

# Sustainability Report

2023/2024 Harvest



# About the Report

This marks the inaugural Sustainability Report for Aliança Agrícola do Cerrado S.A., a privately held corporation established in 2010.

This report highlights the key achievements and milestones of the 2023/2024 harvest season, spanning from July 1, 2023, to June 30, 2024. As this is the company's first reporting initiative, the information presented has not undergone external verification. However, the company is committed to the continuous improvement of its processes and plans to incorporate external verification in future reports. All financial data, however, are audited regularly by an independent firm. The Executive Board actively participated in developing this report's content and assumes sole responsibility for the statements herein.

Peterson Solutions was responsible for data collection and organization, report drafting, and all editorial aspects.

For inquiries, suggestions, or further information, please contact us:





We are very proud to release our first Sustainability Report. It reflects our dedication to conducting business ethically and sustainably. Through this document, we are making public our commitments to good practices in the grain production chain and to the longevity of the company.

The grain market is highly dynamic and unpredictable, influenced by numerous factors ranging from climate to geopolitics. The 2023/2024 harvest season was surprising: it simultaneously presented high productivity, falling prices, and low trading volumes, ultimately impacting all players in the supply chain.

Aliança Agrícola do Cerrado was no exception. Despite the numerous challenges, this season allowed us to achieve record crushing volumes. However, we had to work diligently to secure our results in the face of price fluctuations that reduced trading margins.

In response to this scenario, our team swiftly focused on risk management, readjusted our strategies, waited for opportune moments, and prioritized fulfilling existing contracts.

Our average growth rate is 15% per year, and we are increasingly gaining ground

among the major players in the market. With a lean management and a culture of open communication, cooperation, and agile decision-making, we have secured a significant competitive advantage: the ability to react quickly to adverse situations, allowing us to adjust our course and achieve our goals.

Our strategic planning is clear and precise, focused on sustainable growth that will be achieved through a gradual increase in grain trading, crushing, and logistics operations. We will continue to structure our operations based on our values, with respect for people and the environment. Our purpose is to generate shared value and promote the sustainable development of our business, to enhance our positive impact on the grain production chain and on society as a whole.

ESG\*(Environmental, Social, and Governance) considerations guided our decisions. While we are aware that there is always room for improvement, we continue to refine our practices, monitor the best industry practices, align ourselves with leading associations, and keep abreast of trends to solidify our position of maturity and commitment to these issues.

The 2023/2024 harvest season was a period of significant progress in terms of ESG. We

launched our first Sustainability Policy, received a positive assessment for compliance with the Soy Moratorium requirements, and increased engagement in our private program, Sodru Sustainable Soy.

Traceability is also a fundamental aspect for our company. We were one of the pioneers in the industry to use satellite imagery to map our supply chain and to investigate issues of deforestation and ethical labor practices.

**“The 2023/2024 harvest season was a period of significant progress in terms of ESG. Through this document, we are making public our commitments to good practices in the grain production chain and to the longevity of the company.”**

\*ESG: acronym, in English, for Environment, Social and Governance.

Traceability poses a significant challenge for the industry, as it needs to be done grain by grain. To achieve it, we invest in advanced technology to support our internal verification, overseen by a committee exclusively dedicated to this issue.

Another major achievement of this cycle was the delivery of the warehouse in Porto dos Gaúchos, with a capacity of over 60,000 tons. This milestone consolidates our presence in the state of Mato Grosso, where we were already active but did not have a storage facility.

Since 2021, we have been operating a crushing plant in Bataguassu (Mato Grosso do Sul), and we are now preparing for a significant step: the final acquisition of this asset. This move requires a large investment and will enable us to double the company's processing capacity. With this increase, we will reach 600,000 tons processed per year, with an expansion plan that will allow us to achieve the milestone of 1 million tons of annual crushing. This investment is part of our strategic planning, which envisions the expansion of our operations in the country.

This is the perfect example of how we can contribute to the regional development of the areas where we operate. This plant had been idle for 12 years. We invested to reactivate it,

immediately generating 100 direct jobs and another 600 indirect jobs.

The project has revitalized the local economy and commerce by generating income, engaging suppliers, and fostering the necessary infrastructure for the operation.

Our outlook for the coming cycles is optimistic. We are closely monitoring market movements and anticipate an increase in oil demand due to federal sanctions promoting biofuels, and we will be ready to meet the sector's resurgence. For the upcoming harvest season,

we have already secured 30% of our projected trades. To navigate some lingering market restrictions, we will focus on grains offering higher profitability.

This is the essence of Aliança Agrícola do Cerrado: a dynamic, entrepreneurial company focused on delivering high-quality products and services while staying keenly attuned to industry trends to ensure we achieve our strategic plans, expansion, and overall results. We invite you to explore our organizational structure and initiatives in greater detail within the pages of this report. Enjoy your reading!

**“This is the essence of Aliança Agrícola do Cerrado: a dynamic, entrepreneurial company focused on delivering high-quality products and services while staying keenly attuned to industry trends to ensure we achieve our strategic plans, expansion, and overall results.”**

**Danilo Dalia Jorge**  
CEO\*

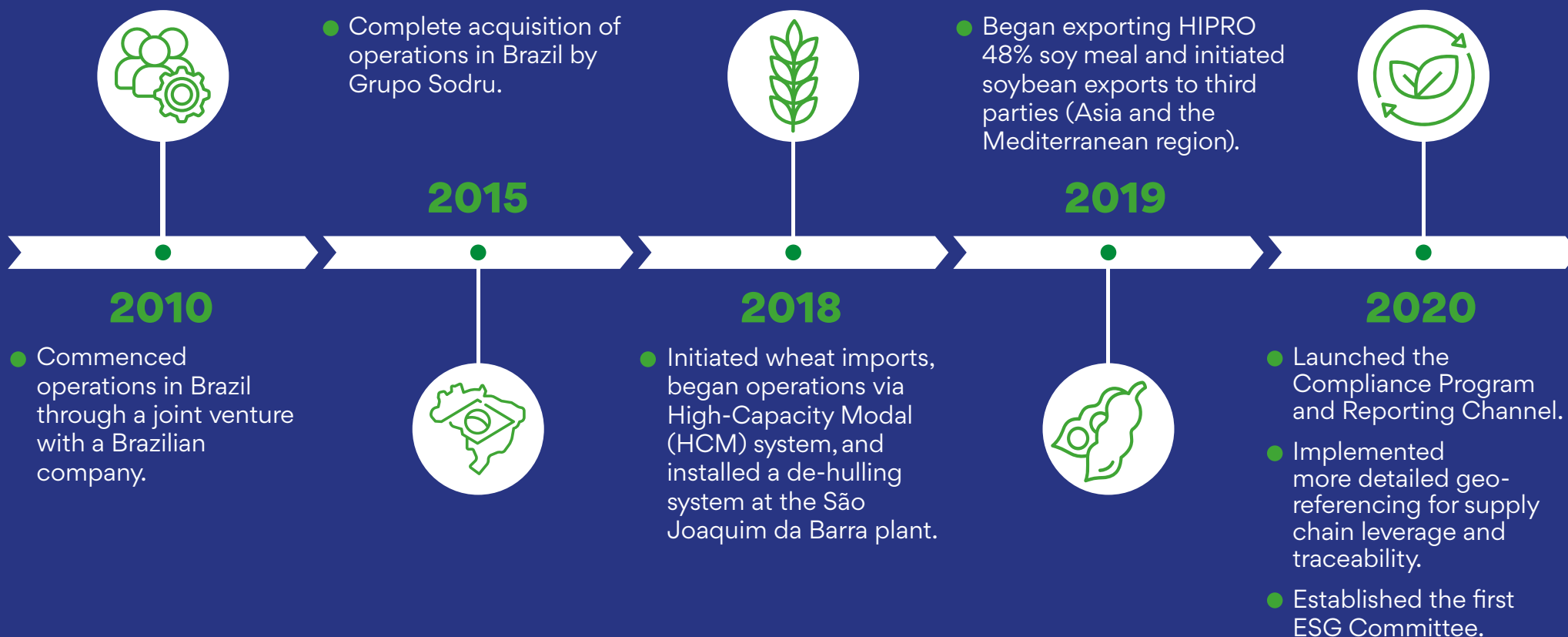
\*CEO: acronym in English for Chief Executive Officer.



