1.4) Efficiency figure in the reporting year

35.8

#### (7.34.1.5) Metric numerator

Select from:

tCO2e

### (7.34.1.6) Metric denominator

Select from:

unit revenue

### (7.34.1.7) Comment

*Carbon intensity (Scope 1-2) comprises a key element of measuring the environmental efficiency of our products and services. In 2024, we reduced our carbon intensity by approximately 9% from 40.1 (2023) to 35.8 (2024).*

## Row 2

### (7.34.1.1) Category of product or service

Select from:

Other, please specify :Electrification and power electronics

### (7.34.1.2) Product or service (optional)

*Danfoss Drives and Danfoss Climate Solutions segments, including Semikron Danfoss*

### (7.34.1.3) % of revenue from this product or service in the reporting year

57

### (7.34.1.4) Efficiency figure in the reporting year

35.8

### (7.34.1.5) Metric numerator

Select from:

tCO2e

#### (7.34.1.6) Metric denominator

Select from:

unit revenue

#### (7.34.1.7) Comment

*Carbon intensity (Scope 1-2) comprises a key element of measuring the environmental efficiency of our products and services. In 2024, we reduced our carbon intensity by approximately 9% from 40.1 (2023) to 35.8 (2024).*

### Row 3

#### (7.34.1.1) Category of product or service

Select from:

Industrial machinery

#### (7.34.1.2) Product or service (optional)

*Danfoss Power Solutions segment*

#### (7.34.1.3) % of revenue from this product or service in the reporting year

43

#### (7.34.1.4) Efficiency figure in the reporting year

106.3

#### (7.34.1.5) Metric numerator

Select from:

megawatt hour (MWh)

#### (7.34.1.6) Metric denominator

Select from:

unit revenue

#### (7.34.1.7) Comment

*Together with carbon intensity, energy intensity comprises another key element of measuring the environmental efficiency of our products and services. In 2024, our energy productivity increased slightly by less than 1%.*

### Row 4

#### (7.34.1.1) Category of product or service

Select from:

Other, please specify :Electrification and power electronics

#### (7.34.1.2) Product or service (optional)

*Danfoss Drives and Danfoss Climate Solutions segments, including Semikron Danfoss*

#### (7.34.1.3) % of revenue from this product or service in the reporting year

57

#### (7.34.1.4) Efficiency figure in the reporting year

106.3

#### (7.34.1.5) Metric numerator

Select from:

megawatt hour (MWh)

#### (7.34.1.6) Metric denominator

Select from:

unit revenue

### (7.34.1.7) Comment

*Together with carbon intensity, energy intensity comprises another key element of measuring the environmental efficiency of our products and services. In 2023, we reduced our energy intensity by 6% compared to 2022.*

## Row 5

### (7.34.1.1) Category of product or service

Select from:

Other, please specify :Electrification and power electronics

### (7.34.1.2) Product or service (optional)

*Danfoss Drives and Danfoss Climate Solutions segments, including Semikron Danfoss*

### (7.34.1.3) % of revenue from this product or service in the reporting year

57

### (7.34.1.4) Efficiency figure in the reporting year

232.1

### (7.34.1.5) Metric numerator

Select from:

Other, please specify :m3

### (7.34.1.6) Metric denominator

Select from:

unit revenue

### (7.34.1.7) Comment

*Water intensity is another element used to measure the environmental efficiency of our products and services. In 2024, we had an increase of 9% in our water intensity. Key reason for increase is reduced sales, since large part of water use relates to personnel, toilets, kitchens, etc. rather than production-related.*  
[Add row]

**(7.45) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.**

### Row 1

#### (7.45.1) Intensity figure

35.8

#### (7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

346744

#### (7.45.3) Metric denominator

Select from:

unit total revenue

#### (7.45.4) Metric denominator: Unit total

9674

#### (7.45.5) Scope 2 figure used

Select from:

Market-based

### (7.45.6) % change from previous year

11

### (7.45.7) Direction of change

Select from:

Decreased

### (7.45.8) Reasons for change

Select all that apply

Change in renewable energy consumption

Other emissions reduction activities

### (7.45.9) Please explain

*Reduction of emission intensity figure is driven by new PPA in China and renewable electricity contract in Chennai. Additional reduction is coming from energy efficiency measures; remainder due to reduced energy use due to lower activity level.*

[Add row]

## (7.52) Provide any additional climate-related metrics relevant to your business.

### Row 1

#### (7.52.1) Description

Select from:

Energy usage

#### (7.52.2) Metric value

106.3

### (7.52.3) Metric numerator

*MWh*

### (7.52.4) Metric denominator (intensity metric only)

*Million EUR sales*

### (7.52.5) % change from previous year

1

### (7.52.6) Direction of change

Select from:

Increased

### (7.52.7) Please explain

*Energy intensity increased marginally from 2023 to 2024*

## Row 2

### (7.52.1) Description

Select from:

Waste

### (7.52.2) Metric value

8.6

### (7.52.3) Metric numerator

*Metric tonnes*

**(7.52.4) Metric denominator (intensity metric only)**

*Million EUR sales*

**(7.52.5) % change from previous year**

9

**(7.52.6) Direction of change**

Select from:

Increased

**(7.52.7) Please explain**

*Our waste intensity increased slightly from 2023 to 2024*

**Row 3**

**(7.52.1) Description**

Select from:

Other, please specify :Water

**(7.52.2) Metric value**

232.1

**(7.52.3) Metric numerator**

*Cubic meters (m3)*

**(7.52.4) Metric denominator (intensity metric only)**

*Million EUR sales*

### (7.52.5) % change from previous year

9.5

### (7.52.6) Direction of change

Select from:

Increased

### (7.52.7) Please explain

*Our water intensity ratio increased slightly from 2023 to 2024. Main reason for development is the challenging financial year, since our production is not water intensive.*

[Add row]

### (7.53) Did you have an emissions target that was active in the reporting year?

Select all that apply

Absolute target

### (7.53.1) Provide details of your absolute emissions targets and progress made against those targets.

#### Row 1

### (7.53.1.1) Target reference number

Select from:

Abs 1

### (7.53.1.2) Is this a science-based target?

Select from:

Yes, and this target has been approved by the Science Based Targets initiative

### (7.53.1.3) Science Based Targets initiative official validation letter

*Danfoss approved SBTi Certificate .pdf*

### (7.53.1.4) Target ambition

*Select from:*

- 1.5°C aligned

### (7.53.1.5) Date target was set

*04/30/2022*

### (7.53.1.6) Target coverage

*Select from:*

- Organization-wide

### (7.53.1.7) Greenhouse gases covered by target

*Select all that apply*

- Methane (CH<sub>4</sub>)
- Nitrous oxide (N<sub>2</sub>O)
- Carbon dioxide (CO<sub>2</sub>)
- Perfluorocarbons (PFCs)
- Hydrofluorocarbons (HFCs)
- Sulphur hexafluoride (SF<sub>6</sub>)
- Nitrogen trifluoride (NF<sub>3</sub>)

### (7.53.1.8) Scopes

*Select all that apply*

- Scope 1
- Scope 2

### (7.53.1.9) Scope 2 accounting method

Select from:

Market-based

**(7.53.1.11) End date of base year**

12/30/2019

**(7.53.1.12) Base year Scope 1 emissions covered by target (metric tons CO2e)**

161122

**(7.53.1.13) Base year Scope 2 emissions covered by target (metric tons CO2e)**

314137

**(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)**

0.000

**(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)**

475259.000

**(7.53.1.33) Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1**

100

**(7.53.1.34) Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2**

100

**(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes**

100

**(7.53.1.54) End date of target**

12/30/2030

**(7.53.1.55) Targeted reduction from base year (%)**

46.2

**(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)**

255689.342

**(7.53.1.57) Scope 1 emissions in reporting year covered by target (metric tons CO2e)**

130742

**(7.53.1.58) Scope 2 emissions in reporting year covered by target (metric tons CO2e)**

216002

**(7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)**

346744.000

**(7.53.1.78) Land-related emissions covered by target**

Select from:

Yes, it covers land-related and non-land related emissions (e.g. SBT approved before the release of FLAG target-setting guidance)

**(7.53.1.79) % of target achieved relative to base year**

58.53

**(7.53.1.80) Target status in reporting year**

Select from:

Underway

### (7.53.1.82) Explain target coverage and identify any exclusions

*The target covers Danfoss' full Scope 1-2 emissions. No exclusions.*

### (7.53.1.83) Target objective

*The targets aims to reduce Danfoss' emissions from own operations (Scope 1-2) by 46.2% by 2030.*

### (7.53.1.84) Plan for achieving target, and progress made to the end of the reporting year

*We have already achieved 58% of our Scope 1 & 2 target, demonstrating our commitment to reducing our operational emissions. We will achieve our target through our continued focus on energy reduction, energy reuse and by sourcing low carbon energy sources.*

### (7.53.1.85) Target derived using a sectoral decarbonization approach

Select from:

No

## Row 2

### (7.53.1.1) Target reference number

Select from:

Abs 2

### (7.53.1.2) Is this a science-based target?

Select from:

Yes, and this target has been approved by the Science Based Targets initiative

### (7.53.1.3) Science Based Targets initiative official validation letter

*Danfoss approved SBTi Certificate .pdf*

#### (7.53.1.4) Target ambition

Select from:

- 2°C aligned

#### (7.53.1.5) Date target was set

04/30/2022

#### (7.53.1.6) Target coverage

Select from:

- Organization-wide

#### (7.53.1.7) Greenhouse gases covered by target

Select all that apply

- Methane (CH4)
- Nitrous oxide (N2O)
- Carbon dioxide (CO2)
- Perfluorocarbons (PFCs)
- Hydrofluorocarbons (HFCs)
- Sulphur hexafluoride (SF6)
- Nitrogen trifluoride (NF3)

#### (7.53.1.8) Scopes

Select all that apply

- Scope 3

#### (7.53.1.10) Scope 3 categories

Select all that apply

- Scope 3, Category 2 – Capital goods
- Scope 3, Category 6 – Business travel
- Scope 3, Category 7 – Employee commuting
- Scope 3, Category 13 – Downstream leased assets
- Scope 3, Category 1 – Purchased goods and services
- Scope 3, Category 5 – Waste generated in operations

- Scope 3, Category 11 – Use of sold products
- Scope 3, Category 8 - Upstream leased assets
- Scope 3, Category 9 – Downstream transportation and distribution
- Scope 3, Category 3 – Fuel- and energy- related activities (not included in Scope 1 or 2)
- Scope 3, Category 12 – End-of-life treatment of sold products
- Scope 3, Category 4 – Upstream transportation and distribution

#### **(7.53.1.11) End date of base year**

12/30/2019

#### **(7.53.1.14) Base year Scope 3, Category 1: Purchased goods and services emissions covered by target (metric tons CO2e)**

913759

#### **(7.53.1.15) Base year Scope 3, Category 2: Capital goods emissions covered by target (metric tons CO2e)**

40504

#### **(7.53.1.16) Base year Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) emissions covered by target (metric tons CO2e)**