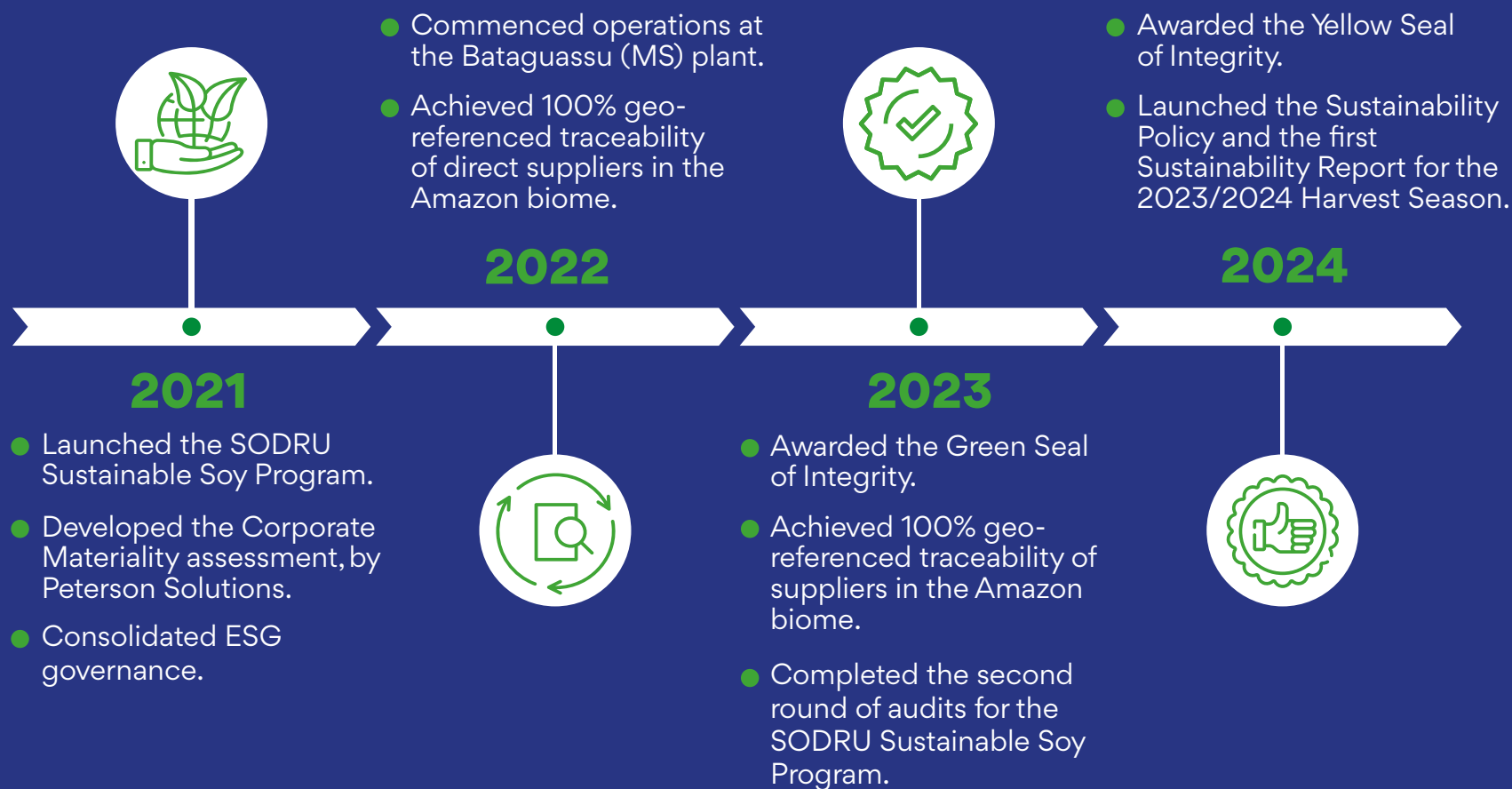
## Our History

Aliança Agrícola do Cerrado S.A. was established in 2010, resulting from a joint venture between a Brazilian company and Sodru, a global agro-industrial group based in Luxembourg. Leveraging expertise in the Brazilian agro-industrial sector and Sodru's global reach, the partnership aimed to boost grain trading and connect the Brazilian market with the international market. In 2015, the company moved to expand its presence in Brazil, especially in the areas of agricultural product storage, processing, industrialization, and commercialization. This was achieved by fully incorporating the Brazilian operation through the acquisition of the remaining shares held by the original Brazilian partner.