41250

#### **(7.53.1.17) Base year Scope 3, Category 4: Upstream transportation and distribution emissions covered by target (metric tons CO2e)**

6060

#### **(7.53.1.18) Base year Scope 3, Category 5: Waste generated in operations emissions covered by target (metric tons CO2e)**

1070

#### **(7.53.1.19) Base year Scope 3, Category 6: Business travel emissions covered by target (metric tons CO2e)**

27899

**(7.53.1.20) Base year Scope 3, Category 7: Employee commuting emissions covered by target (metric tons CO2e)**

23675

**(7.53.1.21) Base year Scope 3, Category 8: Upstream leased assets emissions covered by target (metric tons CO2e)**

0

**(7.53.1.22) Base year Scope 3, Category 9: Downstream transportation and distribution emissions covered by target (metric tons CO2e)**

233953

**(7.53.1.24) Base year Scope 3, Category 11: Use of sold products emissions covered by target (metric tons CO2e)**

65501361

**(7.53.1.25) Base year Scope 3, Category 12: End-of-life treatment of sold products emissions covered by target (metric tons CO2e)**

30634

**(7.53.1.26) Base year Scope 3, Category 13: Downstream leased assets emissions covered by target (metric tons CO2e)**

0

**(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)**

66820165.000

**(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)**

66820165.000

**(7.53.1.35) Base year Scope 3, Category 1: Purchased goods and services emissions covered by target as % of total base year emissions in Scope 3, Category 1: Purchased goods and services (metric tons CO2e)**

100

**(7.53.1.36) Base year Scope 3, Category 2: Capital goods emissions covered by target as % of total base year emissions in Scope 3, Category 2: Capital goods (metric tons CO2e)**

100

**(7.53.1.37) Base year Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) emissions covered by target as % of total base year emissions in Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)**

100

**(7.53.1.38) Base year Scope 3, Category 4: Upstream transportation and distribution covered by target as % of total base year emissions in Scope 3, Category 4: Upstream transportation and distribution (metric tons CO2e)**

100

**(7.53.1.39) Base year Scope 3, Category 5: Waste generated in operations emissions covered by target as % of total base year emissions in Scope 3, Category 5: Waste generated in operations (metric tons CO2e)**

100

**(7.53.1.40) Base year Scope 3, Category 6: Business travel emissions covered by target as % of total base year emissions in Scope 3, Category 6: Business travel (metric tons CO2e)**

100

**(7.53.1.41) Base year Scope 3, Category 7: Employee commuting covered by target as % of total base year emissions in Scope 3, Category 7: Employee commuting (metric tons CO2e)**

100

**(7.53.1.42) Base year Scope 3, Category 8: Upstream leased assets emissions covered by target as % of total base year emissions in Scope 3, Category 8: Upstream leased assets (metric tons CO2e)**

100

**(7.53.1.43) Base year Scope 3, Category 9: Downstream transportation and distribution emissions covered by target as % of total base year emissions in Scope 3, Category 9: Downstream transportation and distribution (metric tons CO2e)**

100

**(7.53.1.45) Base year Scope 3, Category 11: Use of sold products emissions covered by target as % of total base year emissions in Scope 3, Category 11: Use of sold products (metric tons CO2e)**

100

**(7.53.1.46) Base year Scope 3, Category 12: End-of-life treatment of sold products emissions covered by target as % of total base year emissions in Scope 3, Category 12: End-of-life treatment of sold products (metric tons CO2e)**

100

**(7.53.1.47) Base year Scope 3, Category 13: Downstream leased assets emissions covered by target as % of total base year emissions in Scope 3, Category 13: Downstream leased assets (metric tons CO2e)**

100

**(7.53.1.52) Base year total Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories)**

100

**(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes**

**(7.53.1.54) End date of target**

12/30/2030

**(7.53.1.55) Targeted reduction from base year (%)**

15

**(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)**

56797140.250

**(7.53.1.59) Scope 3, Category 1: Purchased goods and services emissions in reporting year covered by target (metric tons CO2e)**

3153875

**(7.53.1.60) Scope 3, Category 2: Capital goods emissions in reporting year covered by target (metric tons CO2e)**

413247

**(7.53.1.61) Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) emissions in reporting year covered by target (metric tons CO2e)**

32675

**(7.53.1.62) Scope 3, Category 4: Upstream transportation and distribution emissions in reporting year covered by target (metric tons CO2e)**

248009

**(7.53.1.63) Scope 3, Category 5: Waste generated in operations emissions in reporting year covered by target (metric tons CO2e)**

1777

**(7.53.1.64) Scope 3, Category 6: Business travel emissions in reporting year covered by target (metric tons CO2e)**

25343

**(7.53.1.65) Scope 3, Category 7: Employee commuting emissions in reporting year covered by target (metric tons CO2e)**

34545

**(7.53.1.66) Scope 3, Category 8: Upstream leased assets emissions in reporting year covered by target (metric tons CO2e)**

5991

**(7.53.1.67) Scope 3, Category 9: Downstream transportation and distribution emissions in reporting year covered by target (metric tons CO2e)**

18374

**(7.53.1.69) Scope 3, Category 11: Use of sold products emissions in reporting year covered by target (metric tons CO2e)**

119903426

**(7.53.1.70) Scope 3, Category 12: End-of-life treatment of sold products emissions in reporting year covered by target (metric tons CO2e)**

52839

**(7.53.1.71) Scope 3, Category 13: Downstream leased assets emissions in reporting year covered by target (metric tons CO2e)**

3234

**(7.53.1.76) Total Scope 3 emissions in reporting year covered by target (metric tons CO2e)**

123893335.000

#### (7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)

123893335.000

#### (7.53.1.78) Land-related emissions covered by target

Select from:

Yes, it covers land-related and non-land related emissions (e.g. SBT approved before the release of FLAG target-setting guidance)

#### (7.53.1.79) % of target achieved relative to base year

-569.42

#### (7.53.1.80) Target status in reporting year

Select from:

Underway

#### (7.53.1.82) Explain target coverage and identify any exclusions

*The target covers Danfoss' scope 3 emissions, only excluding Category 10, 13, 14 and 15 as these categories are not relevant / immaterial to Danfoss. Total scope 3 coverage is app. 99%.*

#### (7.53.1.83) Target objective

*The target aims to reduce Danfoss' value chain emissions (Scope 3) by 15% by 2030.*

#### (7.53.1.84) Plan for achieving target, and progress made to the end of the reporting year

*We are improving the energy performance of our products through improved design and component choices. This includes reducing losses by increasing efficiency, adopting new technologies and working principles to further improve product efficiency. By integrating intelligent features into our products and developing energy-optimizing services, software and control solutions, we help customers run their systems more efficiently. Our performance optimization tools, ensure our products consume less energy during their lifetime in our customers' applications. By providing the most optimal technology and solutions for specific applications we are able to contribute to our customers' emissions reductions. We are exploring lower-emitting technologies and collaborating with our customers to implement innovative*

solutions together. We seek to lower emissions at the end of a product's life by improving recyclability, reusability, and recovery of materials — ensuring that fewer emissions are locked into waste and more value is retained in the system. We are further expanding our services addressing circularity through repair and refurbish initiatives and also developing take-back programs.

#### (7.53.1.85) Target derived using a sectoral decarbonization approach

Select from:

No

[Add row]

#### (7.54) Did you have any other climate-related targets that were active in the reporting year?

Select all that apply

Other climate-related targets

#### (7.54.2) Provide details of any other climate-related targets, including methane reduction targets.

##### Row 1

#### (7.54.2.1) Target reference number

Select from:

Oth 1

#### (7.54.2.2) Date target was set

12/31/2015

#### (7.54.2.3) Target coverage

Select from:

Organization-wide

#### (7.54.2.4) Target type: absolute or intensity

Select from:

Intensity

#### (7.54.2.5) Target type: category & metric (target numerator if reporting an intensity target)

Energy productivity

Other, energy productivity, please specify :net sales EURm per GWh

#### (7.54.2.6) Target denominator (intensity targets only)

Select from:

Other, please specify :GWh

#### (7.54.2.7) End date of base year

12/30/2016

#### (7.54.2.8) Figure or percentage in base year

5.5

#### (7.54.2.9) End date of target

12/30/2030

#### (7.54.2.10) Figure or percentage at end of date of target

11

#### (7.54.2.11) Figure or percentage in reporting year

9.35

#### (7.54.2.12) % of target achieved relative to base year

70.0000000000

### (7.54.2.13) Target status in reporting year

Select from:

Underway

### (7.54.2.15) Is this target part of an emissions target?

*Abs1: This target supports Danfoss' science-based target for scope 1-2*

### (7.54.2.16) Is this target part of an overarching initiative?

Select all that apply

EP100

### (7.54.2.18) Please explain target coverage and identify any exclusions

*This target covers the full operations of Danfoss Group, aligned with ESG and financial accounting, without any exclusions.*

### (7.54.2.19) Target objective

*Danfoss is a proud triple joiner of the Climate Group flagship initiatives, which means we are committed to doubling our energy productivity (EP100), electrifying our fleet (EV100), and sourcing 100% renewable electricity (RE100) by 2030. These commitments directly support our SBTi-approved emissions reduction target for scope 1-2.*

### (7.54.2.20) Plan for achieving target, and progress made to the end of the reporting year

*By the end of 2024, we increased our energy productivity by 70% compared to 2007. When decarbonizing our own operations, we use the same technologies and solutions that we develop for our customers. Our validated science-based target requires a 46.2% reduction of emissions for scope 1 and 2. Additionally, we have a clear commitment to fully decarbonize our own operations by 2030.*

## Row 2

### (7.54.2.1) Target reference number

Select from:

Oth 2

#### (7.54.2.2) Date target was set

11/30/2019

#### (7.54.2.3) Target coverage

Select from:

Organization-wide

#### (7.54.2.4) Target type: absolute or intensity

Select from:

Absolute

#### (7.54.2.5) Target type: category & metric (target numerator if reporting an intensity target)

Low-carbon vehicles

Percentage of battery electric vehicles in company fleet

#### (7.54.2.7) End date of base year

12/30/2019

#### (7.54.2.8) Figure or percentage in base year

2.7

#### (7.54.2.9) End date of target

12/30/2030

#### (7.54.2.10) Figure or percentage at end of date of target

**(7.54.2.11) Figure or percentage in reporting year**

22.2

**(7.54.2.12) % of target achieved relative to base year**

20.0411099692

**(7.54.2.13) Target status in reporting year***Select from:* Underway**(7.54.2.15) Is this target part of an emissions target?***Abs1: This target supports Danfoss' science-based target for scope 1-2***(7.54.2.16) Is this target part of an overarching initiative?***Select all that apply* EV100**(7.54.2.18) Please explain target coverage and identify any exclusions***This target covers the full operations of Danfoss Group, aligned with ESG and financial accounting, without any exclusions.***(7.54.2.19) Target objective***Danfoss is a proud triple joiner of the Climate Group flagship initiatives, which means we are committed to doubling our energy productivity (EP100), electrifying our fleet (EV100), and sourcing 100% renewable electricity (RE100) by 2030. These commitments directly support our SBTi-approved emissions reduction target for scope 1-2.***(7.54.2.20) Plan for achieving target, and progress made to the end of the reporting year**

We increased our share of electric vehicles from 12% in 2023 to 20% by the end of 2024. When decarbonizing our own operations, we use the same technologies and solutions that we develop for our customers. Our validated science-based target requires a 46.2% reduction of emissions for scope 1 and 2. Additionally, we have a clear commitment to fully decarbonize our own operations by 2030. We are continuously installing charging infrastructure and switching from internal combustion engines to electric vehicles to meet our 2030 target.