# Timeline

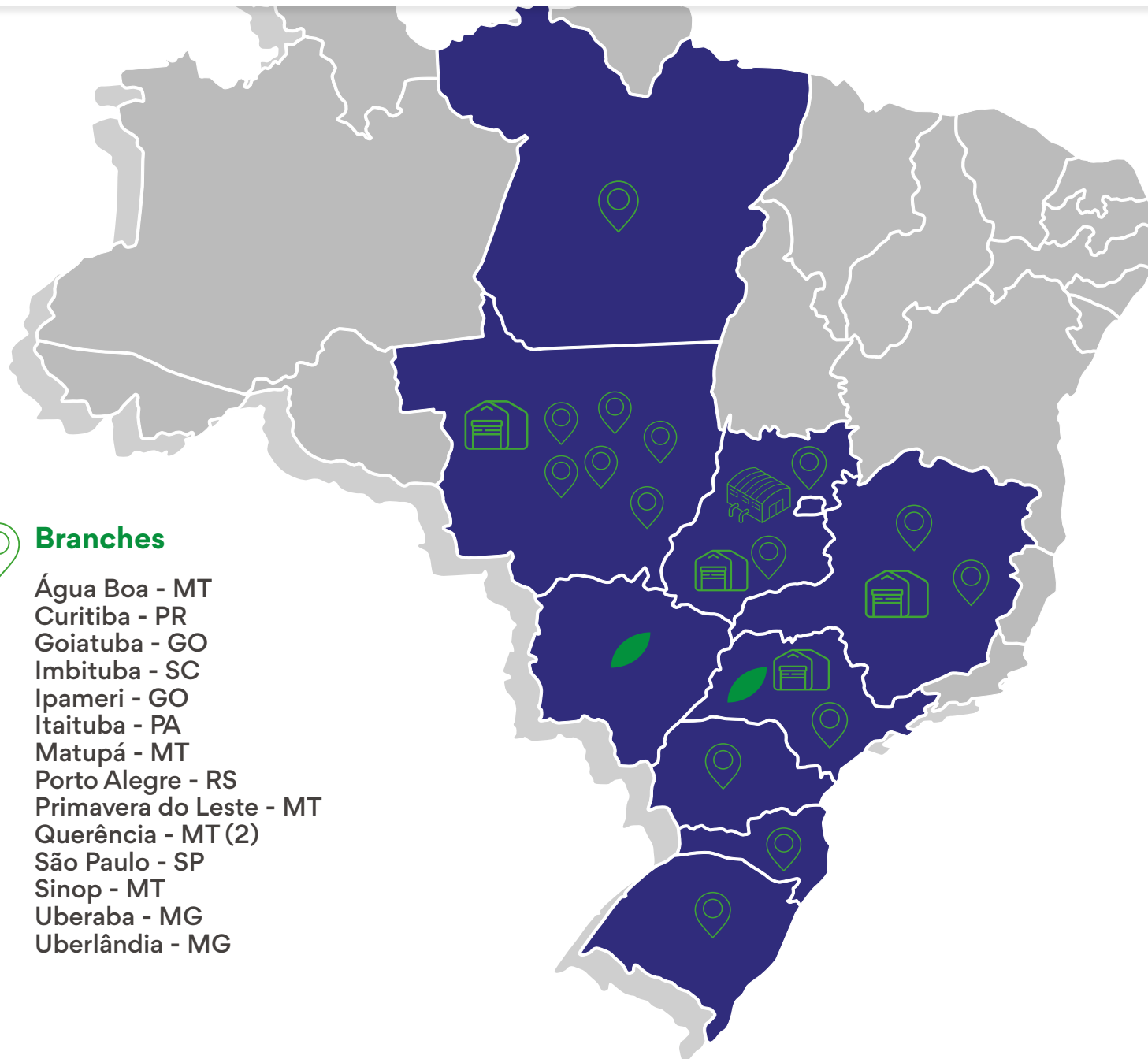


# Timeline



# Our Locations

Aliança Agrícola do Cerrado comprises two industrial plants and 22 units (including branch offices and warehouses) distributed across nine Brazilian states.



## Industrial Plant, Warehouse and Branch

Bataguassu - MS  
São Joaquim da Barra - SP

## Warehouse

Pires do Rio II - GO

## Warehouse and Branch

Guaíra - SP  
Paracatu - MG  
Pires do Rio I - GO  
Porto dos Gaúchos - MT

## Branches

Água Boa - MT  
Curitiba - PR  
Goiatuba - GO  
Imbituba - SC  
Ipameri - GO  
Itaituba - PA  
Matupá - MT  
Porto Alegre - RS  
Primavera do Leste - MT  
Querência - MT (2)  
São Paulo - SP  
Sinop - MT  
Uberaba - MG  
Uberlândia - MG

# Our Culture

Aliança Agrícola do Cerrado strives to disseminate its organizational culture through transparent and consistent communication. Training sessions, engagement events, and feedback sessions provide opportunities to reinforce and align employees with the company's culture, highlighting and showing appreciation for individual contributions to the company's journey towards its vision.

Perfect alignment of expectations and behavioral standards ensures the necessary coherence between discourse and practice, boosts employee engagement and motivation, improves performance and productivity, reduces talent turnover, and contributes to the consolidation of corporate reputation.



## Mission

To provide products and services sustainably, aiming at the development of our employees and the agribusiness supply chain.



## Vision

To expand our presence in agribusiness, becoming a preferred choice for our partners and clients.



## Values

Ethics, transparency, cooperation, recognition, simplicity, commitment, and innovation.

**Aliança Agrícola is strongly committed to its values, structuring its business on ethical and compliance pillars. It seeks to contribute to the sustainability of the grain production chain, aware that these are the foundations that guarantee the company's longevity.**

# Highlights of the 2023/2024 Harvest Season

Over **1 million**  
tons of **soybeans** exported



2<sup>nd</sup> cycle of the Sodru Sustainable Soy Program

Over **300,000**  
tons of **corn** traded



Awarded the "Selo Mais Integridade" (Seal of Greater Integrity)



Consolidation of the company's logistics restructuring

Over **130,000**  
tons of **oil** traded



Opening of the Porto dos Gaúchos warehouse

Over **500,000**  
tons of **soy meal** produced



Publication of the Sustainability Policy



Investment for the acquisition of the Bataguassu (MS) plant

Over **30,000**  
tons of **soybean hulls** produced



Record Soybean Crushing Volume

# Our Business



## Origin

Aliança Agrícola do Cerrado S.A. is strategically positioned in states that are key to Brazilian agribusiness. Primarily focused on the soybean market, it stands out nationally for its role in storage and crushing, and exports over 1 million tons of soybeans annually.

More than 4,100 suppliers are responsible for the origination of the grains traded by the company in over nine states across the country. The commercial relationship between the organization and its suppliers occurs, for the most part, through short-term contracts that

cover two harvest seasons, or the so-called "to be fixed" contracts, in which the supplier delivers the grain for future negotiation.

In Brazil, the 2023/24 harvest season was marked by several challenges, such as price devaluation, adverse weather conditions, reduced supply, and high production costs, which impacted the entire agricultural sector of the country.

After three years of rising prices, soybean and corn prices were significantly pressured by the

ample supply from the main global producers, while global demand did not grow, resulting in an increase in global stocks.

In addition to low prices and high agricultural production costs in the country, the national industry also had to deal with lower production, mainly caused by the poor distribution of rainfall in the main producing regions, a scenario that resulted in lower profitability for all players in the grain production chain.

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# Soybean

The Brazilian soybean harvest faced all these challenges in the 2023/2024 cycle, especially those related to climatic factors that caused high temperatures in some regions and flooding in the south of the country. The international scenario also drastically impacted the value of the grain, and producers, in an attempt to leverage the market, reduced the pace of sales, impacting the planning of crushing companies.

Despite this challenging scenario, Aliança Agrícola do Cerrado achieved a record soybean crushing volume and managed to fulfill its schedule, even with lower margins and exports than projected.

The company's two crushing plants, located in São Paulo (SP) and Mato Grosso do Sul (MS), are strategically supplied with production from the state itself or neighboring regions.

The global grain market is moving to adapt to the new expectations and regulations of customers and markets, which demand increasingly sustainable production practices. Aligned with this evolution, Aliança Agrícola contributes significantly to strengthening

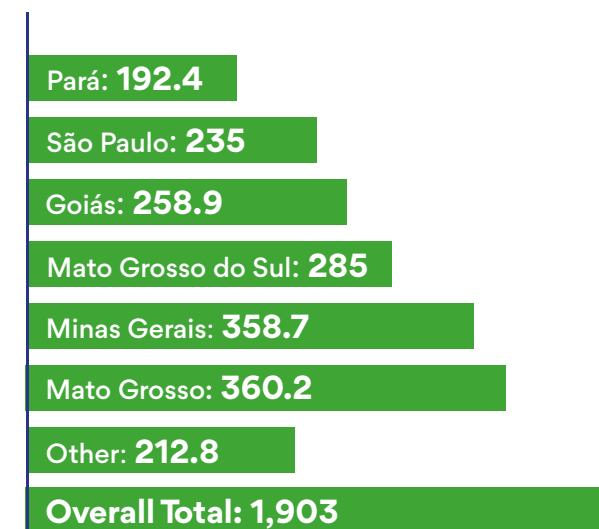
the production chain by promoting more conscious and responsible management practices among its suppliers. This commitment is realized especially through encouraging participation in the Sodru Sustainable Soy program, which establishes clear guidelines on the production model to be adopted by producers, ensuring their access to the most demanding markets.

To learn more about the initiative, please visit:

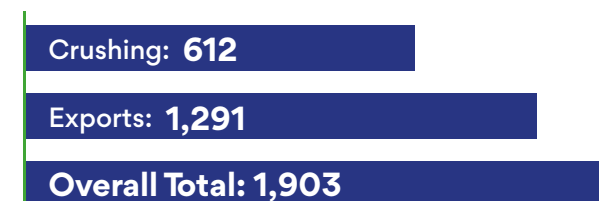
Soy for export represents 67% of the originated volume and comes mainly from the states of Mato Grosso, Goiás, Pará, and Minas Gerais. However, it is also acquired from other states in order to expand the supplier region and reduce the seasonality of our business.

Internationally, the company has a strong presence in the Asian, Mediterranean, and European markets, exporting over 1 million tons of soybeans annually and adapting to the particularities, legislation, requirements, and differences of each region.

## Soy Origination in the 2023/2024 Harvest Season by State (In thousand tons)



## Destination of Soybean Harvest 2023/2024 (In thousand tons)





## Wheat

Wheat trading in the 2023/2024 harvest season reached 274,000 tons, destined mainly for the domestic market, achieving the volume target set. However, revenue was impacted by market fluctuations resulting from weather conditions in southern Brazil, which harmed the national harvest, as well as Russia's stance in the international market. Important commercial strategies, such as acquiring new clients, direct movement at ports, and rapid adaptation to weather events in the South, ensured positive margins for the company in this line of business.

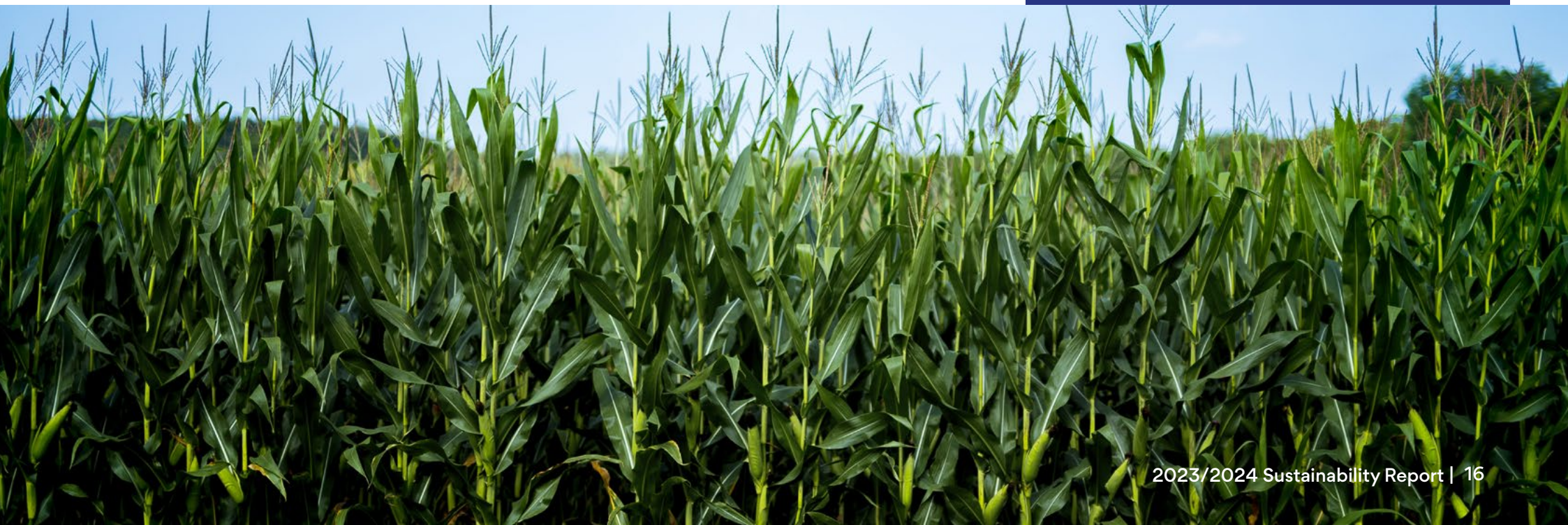
Almost all of the wheat originated by the company comes from the state of Rio Grande do Sul, but there is also a contribution from the states of Santa Catarina and Paraná.

Aliança Agrícola do Cerrado is an important wheat supplier in the domestic market, trading Brazilian, Argentine, and Uruguayan grains, and despite the challenges, the company exceeded the established volume target.



## Corn

Over 300,000 tons of corn were traded, 32% destined for the domestic market and 67% for export, primarily to serve markets in South America, the Mediterranean, Eastern Europe, and Asia.