### Row 3

#### (7.54.2.1) Target reference number

Select from:

Oth 3

#### (7.54.2.2) Date target was set

11/30/2019

#### (7.54.2.3) Target coverage

Select from:

Organization-wide

#### (7.54.2.4) Target type: absolute or intensity

Select from:

Absolute

#### (7.54.2.5) Target type: category & metric (target numerator if reporting an intensity target)

Energy consumption or efficiency

Other energy consumption or efficiency, please specify :Renewable electricity sourcing

#### (7.54.2.7) End date of base year

12/30/2019

**(7.54.2.8) Figure or percentage in base year**

22.8

**(7.54.2.9) End date of target**

12/30/2030

**(7.54.2.10) Figure or percentage at end of date of target**

100

**(7.54.2.11) Figure or percentage in reporting year**

40.6

**(7.54.2.12) % of target achieved relative to base year**

23.0569948187

**(7.54.2.13) Target status in reporting year**

Select from:

Underway

**(7.54.2.15) Is this target part of an emissions target?**

*Abs1: This target supports Danfoss' science-based target for scope 1-2*

**(7.54.2.16) Is this target part of an overarching initiative?**

Select all that apply

Other, please specify :RE100

**(7.54.2.18) Please explain target coverage and identify any exclusions**

This target covers the full operations of Danfoss Group, aligned with ESG and financial accounting, without any exclusions.

**(7.54.2.19) Target objective**

Danfoss is a proud triple joiner of the Climate Group flagship initiatives, which means we are committed to doubling our energy productivity (EP100), electrifying our fleet (EV100), and sourcing 100% renewable electricity (RE100) by 2030. These commitments directly support our SBTi-approved emissions reduction target for scope 1-2.

**(7.54.2.20) Plan for achieving target, and progress made to the end of the reporting year**

By end of 2024, 40.6% of electricity consumed across Danfoss came from renewable sources, most notably our PPAs. Our RE2100 baseline is 22.8%, which means we have already almost doubled - and with PPAs entering into force in 2025, e.g. in the US where all our electricity will be powered by the Texas sun - we expect further significant progress against this target from next year.

[Add row]

**(7.55) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Select from:

Yes

**(7.55.1) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e
Under investigation	103	Numeric input
To be implemented	2	3305
Implementation commenced	8	453

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e
Implemented	34	51842
Not to be implemented	1	<i>Numeric input</i>

*[Fixed row]*

**(7.55.2) Provide details on the initiatives implemented in the reporting year in the table below.**

### Row 1

#### (7.55.2.1) Initiative category & Initiative type

Energy efficiency in production processes

Waste heat recovery

#### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

270

#### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

*Select all that apply*

Scope 1

Scope 2 (location-based)

Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

*Select from:*

Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)

122200

#### (7.55.2.6) Investment required (unit currency – as specified in 1.2)

304300

#### (7.55.2.7) Payback period

Select from:

1-3 years

#### (7.55.2.8) Estimated lifetime of the initiative

Select from:

16-20 years

#### (7.55.2.9) Comment

*Implemented waste heat recovery systems in manufacturing processes to capture and reuse excess heat. Emissions savings calculated based on reduced energy consumption and location based emission factor.*

### Row 2

#### (7.55.2.1) Initiative category & Initiative type

Energy efficiency in buildings

Other, please specify :Standy power reduction

#### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

**(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur**

Select all that apply

- Scope 2 (location-based)
- Scope 2 (market-based)

**(7.55.2.4) Voluntary/Mandatory**

Select from:

- Voluntary

**(7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)**

1328145

**(7.55.2.6) Investment required (unit currency – as specified in 1.2)**

0

**(7.55.2.7) Payback period**

Select from:

- <1 year

**(7.55.2.8) Estimated lifetime of the initiative**

Select from:

- 6-10 years

**(7.55.2.9) Comment**

*Power reduction program, "0" CAPEX activity focusing on curtailing energy use during non working hours.*

### Row 3

#### (7.55.2.1) Initiative category & Initiative type

Energy efficiency in buildings

Heating, Ventilation and Air Conditioning (HVAC)

#### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

2992

#### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

*Select all that apply*

Scope 1

Scope 2 (location-based)

Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

*Select from:*

Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)

879487

#### (7.55.2.6) Investment required (unit currency – as specified in 1.2)

607798

#### (7.55.2.7) Payback period

*Select from:*

1-3 years

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

16-20 years

### (7.55.2.9) Comment

*Upgraded HVAC systems with more energy-efficient units and smart control system. Co2 savings coming from reductions in energy use for heating and cooling.*

## Row 4

### (7.55.2.1) Initiative category & Initiative type

Energy efficiency in buildings

Lighting

### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

623

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 2 (location-based)

Scope 2 (market-based)

### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

### (7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)

206305

**(7.55.2.6) Investment required (unit currency – as specified in 1.2)**

410839

**(7.55.2.7) Payback period**

Select from:

1-3 years

**(7.55.2.8) Estimated lifetime of the initiative**

Select from:

11-15 years

**(7.55.2.9) Comment**

*Replaced conventional lightning with LED lights. Emission savings estimated from electricity reduction.*

**Row 5**

**(7.55.2.1) Initiative category & Initiative type**

Energy efficiency in production processes

Compressed air

**(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)**

135

**(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur**

Select all that apply

Scope 2 (location-based)

Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)

30700

#### (7.55.2.6) Investment required (unit currency – as specified in 1.2)

24600

#### (7.55.2.7) Payback period

Select from:

<1 year

#### (7.55.2.8) Estimated lifetime of the initiative

Select from:

21-30 years

#### (7.55.2.9) Comment

*Implemented system optimization measures in compressed air systems, resulting in reduced electricity demand.*

### Row 6

#### (7.55.2.1) Initiative category & Initiative type

Low-carbon energy consumption

Low-carbon electricity mix

#### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

39922

#### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

*Select all that apply*

Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

*Select from:*

Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)

0

#### (7.55.2.6) Investment required (unit currency – as specified in 1.2)

0

#### (7.55.2.7) Payback period

*Select from:*

No payback

#### (7.55.2.8) Estimated lifetime of the initiative

*Select from:*

Ongoing

### (7.55.2.9) Comment

*Securing PPA and green electricity contract in CNR and INR.  
[Add row]*

## (7.55.3) What methods do you use to drive investment in emissions reduction activities?

### Row 1

#### (7.55.3.1) Method

*Select from:*

Dedicated budget for other emissions reduction activities

#### (7.55.3.2) Comment

*Danfoss Real Estate is leading the transition to renewable energy. To offset unavoidable emissions and achieve zero emissions, a dedicated budget is allocated for purchasing renewable energy attribute certificates and carbon credits.*

### Row 2

#### (7.55.3.1) Method

*Select from:*

Dedicated budget for energy efficiency

#### (7.55.3.2) Comment

*Danfoss Real Estate function drives internal energy savings and energy efficiency programs to lower utility cost and to ensure compliance with the company's climate strategy.*

### Row 3

#### (7.55.3.1) Method

Select from:

- Internal finance mechanisms

### (7.55.3.2) Comment

*All investments in energy saving and efficiency measures must have a simple payback up to 3-4 years. This drives creativity when the organization is required to meet the savings targets.*

## Row 4

### (7.55.3.1) Method

Select from:

- Financial optimization calculations

### (7.55.3.2) Comment

*Optimization of other variable costs (including utilities) through the Danfoss Business Systems projects focused on driving the cost down.*

## Row 5

### (7.55.3.1) Method

Select from:

- Employee engagement

### (7.55.3.2) Comment

*Behavioral actions to reduce unnecessary power consumed by operational equipment when not in use. Promoted via Power reduction program across several global higher emission operational sites.*

[Add row]

**(7.71) Does your organization assess the life cycle emissions of any of its products or services?**

	Assessment of life cycle emissions	Comment
	Select from: <input checked="" type="checkbox"/> Yes	<i>We have built a in-house team of LCA experts and are in the process of publishing LCA and EPDs.</i>

[Fixed row]

**(7.71.1) Provide details of how your organization assesses the life cycle emissions of its products or services.**

**(7.71.1.1) Products/services assessed**

Select from:

- All new products/services under development

**(7.71.1.2) Life cycle stage(s) most commonly covered**

Select from:

- Cradle-to-gate + end-of-life stage

**(7.71.1.3) Methodologies/standards/tools applied**

Select all that apply

- PAS 2050

**(7.71.1.4) Comment**

*This work is undertaken by our in-house LCA experts team. We are building early-stage LCA capabilities at product development stage.*

[Fixed row]

### **(7.73) Are you providing product level data for your organization's goods or services?**

Select from:

No, I am not providing data

### **(7.74) Do you classify any of your existing goods and/or services as low-carbon products?**

Select from:

Yes

#### **(7.74.1) Provide details of your products and/or services that you classify as low-carbon products.**

##### **Row 1**

#### **(7.74.1.1) Level of aggregation**

Select from:

Group of products or services

#### **(7.74.1.2) Taxonomy used to classify product(s) or service(s) as low-carbon**

Select from:

The EU Taxonomy for environmentally sustainable economic activities

#### **(7.74.1.3) Type of product(s) or service(s)**

Other

Hybrid flexible demand and battery network

#### **(7.74.1.4) Description of product(s) or service(s)**

*Total Group sales amounted to EUR 9,674 million, and of this, 47% is considered eligible mainly related to the following activities: • 3.5 Manufacture of energy efficiency equipment for buildings • 3.6 Manufacture of other low carbon technologies • 3.20 Manufacture, installation, and servicing of high, medium and low voltage electrical equipment. The majority of our products are driving lower emissions through machine productivity and efficiency; however, a significant part of our products,*

mainly related to the hydraulics business, are currently not eligible within the EU Taxonomy regulation. The majority of our products and activities within Danfoss Climate Solutions and Danfoss Power Electronics and Drives are considered Taxonomy eligible.