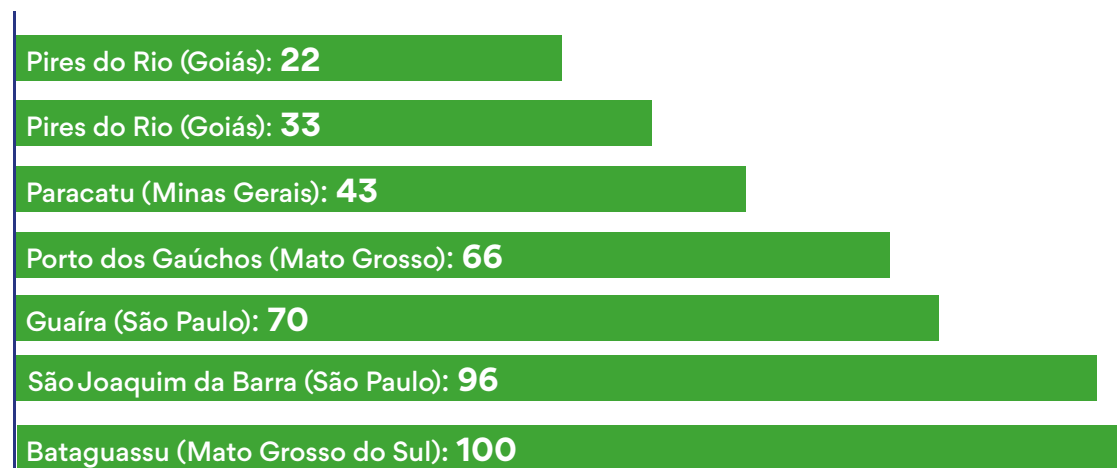


## Storage

The company owns 7 warehouses and leases one, strategically positioned in the states of Minas Gerais, Goiás, São Paulo, Mato Grosso, and Mato Grosso do Sul, with a capacity to store 430,000 tons of grain.

To enhance its market participation, strategic plans are made annually for the harvest seasons in order to assess prospects and define locations where partnerships will be established to increase static storage capacity. The company also offers the option of collecting the stored grains directly from the farms.

### Storage Unit Capacity (In thousand tons)



## New Porto dos Gaúchos Warehouse

In order to increase the company's participation in the north-central region of the state of Mato Grosso and enhance business opportunities in the area, the company made a major strategic investment in the construction of its first bulk grain warehouse in Porto dos Gaúchos (MT).

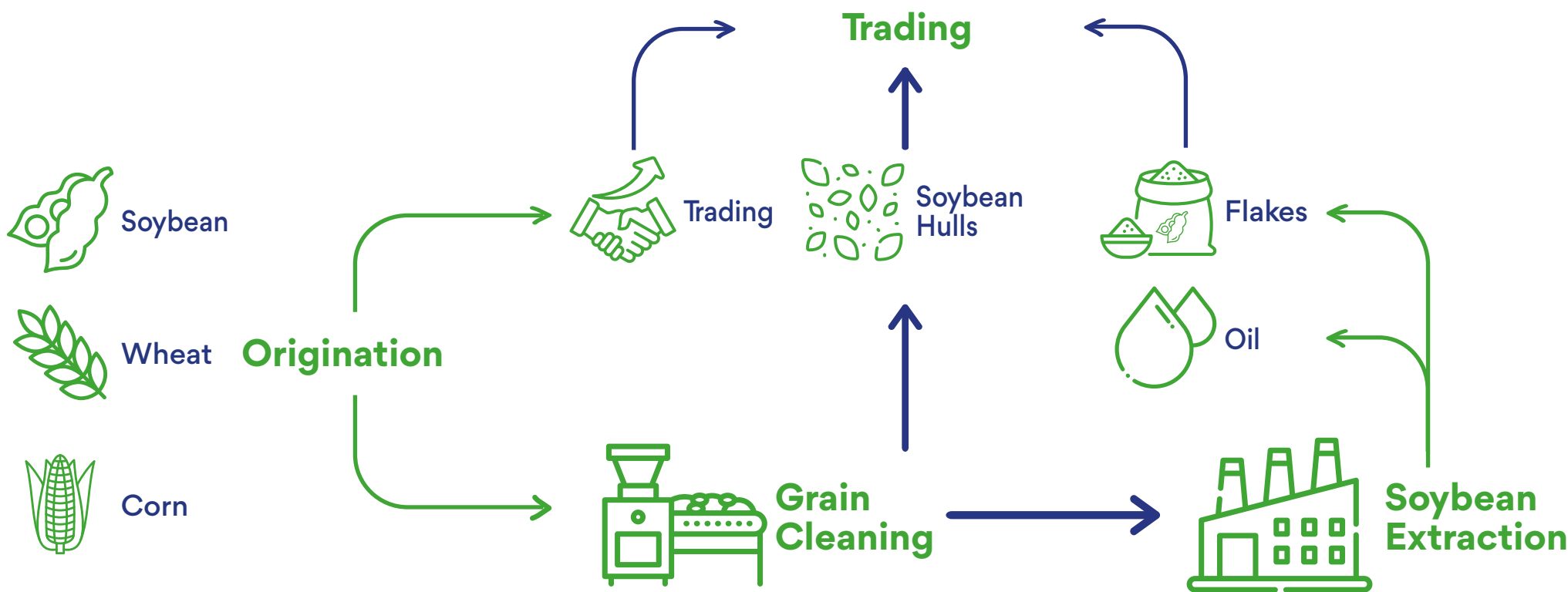
The opening of the branch office and warehouse in Porto dos Gaúchos is part of the company's expansion plan and took place gradually. The branch, approved in 2020, was inaugurated in 2022, while the warehouse, built between 2023 and 2024, began operations in 2024. Everything was carried out in a planned manner, investing in the best infrastructure available.

The facility, with a capacity for 66,000 tons of grain, was the company's first project started from scratch, with the initiative approved by the Investment Committee in 2020 and land acquisition in 2021. The warehouse was designed with two cells of equal capacity and is equipped to ensure an incoming and outgoing flow of 150 tons per hour, offering agility in services and enhancing the company's participation in the local market.

# Products

Aliança Agrícola operates two soybean crushing plants, one owned outright and the other under a lease agreement. The Bataguassu operation has been under the company's management since 2021, and during this harvest season, the process for the definitive acquisition of this asset was initiated. This initiative is part of the company's strategic plan, which includes improvements to these facilities to increase their production capacity.

The company offers soy-derived products, primarily targeting the southern and southeastern markets of Brazil as well as export markets, mainly shipped through the ports of Paranaguá, Santos, and Imbituba. The sales targets set for the 2023/2024 harvest season were achieved in terms of volume and logistics, with the volume destined for export exceeding forecasts.





## Degummed Oil

The sale of degummed oil is primarily directed to industries that produce biodiesel, animal feed, or chemical products.

The surge in the biofuel market and the excellent work carried out by Aliança Agrícola's commercial team, in identifying demands and taking advantage of the best margins, enabled the sale of large volumes in the 2023/2024 harvest season, reaching over 130,000 tons of degummed oil.

The strategic objectives, broken down into volume and margin targets, were achieved, and the company redirected its focus to opportunities in the domestic market, reducing export volumes.

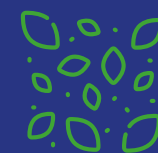


## Soybean meal

Soybean meal is primarily destined for the manufacture of poultry and pig feed and can be sold with either 46% or 48% protein, the latter being called Hipro. The strategy that defines which of the variations will be produced is based on market dynamics and demand, as analyzed by the company's commercial team.

The meal is destined for companies, cooperatives, or individuals who use it as animal feed or in its production. The prices charged for meal in the international market discouraged the flow of the product in the domestic market, providing an opportunity for greater profitability through exports.

In the 2023/2024 harvest season, more than 500,000 tons of soybean meal were produced, a mark that almost reaches the company's production capacity of 560,000 tons.



## Soybean Hulls

Soybean hulls are primarily directed to feed mills for cattle and other ruminants. However, they can also be sold to farmers who use them to feed animals on their own property.

During the 2023/2024 harvest season, sales of soybean hulls grew in volume and price, the result of a commercial strategy by company teams that achieved sales of over 32,000 tons.

# Logistics

In addition to grain storage services, Aliança Agrícola offers its clients logistics, port, and multimodal terminal services for the flow of products and grains. These routes span from the north to the south of the country, connecting around 20 suppliers of different types of transportation.

In recent years, the area has undergone significant restructuring, including a major technological acceleration and the creation of a Multimodal Management division, which has brought a broader view of market possibilities.

Given the growth of opportunities in the logistics area, particularly in the transportation modes sector, the company diversified its business and established a new transport company, focused exclusively on providing these services. With autonomy over the services provided and the direct hiring of drivers and fleet operators, this new structure allowed for the establishment of partnerships in the rail and waterway sectors and diversified the alternatives for transporting grains and products.

The development of high-capacity suppliers has opened new flow corridors and positions in different ports, enabling the company to

avoid those with higher demand and achieve greater competitiveness, security, and accuracy in its logistics planning. The increased use of high-capacity transport, previously around 30%, now leveraged to around 70%, has generated cost and emissions reductions, supporting the mitigation of the environmental impacts inherent to the business.

Road transport, the main form of transportation in the country, is used primarily to move products to ports or to meet the demand of the domestic market. However, there are also alternatives that use waterways and railways, which can speed up deliveries and reduce logistics costs.

Closer proximity to carriers allows for greater predictability of costs and loading and unloading schedules. In addition to providing more efficient and agile communication, it improves customer service and adds quality and competitiveness to the business.

To further promote the commercialization and profitability of this service, the company is investing heavily in technology in order to promote a digital transformation of its logistics sector, automating quotes and all its control

processes. Digital platforms, which employ predictive artificial intelligence, increase agility, support decision-making, reduce costs, and enhance the company's margins. The Logistics Center has gained intuitive dashboards interconnected to a Control Tower, which allows everyone to access monitoring and data dynamism.

Concern for sustainability is also present in logistics services. All choices seek to increase efficiency, reduce resource consumption, reduce impacts and pollution, in addition to prioritizing the use of renewable energy sources.

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### Logistics Modes:



**Road:** Offers volumetric flexibility and typically transports from the origin, whether it be a factory, warehouse, farm, or supplier, to intermodal transfer points, the port, or directly to the client.



**Railway:** Offers greater security in direct operations between the railway and the port, as well as the benefit of fixed freight rates (hedge).



**Waterway:** Aims to complement road transport, offers operational security and fixed freight rates (hedge) in regions with waterway access to ports.

### Volume Transported by AAC during the 2023/2024 Harvest Season

(in tons)



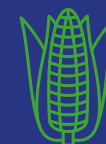
Soybean:  
**1,238,606**



Wheat:  
**40,624**



Soybean Meal:  
**506,101**



Corn:  
**201,116**



Oil:  
**118,938**

## Financial Performance

The grain market during the 2023/2024 harvest season was very dynamic, with fluctuations in demand, product supply, and commodity prices. Factors such as conflicts in the international geopolitical landscape, the slowdown in global consumption, and the oversupply of grains impacted this dynamism, which slowed the pace of sales by originators and resulted in a reduction in the margin levels of exporting and crushing companies.

The scenario was challenging for all players in the national and international agribusiness, and for Aliança Agrícola do Cerrado, performance was below the idealized potential for the period, but still guaranteed positive results for the company. The performance achieved was due to the dedication and engagement of its teams in responding and adapting promptly

to the sector's fluctuations. Its experienced professionals in market intelligence produce accurate analyses, bring insights that support agile and assertive decision-making, and thus ensure the company's competitive advantage.

The outlook for the next cycle foresees that, after the end of the summer harvests in Brazil and the American and Argentine harvests, a natural resumption in grain trading levels will occur, which should contribute to the recovery of margins, with good prospects for the 2024/2025 fiscal year.

To face the challenges inherent to its market, the company structures its financial management in a solid manner in order to guarantee the continuity and sustainability of its business. As a standard practice, it