### (7.74.1.5) Have you estimated the avoided emissions of this low-carbon product(s) or service(s)

Select from:

No

### (7.74.1.13) Revenue generated from low-carbon product(s) or service(s) as % of total revenue in the reporting year

47

[Add row]

### (7.79) Has your organization retired any project-based carbon credits within the reporting year?

Select from:

Yes

#### (7.79.1) Provide details of the project-based carbon credits retired by your organization in the reporting year.

##### Row 1

#### (7.79.1.1) Project type

Select from:

Other, please specify :Carbon avoidance through ETS purchase

#### (7.79.1.2) Type of mitigation activity

Select from:

Emissions reduction

#### (7.79.1.3) Project description

*Purchasing of emissions allowances on the mandatory carbon market. As these allowances are limited it will force further reducing by the regulated industries.*

#### **(7.79.1.4) Credits retired by your organization from this project in the reporting year (metric tons CO2e)**

6000

#### **(7.79.1.5) Purpose of retirement**

*Select from:*

Voluntary offsetting

#### **(7.79.1.6) Are you able to report the vintage of the credits at retirement?**

*Select from:*

Yes

#### **(7.79.1.7) Vintage of credits at retirement**

2024

#### **(7.79.1.8) Were these credits issued to or purchased by your organization?**

*Select from:*

Issued

#### **(7.79.1.9) Carbon-crediting program by which the credits were issued**

*Select from:*

Other private carbon crediting program, please specify :Climate Vault via California's Cap-and-Trade Program and the Regional GHG Initiative

#### **(7.79.1.10) Method the program uses to assess additionality for this project**

*Select all that apply*

Other, please specify :Compliance Carbon Markets are additional in that the use of a cap on GHG emissions is lower than what would be produced without the emissions trading scheme. Climate Vault lowers the cap even further by voluntarily removing emission allowances.

### (7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

Other, please specify :Compliance Carbon Markets have strict government surveillance mechanisms in place to maintain high-quality emission allowances with clear pricing and limited risk for reversal, or double counting.

### (7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

Other, please specify :Climate Vault's approach is subject to the emissions leakage mitigation policies designed and implemented by CARB and RGGI. Both have a number of regulations in place to prevent leakage (Details in comments below).

### (7.79.1.13) Provide details of other issues the selected program requires projects to address

*Expanding upon the leakage question: Given that Climate Vault is purchasing emission allowances from California's Cap-and-Trade program and the Regional Greenhouse Gas Initiative, these allowances fall under the regulations provisions for emissions leakage mitigation respective to each program. When California passed AB 32, which included the Cap-and-Trade program, several requirements related to potential adverse economic effects of GHG regulations were accounted for, including minimizing leakage. For industrial facilities, CARB uses a product-based allocation method to preserve incentives to maintain efficient in-state production and prevent industry from moving out-of-state, ultimately minimizing emissions leakage. And, according to a 2017 report, RGGI has a number of policies in place to prevent leakage from occurring and to remedy any potential unintended leakage issues. Some of these measures include: import monitoring and energy efficiency measures, as well as indirect measures including renewable portfolio standards (RPS) and/or clean energy standards (CES).*

### (7.79.1.14) Please explain

*The serial numbers of the credits canceled from this project is not available, since we do cancellation ourselves. The average price paid for credits for this project is 36,76 USD/tons CO2 avoidance. The responsibility for carbon credit purchases lies in Global service organization, while Group sustainability is approving the project/type of credits that are used.*

*[Add row]*

## C9. Environmental performance - Water security

### (9.1) Are there any exclusions from your disclosure of water-related data?

Select from:

No

### (9.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

#### Water withdrawals – total volumes

##### (9.2.1) % of sites/facilities/operations

Select from:

100%

##### (9.2.2) Frequency of measurement

Select from:

Monthly

##### (9.2.3) Method of measurement

*Water is reported as withdrawals in m3. Data is being reported from digital or manual meter readings or from invoices on a monthly basis. Primary data is collected for production locations, while the remaining locations are estimated by industry average.*

##### (9.2.4) Please explain

*Primary data on water is available for Danfoss production locations, while the remaining locations are estimated by industry average data. The estimated part accounts for 13% of the total water withdrawals. The collection of data is monitored using utility invoices or local utility meters.*

#### Water withdrawals – volumes by source

### (9.2.1) % of sites/facilities/operations

Select from:

100%

### (9.2.2) Frequency of measurement

Select from:

Monthly

### (9.2.3) Method of measurement

*Water is reported as withdrawals in m3 based on water source - groundwater or surface water. Data is being reported from digital or manual meter readings or from invoices on a monthly basis. We are collecting the data for production locations, while the remaining locations are estimated by using industry average.*

### (9.2.4) Please explain

*Primary data on water is available for Danfoss production locations, while the remaining locations are estimated by industry average data. The estimated part accounts for 13% of the total water withdrawals. Water withdrawals by source are reported monthly, using utility invoices or local meters.*

## Water withdrawals quality

### (9.2.1) % of sites/facilities/operations

Select from:

1-25

### (9.2.2) Frequency of measurement

Select from:

Monthly

### (9.2.3) Method of measurement

*We assess quality of water withdrawals at sites with self-supplied sources (f.i. rainwater harvesting systems) and in some sites when sourced from third-party suppliers. It is monitored at site level in line with local regulations.*

#### **(9.2.4) Please explain**

*At sites where water is sourced from public or third-party suppliers, we rely on the supplier to ensure water quality in accordance with national regulations. These suppliers are typically certified and subject to regular external audits under local water quality standards. At sites with self-supplied sources, we conduct periodic internal water quality testing to assess parameters relevant to our operations.*

### **Water discharges – total volumes**

#### **(9.2.1) % of sites/facilities/operations**

Select from:

1-25

#### **(9.2.2) Frequency of measurement**

Select from:

Yearly

#### **(9.2.3) Method of measurement**

*Discharge data is not measured at all locations, since not all sites have discharge meters installed. For sites with available data, discharges are measured and followed based on water invoices or on-site meters.*

#### **(9.2.4) Please explain**

*At Danfoss, water is primarily used for cooling and sanitary purposes, which typically results in low water consumption, as most of the water is discharged rather than consumed. As a result, discharge meters are not yet implemented at all factory sites. We are prioritizing the installation of discharge meters at sites located in water-scarce areas, where water performance will be monitored more closely on a monthly basis to support our long-term water related goals.*

### **Water discharges – volumes by destination**

#### **(9.2.1) % of sites/facilities/operations**

Select from:

Not monitored

#### (9.2.4) Please explain

*We do not currently monitor water discharges by specific destination, as most sites lack discharge metering infrastructure. Given the water at Danfoss is primarily used for cooling, landscaping and sanitary purposes, discharges are generally directed to municipal sewer systems.*

### Water discharges – volumes by treatment method

#### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

#### (9.2.4) Please explain

*We do not currently monitor discharges by treatment method. At the majority of sites, water is discharged directly to municipal sewer systems, where it is treated externally by third party.*

### Water discharge quality – by standard effluent parameters

#### (9.2.1) % of sites/facilities/operations

Select from:

100%

#### (9.2.2) Frequency of measurement

Select from:

Continuously

#### (9.2.3) Method of measurement

*Through direct monitoring.*

#### **(9.2.4) Please explain**

*Danfoss is committed to complying with all relevant local discharge regulations and ensures water is tested before discharge to confirm pollutants don't exceed permitted limits. Monitoring is performed at regular intervals, depending on the site.*

### **Water discharge quality – emissions to water (nitrates, phosphates, pesticides, and/or other priority substances)**

#### **(9.2.1) % of sites/facilities/operations**

Select from:

Not monitored

#### **(9.2.4) Please explain**

*Danfoss is controlling site-specific priority substances where required by local regulations. Core parameters include PH levels, total dissolved solids and turbidity in all locations before discharge and the rest is site dependent.*

### **Water discharge quality – temperature**

#### **(9.2.1) % of sites/facilities/operations**

Select from:

Not monitored

#### **(9.2.4) Please explain**

*Temperature of discharged water is not currently monitored at most sites, as the primary water uses do not involve high thermal loads.*

### **Water consumption – total volume**

#### **(9.2.1) % of sites/facilities/operations**

Select from:

1-25

## (9.2.2) Frequency of measurement

Select from:

Yearly

## (9.2.3) Method of measurement

*Consumption data is not measured at all locations, since not all sites have discharge meters or water storage meters installed. For sites with meters installed, consumption is calculated by using water withdrawals data and deducting water discharge and changes in water storage.*

## (9.2.4) Please explain

*At Danfoss, water is primarily used for cooling and sanitary purposes, which typically results in low water consumption, as most of the water is discharged rather than consumed. As a result, discharge meters are not yet implemented at all factory sites. We are prioritizing the installation of discharge meters at sites located in water-scarce areas, where water performance will be monitored more closely on a monthly basis to support our long-term water related goals.*

## Water recycled/reused

### (9.2.1) % of sites/facilities/operations

Select from:

1-25

### (9.2.2) Frequency of measurement

Select from:

Continuously

### (9.2.3) Method of measurement

*Through direct monitoring.*

### (9.2.4) Please explain

*Where implemented,, water reuse is tracked through direct monitoring or estimation principle. Frequency of measurements is not standardized across sites. We are actively assessing opportunities to expand water reuse/recycle efforts, particularly at sites located in water stressed areas.*

## The provision of fully-functioning, safely managed WASH services to all workers

### (9.2.1) % of sites/facilities/operations

Select from:

76-99

### (9.2.2) Frequency of measurement

Select from:

Other, please specify :Depend on the site and local risk

### (9.2.3) Method of measurement

*Through regular internal or and external inspections.*

### (9.2.4) Please explain

*Danfoss prioritizes that all sites provide fully functioning, safely managed WASH services to all employees. This includes access to clean drinking water, hygienic sanitation facilities. WASH services are maintained in accordance with local health and safety regulations.*

*[Fixed row]*

**(9.2.2) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change?**

### Total withdrawals

#### (9.2.2.1) Volume (megaliters/year)

2245.04

#### (9.2.2.2) Comparison with previous reporting year

Select from:

Lower

### (9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

### (9.2.2.4) Five-year forecast

Select from:

Higher

### (9.2.2.5) Primary reason for forecast

Select from:

Mergers and acquisitions

### (9.2.2.6) Please explain

*Total water withdrawals decreased compared to last year, primary due to lower production activity. Additionally, ongoing investment's and higher site-level awareness have contributed to lower withdrawals and will continue to make an impact. Our five year forecast is that our water withdrawals will increase due to mergers and acquisitions.*

## Total discharges

### (9.2.2.1) Volume (megaliters/year)

1865.19

### (9.2.2.2) Comparison with previous reporting year

Select from:

Lower

### (9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

#### (9.2.2.4) Five-year forecast

Select from:

Higher

#### (9.2.2.5) Primary reason for forecast

Select from:

Mergers and acquisitions

#### (9.2.2.6) Please explain

*We estimate that water discharges decreased due to reduced production activity and lower withdrawals across Danfoss sites. Discharge data is not measured at all locations, so estimates are used where direct data is unavailable. For sites with available data, discharges are based on water invoices or on-site meters. For other sites, we apply a standard estimation methodology: 80% of withdrawals are assumed to be discharged at factories, and 90% at office and warehouse locations. Similar to water withdrawals, discharges are expected to increase over the next five years due to planned mergers and acquisitions.*

### Total consumption

#### (9.2.2.1) Volume (megaliters/year)

379.85

#### (9.2.2.2) Comparison with previous reporting year

Select from:

Lower

#### (9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

#### (9.2.2.4) Five-year forecast

Select from:

Higher

#### (9.2.2.5) Primary reason for forecast

Select from:

Mergers and acquisitions

#### (9.2.2.6) Please explain

*Water consumption decreased compared to the previous year, largely due to lower withdrawals resulting from reduced production activity. Since we do not directly measure consumption, it is calculated as the difference between total water withdrawals and estimated discharges. With continued focus on water efficiency and employee awareness, we aim to minimize consumption. However, similar to withdrawals and discharges, we forecast an increase in total consumption over the next five years, driven by business growth.*

*[Fixed row]*

**(9.2.4) Indicate whether water is withdrawn from areas with water stress, provide the volume, how it compares with the previous reporting year, and how it is forecasted to change.**

#### (9.2.4.1) Withdrawals are from areas with water stress

Select from:

Yes

#### (9.2.4.2) Volume withdrawn from areas with water stress (megaliters)

372.1

#### (9.2.4.3) Comparison with previous reporting year

Select from:

- Much lower

#### (9.2.4.4) Primary reason for comparison with previous reporting year

Select from:

- Change in accounting methodology

#### (9.2.4.5) Five-year forecast

Select from:

- Lower

#### (9.2.4.6) Primary reason for forecast

Select from:

- Investment in water-smart technology/process

#### (9.2.4.7) % of total withdrawals that are withdrawn from areas with water stress

16.57

#### (9.2.4.8) Identification tool

Select all that apply

- WWF Water Risk Filter

#### (9.2.4.9) Please explain

*We assess water stress exposure by annually mapping all our facilities using the WWF Water Risk Filter. In 2024, updates to WWF's risk assessment approach led to changes in the number of sites classified as water-stressed. This is the main reason for much lower water withdrawals comparing to a previous year. Water withdrawal data is collected monthly through meter readings or supplier invoices. Additionally, we are actively working with sites identified in water-stressed areas to develop site-specific water conservation strategies. With continuous focus on these locations, we aim to improve water efficiency and reduce total water withdrawals over the next five years.*

[Fixed row]

## (9.2.7) Provide total water withdrawal data by source.

### Fresh surface water, including rainwater, water from wetlands, rivers, and lakes

#### (9.2.7.1) Relevance

Select from:

Relevant

#### (9.2.7.2) Volume (megaliters/year)

691.55

#### (9.2.7.3) Comparison with previous reporting year

Select from:

Lower

#### (9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

#### (9.2.7.5) Please explain

*Lower surface water withdrawals are mainly connected to lower business activity in sites that are using surface water as a source and due to increased focus on water withdrawals efficiency.*

### Brackish surface water/Seawater

#### (9.2.7.1) Relevance

Select from:

Not relevant

### (9.2.7.5) Please explain

*Danfoss does not withdraw any brackish surface water or/and seawater.*

## Groundwater – renewable

### (9.2.7.1) Relevance

Select from:

Relevant

### (9.2.7.2) Volume (megaliters/year)

1553.49

### (9.2.7.3) Comparison with previous reporting year

Select from:

Higher

### (9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

### (9.2.7.5) Please explain

*We don't differentiate ground water source on renewable/non-renewable, so all our data is reported under non-renewable.*

## Groundwater – non-renewable

### (9.2.7.1) Relevance

Select from:

Not relevant

### (9.2.7.5) Please explain

*We don't differentiate ground water source on renewable/non-renewable in our global reporting process, so all our data is reported under renewable.*

### Produced/Entrained water

#### (9.2.7.1) Relevance

Select from:

Not relevant

### (9.2.7.5) Please explain

*No water withdrawn across our operations is classified as produced or entrained.*

### Third party sources

#### (9.2.7.1) Relevance

Select from:

Relevant but volume unknown

### (9.2.7.5) Please explain

*Most of our water is coming from a third-party source.*

*[Fixed row]*

**(9.3) In your direct operations and upstream value chain, what is the number of facilities where you have identified substantive water-related dependencies, impacts, risks, and opportunities?**

### Direct operations

#### (9.3.1) Identification of facilities in the value chain stage

Select from:

Yes, we have assessed this value chain stage and identified facilities with water-related dependencies, impacts, risks, and opportunities

### (9.3.2) Total number of facilities identified

11

### (9.3.3) % of facilities in direct operations that this represents

Select from:

1-25

### (9.3.4) Please explain

*Each year, we assess all our production sites using the WWF Water Risk Filter to identify those located in high water risk areas. Sites identified as high-risk are required to develop and implement comprehensive water risk mitigation plans to ensure the sustainable and responsible use of water resources.*

## Upstream value chain

### (9.3.1) Identification of facilities in the value chain stage

Select from:

No, we have not assessed this value chain stage for facilities with water-related dependencies, impacts, risks, and opportunities, but we are planning to do so in the next 2 years

### (9.3.4) Please explain

*Expect to be carried out in 2026.*

*[Fixed row]*

**(9.3.1) For each facility referenced in 9.3, provide coordinates, water accounting data, and a comparison with the previous reporting year.**

**Row 1**

### (9.3.1.1) Facility reference number

Select from:

Facility 1

### (9.3.1.2) Facility name (optional)

Anshan - Factory & Sales

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

China

Liao He

### (9.3.1.8) Latitude

41.171303

### (9.3.1.9) Longitude

**(9.3.1.10) Located in area with water stress**

Select from:

Yes

**(9.3.1.13) Total water withdrawals at this facility (megaliters)**

5.98

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Lower

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

5.98

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

0

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

5.98

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Lower

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

5.98

**(9.3.1.27) Total water consumption at this facility (megaliters)**

0

**(9.3.1.28) Comparison of total consumption with previous reporting year**

Select from:

- About the same

### (9.3.1.29) Please explain

*Water withdrawal and discharge data for this site is based on supplier utility invoice. All water that has been withdrawn from the system has also been discharged, therefore consumption on the site is zero. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

## Row 2

### (9.3.1.1) Facility reference number

Select from:

- Facility 2

### (9.3.1.2) Facility name (optional)

*Bangalore (Bommasandra) BOCK*

### (9.3.1.3) Value chain stage

Select from:

- Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

- Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

India

Other, please specify :Bay of Bengal

**(9.3.1.8) Latitude**

12.975525

**(9.3.1.9) Longitude**

77.614594

**(9.3.1.10) Located in area with water stress**

Select from:

Yes

**(9.3.1.13) Total water withdrawals at this facility (megaliters)**

1.5

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Higher

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

0.03

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

1.47

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

1.2

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

1.2

### (9.3.1.27) Total water consumption at this facility (megaliters)

0.3

### (9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Higher

### (9.3.1.29) Please explain

*Water withdrawal data for the site is based on monthly meter readings. Discharge is estimated using Danfoss's internal methodology (80% for factories), as direct metering is not yet implemented. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

## Row 3

### (9.3.1.1) Facility reference number

Select from:

Facility 3

### (9.3.1.2) Facility name (optional)

*Chennai (Oragadam) Factory & Sales*

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

#### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

#### (9.3.1.7) Country/Area & River basin

India

Other, please specify :Bay of Bengal

#### (9.3.1.8) Latitude

12.889306

#### (9.3.1.9) Longitude

79.913

#### (9.3.1.10) Located in area with water stress

Select from:

Yes

#### (9.3.1.13) Total water withdrawals at this facility (megaliters)

57.91

#### (9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

Higher

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

27.26

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

30.65

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

57.91

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

57.91

**(9.3.1.27) Total water consumption at this facility (megaliters)**

0

**(9.3.1.28) Comparison of total consumption with previous reporting year**

Select from:

Higher

**(9.3.1.29) Please explain**

*Water withdrawal and discharge data for this site is based on monthly meter readings. Consumption is calculated by using water withdrawals data minus water discharge.*

**Row 4**

**(9.3.1.1) Facility reference number**

Select from:

Facility 4

**(9.3.1.2) Facility name (optional)**

*Dubai - Factory & Sales Office*

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

United Arab Emirates

Other, please specify :Arabian Peninsula

### (9.3.1.8) Latitude

25.008569

### (9.3.1.9) Longitude

55.090958

### (9.3.1.10) Located in area with water stress

Select from:

Yes

### (9.3.1.13) Total water withdrawals at this facility (megaliters)

3.38

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Higher

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

0

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

3.38

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

0.68

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

0.68

**(9.3.1.27) Total water consumption at this facility (megaliters)**

2.7

**(9.3.1.28) Comparison of total consumption with previous reporting year**

Select from:

About the same

**(9.3.1.29) Please explain**

*Water withdrawal data for the site is based on monthly meter readings. Discharge is estimated, assuming 80% of withdrawn water is used for irrigation, while 20% is discharged. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

**Row 5**

**(9.3.1.1) Facility reference number**

Select from:

Facility 5

### (9.3.1.2) Facility name (optional)

*Jining Factory - 8 Kangtai Road*

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

China

Other, please specify :Yellow Sea & East China Sea

### (9.3.1.8) Latitude

35.427437

### (9.3.1.9) Longitude

116.679693

**(9.3.1.10) Located in area with water stress**

Select from:

Yes

**(9.3.1.13) Total water withdrawals at this facility (megaliters)**

58.31

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Higher

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

58.31

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

0

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

58.31

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

58.31

**(9.3.1.27) Total water consumption at this facility (megaliters)**

0

**(9.3.1.28) Comparison of total consumption with previous reporting year**

Select from:

Higher

### (9.3.1.29) Please explain

*Water withdrawal data for the site is based on monthly utility invoices. Discharge is estimated using Danfoss's internal methodology (80% for factories), as direct metering is not yet implemented. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

### Row 6

#### (9.3.1.1) Facility reference number

Select from:

Facility 6

#### (9.3.1.2) Facility name (optional)

*Longmont - Factory & Sales (UQM)*

#### (9.3.1.3) Value chain stage

Select from:

Direct operations

#### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

#### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

#### (9.3.1.7) Country/Area & River basin

United States of America

Other, please specify :Missouri (422)

**(9.3.1.8) Latitude**

40.143229

**(9.3.1.9) Longitude**

-104.977546

**(9.3.1.10) Located in area with water stress**

Select from:

Yes

**(9.3.1.13) Total water withdrawals at this facility (megaliters)**

8.64

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Lower

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

8.64

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

0

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

6.91

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Lower

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

6.91

### (9.3.1.27) Total water consumption at this facility (megaliters)

1.73

### (9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Lower

### (9.3.1.29) Please explain

*Water withdrawal data for the site is based on monthly meter readings. Discharge is estimated using Danfoss's internal methodology (80% for factories), as direct metering is not yet implemented. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

## Row 7

### (9.3.1.1) Facility reference number

Select from:

Facility 7

### (9.3.1.2) Facility name (optional)

Monterrey - Factory & Sales - Carretera Miguel 162

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

Mexico

Other, please specify :Rio Grande

### (9.3.1.8) Latitude

25.760179

### (9.3.1.9) Longitude

-100.174777

### (9.3.1.10) Located in area with water stress

Select from:

Yes

### (9.3.1.13) Total water withdrawals at this facility (megaliters)

63.85

### (9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

Higher

### (9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

63.85

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

51.08

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

#### (9.3.1.25) Discharges to groundwater

0

#### (9.3.1.26) Discharges to third party destinations

51.08

#### (9.3.1.27) Total water consumption at this facility (megaliters)

12.77

#### (9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Higher

#### (9.3.1.29) Please explain

*Water withdrawal data for the site is based on monthly meter readings. Discharge is estimated using Danfoss's internal methodology (80% for factories), as direct metering is not yet implemented. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