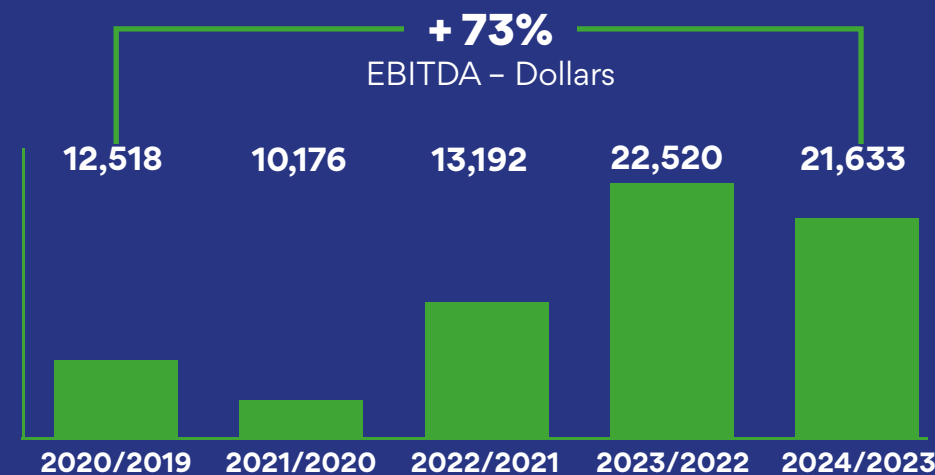
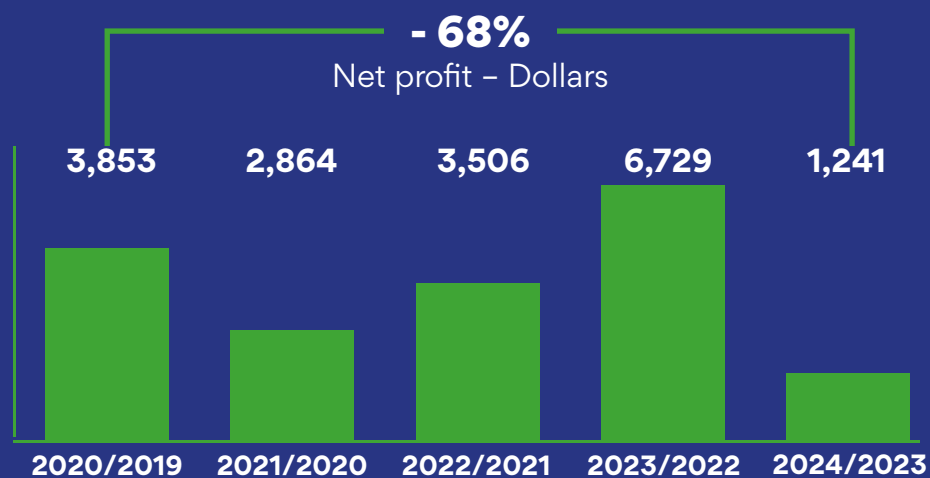
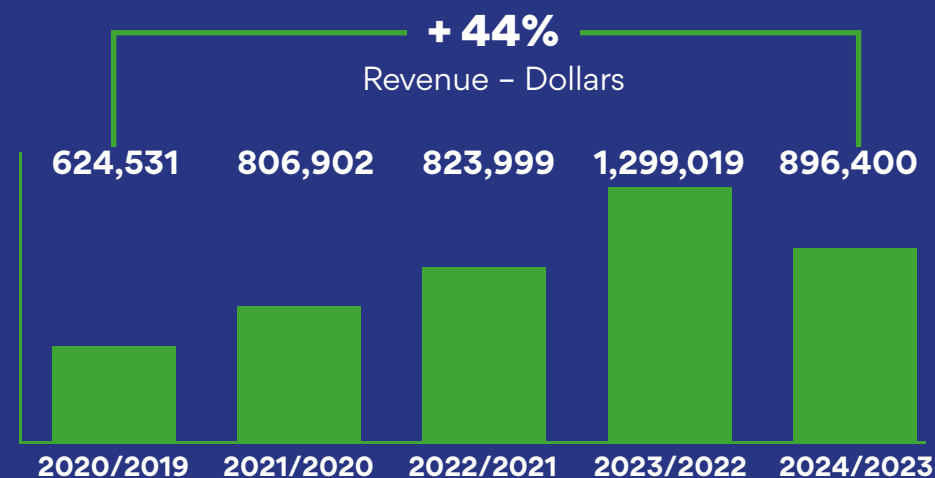
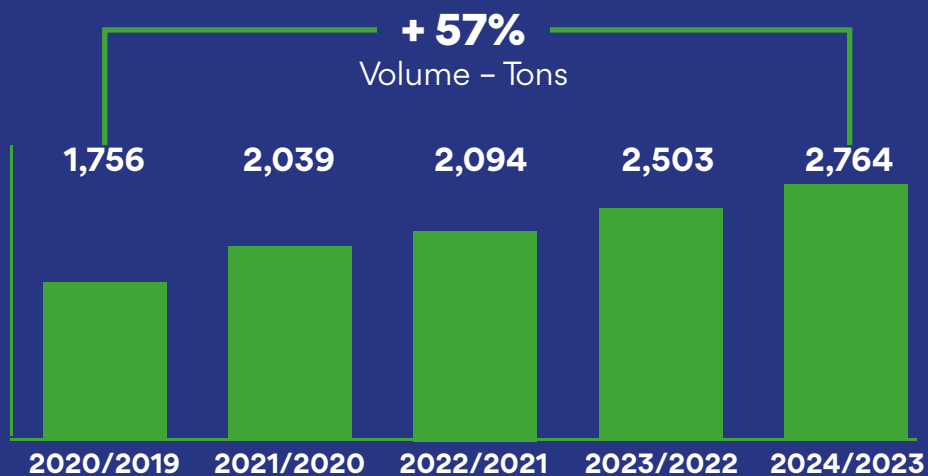
prepares its corporate budget annually, for which all areas must contribute responsibly and carefully to define clear and achievable objectives.

Monthly closing and results are carried out, at which time a performance analysis is conducted in order to assess and ensure that all sectors of the company are aligned and complying with what was proposed for the period. These are important moments for redirection, if necessary. The company issues its financial statements quarterly, and a financial audit is carried out at each fiscal year-end. All financial reports are prepared in accordance with legislation and are audited by a specialized and independent firm.

**The performance achieved was due to the dedication and engagement of its teams in responding and adapting promptly to the sector's fluctuations.**

## Historical Performance

(in thousands)



# Governance



# Management System

In recent years, the company has focused on improving its management practices by enhancing its governance and transparency tools and processes. Corporate policies, which are systematically reviewed on an annual basis, guide conduct and actions, while the company's Articles of Incorporation define the structure and responsibilities of each hierarchical level.

Governance is one of the company's material topics. Because of this, Aliança Agrícola

dedicates tireless efforts to initiatives that seek to enhance its good practices and structures its management model on a clear and well-defined chain of command for decision-making.

With a solidly structured administration and senior management comprised of a team of extremely qualified professionals with extensive market experience, Aliança Agrícola do Cerrado achieves an important competitive

advantage among companies in its industry: dynamic communication and agility in decision-making. The values of cooperation and simplicity are strongly present and guide the decision-making routine, providing greater ease in adjusting courses to mitigate potential risks. This allows for faster readjustments compared to large corporations, which require complex bureaucracies and numerous levels of approval.

## Structure:

**General Shareholders' Meeting:** Made up of all the company's shareholders. They meet annually for an Ordinary Meeting and, exceptionally, in Extraordinary General Meetings, as needed. At the annual meetings, the financial statements are validated and the remuneration for the Executive Board positions is defined.

**Board of Directors:** Consists of three members, individually elected at the General Meeting, with a two-year term and permitted reelection. All current Board Members have active terms until 2025.

**Executive Board:** Responsible for the day-to-day management of the Company and for carrying out the strategic planning, policies, and guidelines established by the Board of Directors. It is elected by the Board of Directors, being selected based on their professional experience and alignment with corporate values, and the terms last two years, with reelection permitted.

**Committees:** These are groups comprised of company specialists who are responsible for leading specific topics and have the responsibility to investigate and provide management with information that supports assertive decision-making. The Ethics Committee, due to its impartial and independent profile, is the only one that does not report to the Executive Board.

## Board of Directors

The Board of Directors is made up of professionals who have accumulated significant experience in different areas of Brazilian and international agribusiness. The selection of Board members takes place at the General Shareholders' Meeting through elections, allowing for the democratic and transparent selection of those who will best contribute to the company's management

process, especially by mediating the interests of the shareholders before the Executive Board. In addition to the specific responsibilities established by law and in the company's Articles of Incorporation, the Board is responsible for defining the general guidelines for the Company's business and approving the annual business plan and/ or the annual budget, which must contain a

description of the business objectives and strategies for the period, prior to presentation to the shareholders.

In the current term, until 2025, the company's Board of Directors is formed exclusively by professionals over 40 years of age, all with over 20 years of experience.