### Row 8

#### (9.3.1.1) Facility reference number

Select from:

Facility 8

#### (9.3.1.2) Facility name (optional)

*Reynosa Factory - Avenida Pedregal Lot 1&2*

#### (9.3.1.3) Value chain stage

Select from:

Direct operations

#### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

#### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

#### (9.3.1.7) Country/Area & River basin

Mexico

Other, please specify :Rio Grande

#### (9.3.1.8) Latitude

25.995912

#### (9.3.1.9) Longitude

-98.199993

#### (9.3.1.10) Located in area with water stress

Select from:

Yes

#### (9.3.1.13) Total water withdrawals at this facility (megaliters)

17.36

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Higher

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

0

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

17.36

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

13.89

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

13.89

**(9.3.1.27) Total water consumption at this facility (megaliters)**

3.47

**(9.3.1.28) Comparison of total consumption with previous reporting year**

Select from:

Higher

**(9.3.1.29) Please explain**

*Water withdrawal data for the site is based on monthly meter readings. Discharge is estimated using Danfoss's internal methodology (80% for factories), as direct metering is not yet implemented. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

**Row 9**

**(9.3.1.1) Facility reference number**

Select from:

Facility 9

### (9.3.1.2) Facility name (optional)

Searcy Factory - 400 Lincoln Avenue

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

United States of America

Other, please specify :Arkansas & White river

### (9.3.1.8) Latitude

35.240265

### (9.3.1.9) Longitude

-91.732461

**(9.3.1.10) Located in area with water stress**

Select from:

Yes

**(9.3.1.13) Total water withdrawals at this facility (megaliters)**

2.51

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Lower

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

2.51

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

0

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

2.01

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Lower

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

2.01

**(9.3.1.27) Total water consumption at this facility (megaliters)**

0.5

**(9.3.1.28) Comparison of total consumption with previous reporting year**

Select from:

Lower

### (9.3.1.29) Please explain

*Water withdrawal data for the site is based on monthly meter readings. Discharge is estimated using Danfoss's internal methodology (80% for factories), as direct metering is not yet implemented. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

### Row 10

#### (9.3.1.1) Facility reference number

Select from:

Facility 10

#### (9.3.1.2) Facility name (optional)

*Wuqing - F-Factory (Fuyuan Road)*

#### (9.3.1.3) Value chain stage

Select from:

Direct operations

#### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

#### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

#### (9.3.1.7) Country/Area & River basin

China

Other, please specify :Yellow Sea & East China Sea

**(9.3.1.8) Latitude**

39.414291

**(9.3.1.9) Longitude**

117.059432

**(9.3.1.10) Located in area with water stress**

Select from:

Yes

**(9.3.1.13) Total water withdrawals at this facility (megaliters)**

82.84

**(9.3.1.14) Comparison of total withdrawals with previous reporting year**

Select from:

Higher

**(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes**

82.84

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

0

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

82.83

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Higher

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

**(9.3.1.25) Discharges to groundwater**

0

**(9.3.1.26) Discharges to third party destinations**

82.83

### (9.3.1.27) Total water consumption at this facility (megaliters)

0

### (9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

About the same

### (9.3.1.29) Please explain

*Water withdrawal and discharge data for this site is based on supplier utility invoice. All water that has been withdrawn from the system has also been discharged, therefore consumption on the site is zero. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

## Row 11

### (9.3.1.1) Facility reference number

Select from:

Facility 11

### (9.3.1.2) Facility name (optional)

*Wuqing - Q-Factory (Quanhui Road)*

### (9.3.1.3) Value chain stage

Select from:

Direct operations

### (9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

### (9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

### (9.3.1.7) Country/Area & River basin

China

Other, please specify :Yellow Sea & East China Sea

### (9.3.1.8) Latitude

39.412044

### (9.3.1.9) Longitude

117.031366

### (9.3.1.10) Located in area with water stress

Select from:

Yes

### (9.3.1.13) Total water withdrawals at this facility (megaliters)

69.84

### (9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

Lower

### (9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

69.84

**(9.3.1.16) Withdrawals from brackish surface water/seawater**

0

**(9.3.1.17) Withdrawals from groundwater - renewable**

0

**(9.3.1.18) Withdrawals from groundwater - non-renewable**

0

**(9.3.1.19) Withdrawals from produced/entrained water**

0

**(9.3.1.20) Withdrawals from third party sources**

0

**(9.3.1.21) Total water discharges at this facility (megaliters)**

69.84

**(9.3.1.22) Comparison of total discharges with previous reporting year**

Select from:

Lower

**(9.3.1.23) Discharges to fresh surface water**

0

**(9.3.1.24) Discharges to brackish surface water/seawater**

0

### (9.3.1.25) Discharges to groundwater

0

### (9.3.1.26) Discharges to third party destinations

69.84

### (9.3.1.27) Total water consumption at this facility (megaliters)

0

### (9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

About the same

### (9.3.1.29) Please explain

*Water withdrawal and discharge data for this site is based on supplier utility invoice. All water that has been withdrawn from the system has also been discharged, therefore consumption on the site is zero. This site is located in a water-stressed area and is prioritized for future metering upgrades and water risk mitigation planning.*

[Add row]

**(9.3.2) For the facilities in your direct operations referenced in 9.3.1, what proportion of water accounting data has been third party verified?**

**Water withdrawals – total volumes**

### (9.3.2.1) % verified

Select from:

76-100

### (9.3.2.2) Verification standard used

*International Standard on Assurance Engagements 3000 assurance engagements*

## Water withdrawals – volume by source

### (9.3.2.1) % verified

*Select from:*

Not verified

### (9.3.2.3) Please explain

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

## Water withdrawals – quality by standard water quality parameters

### (9.3.2.1) % verified

*Select from:*

Not verified

### (9.3.2.3) Please explain

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

## Water discharges – total volumes

### (9.3.2.1) % verified

*Select from:*

Not verified

### (9.3.2.3) Please explain

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

## **Water discharges – volume by destination**

### **(9.3.2.1) % verified**

*Select from:*

Not verified

### **(9.3.2.3) Please explain**

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

## **Water discharges – volume by final treatment level**

### **(9.3.2.1) % verified**

*Select from:*

Not verified

### **(9.3.2.3) Please explain**

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

## **Water discharges – quality by standard water quality parameters**

### **(9.3.2.1) % verified**

*Select from:*

Not verified

### **(9.3.2.3) Please explain**

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

## Water consumption – total volume

### (9.3.2.1) % verified

Select from:

Not verified

### (9.3.2.3) Please explain

*We don't verify the metrics that fall outside of Danfoss's Sustainability Strategy.*

*[Fixed row]*

### (9.4) Could any of your facilities reported in 9.3.1 have an impact on a requesting CDP supply chain member?

Select from:

This is confidential

### (9.5) Provide a figure for your organization's total water withdrawal efficiency.

#### (9.5.1) Revenue (currency)

9674

#### (9.5.2) Total water withdrawal efficiency

4.31

#### (9.5.3) Anticipated forward trend

*Danfoss will continue to closely monitor the water withdrawals in our factory locations and intensify our work with water going forward. We believe these efforts will result in lower water intensity ratio going forward.*

*[Fixed row]*

## (9.12) Provide any available water intensity values for your organization's products or services.

### Row 1

#### (9.12.1) Product name

*All Danfoss products*

#### (9.12.2) Water intensity value

232.1

#### (9.12.3) Numerator: Water aspect

Select from:

Water withdrawn

#### (9.12.4) Denominator

*per unit revenue (EURm)*

#### (9.12.5) Comment

*Danfoss' own operations are not water-intensive, and water is primarily used in our production for process cooling. Our global factory footprint spans across all regions of the world, except Africa. We aim to continuously improve our water efficiency with a special focus on sites located in areas with water scarcity. During 2024, we have established a publicly available water management policy and implemented water conservation plans at sites in areas at risk of water stress.*  
[Add row]

## (9.13) Do any of your products contain substances classified as hazardous by a regulatory authority?

#### (9.13.1) Products contain hazardous substances

Select from:

No

### (9.13.2) Comment

*All Danfoss products are designed and produced in compliance with relevant regulation on hazardous substances, including EU REACH and Regulation on Hazardous Substances (RoHS). We disclose our Negative List on our corporate website, which is continuously updated and communicated to our suppliers.*  
[Fixed row]

## (9.14) Do you classify any of your current products and/or services as low water impact?

### (9.14.1) Products and/or services classified as low water impact

Select from:

Yes

### (9.14.2) Definition used to classify low water impact

*Products with proven, significant positive water impacts in use phase: - Danfoss VLT® AQUA Drive is a specialized solution for AC-motor-driven water and wastewater applications. It has inbuilt features to protect against harsh conditions — including Danfoss' innovative back-channel cooling, real-time sensors and analytics, and the most comprehensive water-dedicated program on the market. Compared to conventional drive systems, VLT® AQUA Drives exceeded requirements by achieving energy savings of 30-40% as well as more efficient use of water, with up to 40% reduction in water leakages. - Danfoss Sensing Solutions - offering valves, sensors and switches for water applications and pumps.*

### (9.14.4) Please explain

*Our production processes are not water intensive and neither are our products and services. However, in the use phase, some of our products contribute to a reduction of water consumption and improved water infrastructure, e.g. reducing leakages.*  
[Fixed row]

## (9.15) Do you have any water-related targets?

Select from:

Yes

**(9.15.1) Indicate whether you have targets relating to water pollution, water withdrawals, WASH, or other water-related categories.**

## **Water pollution**

### **(9.15.1.1) Target set in this category**

*Select from:*

Yes

## **Water withdrawals**

### **(9.15.1.1) Target set in this category**

*Select from:*

Yes

## **Water, Sanitation, and Hygiene (WASH) services**

### **(9.15.1.1) Target set in this category**

*Select from:*

Yes

## **Other**

### **(9.15.1.1) Target set in this category**

*Select from:*

No, but we plan to within the next two years

### **(9.15.1.2) Please explain**

Danfoss will continue to closely monitor the water related metrics in our factory locations and intensify our work with water going forward. We believe these efforts will result in additional target setting on a Group level or site specific.

[Fixed row]

## (9.15.2) Provide details of your water-related targets and the progress made.

### Row 1

#### (9.15.2.1) Target reference number

Select from:

Target 1

#### (9.15.2.2) Target coverage

Select from:

Site/facility

#### (9.15.2.3) Category of target & Quantitative metric

Water withdrawals

Reduction in total water withdrawals

#### (9.15.2.4) Date target was set

12/31/2023

#### (9.15.2.5) End date of base year

12/30/2023

#### (9.15.2.6) Base year figure

393

### (9.15.2.7) End date of target year

12/30/2024

### (9.15.2.8) Target year figure

374

### (9.15.2.9) Reporting year figure

376

### (9.15.2.10) Target status in reporting year

Select from:

Achieved

### (9.15.2.11) % of target achieved relative to base year

89

### (9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target

Select all that apply

Sustainable Development Goal 6

### (9.15.2.13) Explain target coverage and identify any exclusions

*Target is covering all of the factories in China.*

### (9.15.2.15) Actions which contributed most to achieving or maintaining this target

*Continuous implementation of water saving equipment in production processes where the main water usage is coming from. Installation of sensors on water taps to avoid unnecessary water usage. Promotion of water saving behaviors in the organization.*

### (9.15.2.16) Further details of target

For all locations in our CNR region we have set a target of 5% decrease in water withdrawals. Special focus is on sites located in water stressed areas, such as Anshan, Wuqing and Jining.

## Row 2

### (9.15.2.1) Target reference number

Select from:

Target 2

### (9.15.2.2) Target coverage

Select from:

Organization-wide (direct operations only)

### (9.15.2.3) Category of target & Quantitative metric

Water pollution

Increase in the proportion of wastewater that is safely treated

### (9.15.2.4) Date target was set

06/29/2024

### (9.15.2.5) End date of base year

12/30/2023

### (9.15.2.6) Base year figure

100

### (9.15.2.7) End date of target year

12/30/2030

### (9.15.2.8) Target year figure

100

### (9.15.2.9) Reporting year figure

100

### (9.15.2.10) Target status in reporting year

Select from:

Achieved and maintained

### (9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target

Select all that apply

Kunming-Montreal Global Biodiversity Framework

Sustainable Development Goal 6

Zero Discharge of Hazardous Chemicals (ZDHC)

### (9.15.2.13) Explain target coverage and identify any exclusions

*All Danfoss production locations globally.*

### (9.15.2.15) Actions which contributed most to achieving or maintaining this target

*Water treatment before discharge, good practice sharing among locations.*

### (9.15.2.16) Further details of target

*Danfoss is committed to complying with all relevant local discharge regulations and ensures water is tested before discharge to confirm pollutants don't exceed permitted limits.*

## Row 3

### (9.15.2.1) Target reference number

Select from:

Target 3

### (9.15.2.2) Target coverage

Select from:

Organization-wide (direct operations only)

### (9.15.2.3) Category of target & Quantitative metric

Water, Sanitation, and Hygiene (WASH) services

Increase in the proportion of employees using safely managed drinking water services

### (9.15.2.4) Date target was set

09/30/2024

### (9.15.2.5) End date of base year

12/30/2023

### (9.15.2.6) Base year figure

100

### (9.15.2.7) End date of target year

12/30/2030

### (9.15.2.8) Target year figure

100

### (9.15.2.9) Reporting year figure

100

### (9.15.2.10) Target status in reporting year

Select from:

Achieved and maintained

### (9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target

Select all that apply

Sustainable Development Goal 6

Other, please specify :UN WASH

### (9.15.2.13) Explain target coverage and identify any exclusions

*All Danfoss locations globally.*

### (9.15.2.15) Actions which contributed most to achieving or maintaining this target

*Continue to monitor and ensure safe water, sanitation and hygiene services across our locations.*

### (9.15.2.16) Further details of target

*Danfoss supports the World Business Council for Sustainable development (WBCSD) "WASH" pledge, committing to provide safe water, sanitation and hygiene services to all our employees globally.*

## Row 4

### (9.15.2.1) Target reference number

Select from:

Target 4

### (9.15.2.2) Target coverage

Select from:

Site/facility

### (9.15.2.3) Category of target & Quantitative metric

Water withdrawals

Other water withdrawals, please specify :Water withdrawals per employee

### (9.15.2.4) Date target was set

12/31/2023

### (9.15.2.5) End date of base year

12/30/2023

### (9.15.2.6) Base year figure

65

### (9.15.2.7) End date of target year

12/30/2024

### (9.15.2.8) Target year figure

65

### (9.15.2.9) Reporting year figure

57

### (9.15.2.10) Target status in reporting year

Select from:

Achieved and maintained

### (9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target

Select all that apply

Sustainable Development Goal 6

### (9.15.2.13) Explain target coverage and identify any exclusions

*Target is covering factories in India located in water stressed area.*

### (9.15.2.15) Actions which contributed most to achieving or maintaining this target

*Implementation of IOT systems for leak detection, supported by quick reaction from the sites to fix the leaks. Implementation of sensors on the taps, creating awareness among employees, implementing waterless urinals.*

### (9.15.2.16) Further details of target

*In Chennai, the site has determined that maintaining water use at approximately 65 liters per employee per day is optimal. Further reductions (below 55) could pose a potential hygiene risk, so the level they achieved they believe is the most balanced and sustainable setup for their operations. In the future they will make efforts to maintain it.*

## Row 5

### (9.15.2.1) Target reference number

Select from:

Target 5

### (9.15.2.2) Target coverage

Select from:

Site/facility

### (9.15.2.3) Category of target & Quantitative metric

Water withdrawals

Reduction in total water withdrawals

### (9.15.2.4) Date target was set

12/31/2023

### (9.15.2.5) End date of base year

12/30/2023

### (9.15.2.6) Base year figure

35.28

### (9.15.2.7) End date of target year

12/30/2024

### (9.15.2.8) Target year figure

34.92

### (9.15.2.9) Reporting year figure

34.84

### (9.15.2.10) Target status in reporting year

Select from:

Achieved

### (9.15.2.11) % of target achieved relative to base year

**(9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target**

*Select all that apply*

Sustainable Development Goal 6

**(9.15.2.13) Explain target coverage and identify any exclusions**

*Target is covering Monterrey site in Mexico which is located in water stressed area.*

**(9.15.2.15) Actions which contributed most to achieving or maintaining this target**

*Increasing efficiency in the waste water treatment plant and implementation of specific chemicals in washing processes that help to extend the period of the need for the water changing.*

**(9.15.2.16) Further details of target**

*Monterrey sets the target by calculating intensity factor for the current year (water withdrawals per pcs produced) and applying the same for the next year based on forecasted production. They re-evaluate the target on a yearly basis.*

*[Add row]*

## C10. Environmental performance - Plastics

### (10.1) Do you have plastics-related targets, and if so what type?

#### (10.1.1) Targets in place

Select from:

Yes

#### (10.1.2) Target type and metric

Plastic polymers

Reduce the total weight of virgin content in plastic polymers produced and/or sold

Plastic packaging

Increase the proportion of renewable content from responsibly managed sources in plastic packaging

Increase the proportion of plastic packaging that is recyclable in practice and at scale

Increase the proportion of plastic packaging that is reusable

Reduce or eliminate the use of hazardous substances

End-of-life management

Increase the proportion of recyclable plastic waste that we collect, sort, and recycle

Extended Producer Responsibility (EPR)

Adhere to eco-design requirements

#### (10.1.3) Please explain

*As part of our Circularity Framework, we have targets to cover at least 80% of new products developed by our circularity approach by 2030, and establish circularity collaborations with 80% of top 25 customers. Our Circularity Framework centers on the principles of "Rethink, Reduce, Recirculate" and was built based on external*

best practices. Ten underlying sustainability and circularity strategies support our engineers in developing new products and will guide improvements in our existing portfolio.

[Fixed row]

**(10.2) Indicate whether your organization engages in the following activities.**

**Production/commercialization of plastic polymers (including plastic converters)**

**(10.2.1) Activity applies**

Select from:

No

**(10.2.2) Comment**

*Danfoss does not engage in production or commercialization of plastic polymers.*

**Production/commercialization of durable plastic goods and/or components (including mixed materials)**

**(10.2.1) Activity applies**

Select from:

No

**(10.2.2) Comment**

*Danfoss does not engage in production or commercialization of durable plastic goods or components.*

**Usage of durable plastics goods and/or components (including mixed materials)**

**(10.2.1) Activity applies**

Select from:

No

## (10.2.2) Comment

*Danfoss does not engage in usage of durable plastic goods or components.*

### **Production/commercialization of plastic packaging**

## (10.2.1) Activity applies

Select from:

No

## (10.2.2) Comment

*Danfoss does not engage in production or commercialization of plastic packaging.*

### **Production/commercialization of goods/products packaged in plastics**

## (10.2.1) Activity applies

Select from:

Yes

## (10.2.2) Comment

*“Closing the loop” on materials consumption is core to a more circular economy. Globally, packaging generates 141 million tons of plastic waste annually, and plastic accounts for 2.2 billion tons of CO<sub>2</sub> e, representing 4.5% of total global GHG emissions every year.<sup>4</sup> To address this, we updated our packaging standard, introduced sustainability criteria for plastic packaging, and developed the Danfoss Sustainable Packaging Tool. We have defined how to reduce our environmental impact resulting from packaging, using our defined approach: • Rethink: Avoid the use of single-use plastic in packaging; optimize the use of materials in packaging; ensure more efficient logistics to transport more products safely. • Reduce: Reduce the carbon footprint of the materials used for packaging; reduce the use of virgin resources; increase recycled content; eliminate the use of restricted substances in packaging, ensuring safe packaging materials. • Recirculate: Reuse the packaging through returnable packaging; ensure that packaging can be recycled at end-of-life. While it is still early days, we have initiated small-scale pilots on plastics and packaging across Danfoss to build learnings and assess the potential to scale. Examples include: Replacement of plastic foam packaging with cardboard for our VLT® drives products, replacement of single-use plastic package fills with paper-based alternatives, and a collaboration with global climate leader and customer Trane Technologies, taking the first step to introduce returnable packaging solutions in Mexico.*

### **Provision/commercialization of services that use plastic packaging (e.g., food services)**

### (10.2.1) Activity applies

Select from:

No

### (10.2.2) Comment

*Danfoss does not engage in provision or commercialization of services that use plastic packaging.*

## Provision of waste management and/or water management services

### (10.2.1) Activity applies

Select from:

No

### (10.2.2) Comment

*Danfoss does not engage in waste management or waste management services.*

## Provision of financial products and/or services for plastics-related activities

### (10.2.1) Activity applies

Select from:

No

### (10.2.2) Comment

*Danfoss does not engage in provision of financial products or services for plastics-related activities.*

## Other activities not specified

### (10.2.1) Activity applies

Select from:

No

## (10.2.2) Comment

N/A

[Fixed row]

## C11. Environmental performance - Biodiversity

**(11.2) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?**

### **(11.2.1) Actions taken in the reporting period to progress your biodiversity-related commitments**

Select from:

Yes, we are taking actions to progress our biodiversity-related commitments

### **(11.2.2) Type of action taken to progress biodiversity- related commitments**

Select all that apply

Land/water protection

Land/water management

[Fixed row]

**(11.3) Does your organization use biodiversity indicators to monitor performance across its activities?**

	<b>Does your organization use indicators to monitor biodiversity performance?</b>
	Select from: <input checked="" type="checkbox"/> No, we do not use indicators, but plan to within the next two years

[Fixed row]

**(11.4) Does your organization have activities located in or near to areas important for biodiversity in the reporting year?**

	Indicate whether any of your organization's activities are located in or near to this type of area important for biodiversity	Comment
Legally protected areas	Select from: <input checked="" type="checkbox"/> Not assessed	Initial internal assessment using WWF Biodiversity Risk Filter and the Integrated Biodiversity Assessment Tool, to be further explored in 2025-26.
UNESCO World Heritage sites	Select from: <input checked="" type="checkbox"/> Not assessed	Initial internal assessment using WWF Biodiversity Risk Filter and the Integrated Biodiversity Assessment Tool, to be further explored in 2025-26.
UNESCO Man and the Biosphere Reserves	Select from: <input checked="" type="checkbox"/> Not assessed	Initial internal assessment using WWF Biodiversity Risk Filter and the Integrated Biodiversity Assessment Tool, to be further explored in 2025-26.
Ramsar sites	Select from: <input checked="" type="checkbox"/> Not assessed	Initial internal assessment using WWF Biodiversity Risk Filter and the Integrated Biodiversity Assessment Tool, to be further explored in 2025-26.
Key Biodiversity Areas	Select from: <input checked="" type="checkbox"/> Yes	Assessment using WWF Biodiversity Risk Filter and the Integrated Biodiversity Assessment Tool.
Other areas important for biodiversity	Select from: <input checked="" type="checkbox"/> Not assessed	TBD

[Fixed row]

### (11.4.1) Provide details of your organization's activities in the reporting year located in or near to areas important for biodiversity.

#### Row 1

#### (11.4.1.2) Types of area important for biodiversity

Select all that apply

Key Biodiversity Areas

#### (11.4.1.4) Country/area

Select from:

Denmark

#### (11.4.1.5) Name of the area important for biodiversity

-

#### (11.4.1.6) Proximity

Select from:

Adjacent

#### (11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area

*Production, distribution and offices*

#### (11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity

Select from:

Yes, but mitigation measures have been implemented

#### (11.4.1.10) Mitigation measures implemented within the selected area

Select all that apply

Site selection

Physical controls

Operational controls

Abatement controls

Restoration

#### (11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented

Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.

## Row 2

### (11.4.1.2) Types of area important for biodiversity

Select all that apply

Key Biodiversity Areas

### (11.4.1.4) Country/area

Select from:

Germany

### (11.4.1.5) Name of the area important for biodiversity

-

### (11.4.1.6) Proximity

Select from:

Up to 5 km

### (11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area

*Production and distribution*

### (11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity

Select from:

Yes, but mitigation measures have been implemented

### (11.4.1.10) Mitigation measures implemented within the selected area

*Select all that apply*

- Site selection
- Project design
- Physical controls
- Operational controls
- Abatement controls

#### **(11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented**

*Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.*

### **Row 3**

#### **(11.4.1.2) Types of area important for biodiversity**

*Select all that apply*

- Key Biodiversity Areas

#### **(11.4.1.4) Country/area**

*Select from:*

- Japan

#### **(11.4.1.5) Name of the area important for biodiversity**

-

#### **(11.4.1.6) Proximity**

*Select from:*

- Up to 5 km

#### **(11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area**

**(11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity**

Select from:

- Yes, but mitigation measures have been implemented

**(11.4.1.10) Mitigation measures implemented within the selected area**

Select all that apply

- Site selection
- Project design
- Physical controls
- Operational controls
- Abatement controls

**(11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented**

*Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.*

**Row 4**

**(11.4.1.2) Types of area important for biodiversity**

Select all that apply

- Key Biodiversity Areas

**(11.4.1.4) Country/area**

Select from:

- Poland

#### (11.4.1.5) Name of the area important for biodiversity

-

#### (11.4.1.6) Proximity

Select from:

- Up to 5 km

#### (11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area

*Production and distribution*

#### (11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity

Select from:

- Yes, but mitigation measures have been implemented

#### (11.4.1.10) Mitigation measures implemented within the selected area

Select all that apply

- Site selection
- Project design
- Physical controls
- Operational controls
- Abatement controls

#### (11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented

*Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.*

**Row 5**

#### (11.4.1.2) Types of area important for biodiversity

Select all that apply

- Key Biodiversity Areas

#### (11.4.1.4) Country/area

Select from:

- Netherlands

#### (11.4.1.5) Name of the area important for biodiversity

-

#### (11.4.1.6) Proximity

Select from:

- Up to 5 km

#### (11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area

*Production and distribution*

#### (11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity

Select from:

- Yes, but mitigation measures have been implemented

#### (11.4.1.10) Mitigation measures implemented within the selected area

Select all that apply

- Site selection
- Project design

- Physical controls
- Operational controls
- Abatement controls

#### **(11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented**

*Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.*

### **Row 6**

#### **(11.4.1.2) Types of area important for biodiversity**

*Select all that apply*

- Key Biodiversity Areas

#### **(11.4.1.4) Country/area**

*Select from:*

- Slovenia

#### **(11.4.1.5) Name of the area important for biodiversity**

-

#### **(11.4.1.6) Proximity**

*Select from:*

- Up to 5 km

#### **(11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area**

*Production and distribution*

### (11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity

Select from:

- Yes, but mitigation measures have been implemented

### (11.4.1.10) Mitigation measures implemented within the selected area

Select all that apply

- Site selection
- Project design
- Physical controls
- Operational controls
- Abatement controls

### (11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented

*Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.*

## Row 7

### (11.4.1.2) Types of area important for biodiversity

Select all that apply

- Key Biodiversity Areas

### (11.4.1.4) Country/area

Select from:

- Turkey

### (11.4.1.5) Name of the area important for biodiversity

#### (11.4.1.6) Proximity

Select from:

- Up to 5 km

#### (11.4.1.8) Briefly describe your organization's activities in the reporting year located in or near to the selected area

*Production and distribution*

#### (11.4.1.9) Indicate whether any of your organization's activities located in or near to the selected area could negatively affect biodiversity

Select from:

- Yes, but mitigation measures have been implemented

#### (11.4.1.10) Mitigation measures implemented within the selected area

Select all that apply

- Site selection
- Project design
- Physical controls
- Operational controls
- Abatement controls

#### (11.4.1.11) Explain how your organization's activities located in or near to the selected area could negatively affect biodiversity, how this was assessed, and describe any mitigation measures implemented

*Potential water, soil and air pollution which is mitigated by valid ISO14001 certifications at production sites in the area.*

*[Add row]*

## C13. Further information & sign off

(13.1) Indicate if any environmental information included in your CDP response (not already reported in 7.9.1/2/3, 8.9.1/2/3/4, and 9.3.2) is verified and/or assured by a third party?

	Other environmental information included in your CDP response is verified and/or assured by a third party
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(13.1.1) Which data points within your CDP response are verified and/or assured by a third party, and which standards were used?

### Row 1

#### (13.1.1.1) Environmental issue for which data has been verified and/or assured

Select all that apply

Climate change

#### (13.1.1.2) Disclosure module and data verified and/or assured

Environmental performance – Climate change

Base year emissions

Progress against targets

Year on year change in absolute emissions (Scope 3)

Year on year change in emissions intensity (Scope 1 and 2)

- Year on year change in emissions intensity (Scope 3)
- Year on year change in absolute emissions (Scope 1 and 2)

### (13.1.1.3) Verification/assurance standard

General standards

- ISAE 3000
- ISAE 3410, Assurance Engagements on Greenhouse Gas Statements

### (13.1.1.4) Further details of the third-party verification/assurance process

*PwC auditor statement from Danfoss 2024 Annual Report, p. 183-184: We performed a limited assurance engagement in accordance with International Standard on Assurance Engagements 3000 (Revised) 'Assurance Engagements other than Audits and Reviews of Historical Financial Information' and, in respect of the greenhouse gas emissions, in accordance with International Standard on Assurance Engagements 3410 'Assurance engagements on greenhouse gas statements'. The quantification of greenhouse gas emissions is subject to inherent uncertainty because of incomplete scientific knowledge used to determine the emissions factors and the values needed to combine emissions of different gasses. A limited assurance engagement is substantially less in scope than a reasonable assurance engagement in relation to both the risk assessment procedures, including an understanding of internal control, and the procedures performed in response to the assessed risks; consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.*

### (13.1.1.5) Attach verification/assurance evidence/report (optional)

*Danfoss 2024 Annual Report.pdf*

## Row 3

### (13.1.1.1) Environmental issue for which data has been verified and/or assured

*Select all that apply*

- Climate change

### (13.1.1.2) Disclosure module and data verified and/or assured

Environmental performance – Climate change

Waste data

### (13.1.1.3) Verification/assurance standard

General standards

ISAE 3000

### (13.1.1.4) Further details of the third-party verification/assurance process

*PwC auditor statement from Danfoss 2024 Annual Report, p. 183-184: We performed a limited assurance engagement in accordance with International Standard on Assurance Engagements 3000 (Revised) 'Assurance Engagements other than Audits and Reviews of Historical Financial Information' and, in respect of the greenhouse gas emissions, in accordance with International Standard on Assurance Engagements 3410 'Assurance engagements on greenhouse gas statements'. The quantification of greenhouse gas emissions is subject to inherent uncertainty because of incomplete scientific knowledge used to determine the emissions factors and the values needed to combine emissions of different gasses. A limited assurance engagement is substantially less in scope than a reasonable assurance engagement in relation to both the risk assessment procedures, including an understanding of internal control, and the procedures performed in response to the assessed risks; consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.*

### (13.1.1.5) Attach verification/assurance evidence/report (optional)

*Danfoss 2024 Annual Report.pdf*

## Row 5

### (13.1.1.1) Environmental issue for which data has been verified and/or assured

*Select all that apply*

Water

### (13.1.1.2) Disclosure module and data verified and/or assured

Environmental performance – Water security

Volume withdrawn from areas with water stress (megaliters)

- Water intensities of products and services
- Water withdrawals– total volumes

### (13.1.1.3) Verification/assurance standard

General standards

- ISAE 3000

### (13.1.1.4) Further details of the third-party verification/assurance process

*PwC auditor statement from Danfoss 2024 Annual Report, p. 183-184: We performed a limited assurance engagement in accordance with International Standard on Assurance Engagements 3000 (Revised) 'Assurance Engagements other than Audits and Reviews of Historical Financial Information' and, in respect of the greenhouse gas emissions, in accordance with International Standard on Assurance Engagements 3410 'Assurance engagements on greenhouse gas statements'. The quantification of greenhouse gas emissions is subject to inherent uncertainty because of incomplete scientific knowledge used to determine the emissions factors and the values needed to combine emissions of different gasses. A limited assurance engagement is substantially less in scope than a reasonable assurance engagement in relation to both the risk assessment procedures, including an understanding of internal control, and the procedures performed in response to the assessed risks; consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.*

### (13.1.1.5) Attach verification/assurance evidence/report (optional)

*Danfoss 2024 Annual Report.pdf*  
[Add row]

**(13.3) Provide the following information for the person that has signed off (approved) your CDP response.**

#### (13.3.1) Job title

*Chief Sustainability Officer*

#### (13.3.2) Corresponding job category

Select from:

Chief Sustainability Officer (CSO)

[Fixed row]

**(13.4) Please indicate your consent for CDP to share contact details with the Pacific Institute to support content for its Water Action Hub website.**

Select from:

Yes, CDP may share our Disclosure Submission Lead contact details with the Pacific Institute