### Board of Directors

Board of Directors			
<b>Regis Murilo Lourenço Lemes</b>	<b>President of the Board of Directors</b>	With over 30 years' experience in finance, strategic planning and general administration, working in national and multinational companies in different industries, Regis Lemes is 54 years old, speaks English, Spanish and Portuguese fluently and joined the Sodrugestvo Group in August 2012 as CFO of Aliança, then CEO of Sodrugestvo's operations in Paraguay and Uruguay, and since March 2021, President of the Board of Directors of the Cerrado Agricultural Alliance. He holds a degree in Business Administration, a postgraduate degree in Finance from Universidade Paulista, an MBA in Corporate Finance from FIA - Universidade de São Paulo, an MBA in Business Management from Fundação Getulio Vargas, a specialization in Financial Analysis and Investment Management from the University of Toronto - Canada, an Executive MBA from Fundação Dom Cabral - Brazil, a Post-MBA from Kellogg University - USA, and a Post-MBA in Advanced Management from INSEAD - France.	Chairman of the Board of Directors of Aliança and Aliagro.
<b>Danilo Dalia Jorge</b>	<b>CEO</b>	He holds a degree in Business Administration, with a specialization in Agribusiness from Centro Universitário do Triângulo, an MBA in Finance and Planning from Universidade Federal de Uberlândia, and an MBA in Business Administration and Management from Fundação Getulio Vargas. He has over 24 years of experience in finance and management of large companies. He joined the company in January 2013 in the finance department and assumed the position of CEO in March 2021.	He is a member of the Board of Directors of Aliança and Aliagro.
<b>Rodrigo do Nascimento Totoli</b>	<b>Chief Legal &amp; Compliance Officer</b>	A professional with 18 years of national and international experience in the legal field, including renowned law firms, he joined the Company in April 2012 as Legal Affairs Manager, and currently holds the position of Chief Legal and Compliance Officer. Master of Laws from the University of California, Davis (LLM - UC Davis), specialist in Corporate Law from Ibmec/Insper in 2005, with strong experience in mergers and acquisitions (M&A), commercial and contractual law, in addition to Professional Certification in Anti-Corruption Compliance - CPC-A by LEC and Corporate Investigations by KPMG.	Aliança Board of Directors.

## Executive Board

The Executive Board is responsible for the daily management of the company, the execution of the strategic plan, and the implementation of corporate policies and general guidelines established by the Board of Directors.

The statutory officers are elected by the Board of Directors for a two-year term, with reelection permitted, and are selected based on their professional experience and alignment with corporate values. Alongside the statutory officers, executive duties are delegated to functional officers, thus completing the Executive Board. They are responsible for leading and guiding teams in their designated areas.

The Executive Board is made up of the following members:

<b>Danilo Dalia Jorge</b>	<b>Chief Executive Officer (CEO) (Statutory)</b>
<b>Rodrigo do Nascimento Totoli</b>	<b>Chief Legal and Compliance Officer (Statutory)</b>
<b>Reinaldo Sousa Casanova</b>	<b>Chief Financial Officer (CFO) (Statutory)</b>
<b>André Luis Escuiçato Bonifácio</b>	<b>Chief Operating Officer (COO) (Statutory)</b>
<b>Felipe Ferreira Falleiros</b>	<b>Chief Origination and Logistics Officer (Statutory)</b>
<b>Eduardo Alves de Rezende Dantas</b>	<b>Chief Execution and Risk Officer</b>
<b>Douglas Cruz da Silva</b>	<b>Chief Trading Officer (Statutory)</b>
<b>Ariane Francischeti</b>	<b>Head of Human Resources</b>



# Administrative Committees

Aliança Agrícola's governance supports the decision-making of senior leadership through various committees. Comprised of company specialists in their different fields, these committees seek to study and investigate information, debate and share their insights with leadership, supporting accurate and assertive decisions.

**Ethics Committee:** Responsible for receiving and handling complaints registered through the Reporting Channel and, ultimately, deciding on the necessary actions for each case.

**ESG Committee:** Responsible for the compliance of social and environmental criteria and the analysis of potential risks in the grain purchasing processes. It is also responsible for crisis management in social and environmental matters.

**Credit Committee:** Decides on credit limits granted to clients and suppliers.

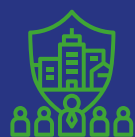
**Registration Committee:** Decides on the registration of clients and suppliers.

**Brazil Risk Committee:** Responsible for sharing potential price risks in the country, aligning strategies regarding exposure to these risks, monitoring the market, and defining the actions of the commercial team.

**Procurement Committee:** Responsible for the analysis and deliberation of acquisitions, comparing budgets and commercial conditions for specific projects.

**Occupational Safety Committee:** Responsible for assessing working conditions and identifying potential health risks, developing and implementing policies on the subject, monitoring occupational safety regulations and standards, ensuring the company's compliance, and serving as a communication channel through which employees can express their perceptions of risks and hazards.

**Global Risk Committee:** Responsible for sharing potential price risks in different countries, aligning strategies regarding exposure to these risks, monitoring the market, and defining commercial actions in each region.



## Corporate Policies:

At Aliança Agrícola do Cerrado, Corporate Policies are fundamental instruments for the company's sustainability. They establish clear guidelines, promote an ethical and transparent work environment, minimize risks, and ensure compliance with legal and organizational regulations.

- Smart Office and Back Office Policy;
- Integrated Quality and Environment Policy;
- Compliance Policy;
- Storage Policy;
- Sustainability Policy;
- Contracts Policy;
- Power of Attorney and Documents Signature Policy;
- Ethics Committee Policy;
- Conflict of Interest Policy;
- Privacy Policy;
- Sales Policy;
- Risk Policy;
- Integrated Planning High-Capacity Modals Policy;
- Credit and Collections Policy;
- Accounts Payable Policy;
- Procurement Policy;
- Asset Sale Policy;
- Barter Policy;
- Execution Policy;
- FX Exposure Policy;
- Hiring and Dismissal Policy;
- Timekeeping and Time-Off Policy;
- Vacation Policy;
- Relocation and Transfer Policy;
- Recruitment and Selection Policy;
- Travel Policy;
- Fleet Policy;
- Information Security Policy;
- Software Usage Policy;
- Information Classification and Handling Policy;
- Logistics Policy;
- Grain Origination Policy;
- Tax Risk Policy.

## Strategy: Sustainable Expansion

The company's strategic planning focuses on sustainable expansion, a gradual increase in its market share, seeking to add more value to operations and provide greater competitiveness to the business. To ensure the alignment of this vision with its commercial team, the company periodically holds a Sales Convention with the members of the area, so that everyone understands the projected

directions and their active participation in this progress.

During the 2023/2024 harvest season, with the objective of enhancing its operation in the country, Aliança Agrícola invested in two strategic fronts: it built a bulk grain warehouse in Porto dos Gaúchos (MT) and a silo for

15,000 tons at its plant in São Joaquim da Barra (SP).

To enhance its competitiveness and maximize its results, the company invests heavily in infrastructure and technologies that guarantee the quality of its products and optimize and bring greater security to its processes.



## Investment in Infrastructure

In the last period, the company allocated approximately BRL 66 million in strategic investments, mainly aimed at expanding storage capacity and improving operational efficiency. These investments reflect the corporate commitment to meet the growing demand of its clients and strengthen its presence in the industry.

**New Silo in São Joaquim da Barra (SP):** The construction of an additional silo is underway at the São Joaquim da Barra industrial unit, with a static capacity of 15,000 tons. This project will allow for additional strategic storage, optimizing logistics and ensuring greater inventory security for the operation.

**Construction of New Warehouse in Porto dos Gaúchos (MT):** The construction of a new warehouse with a static capacity of 66,000 tons has been completed. This expansion is essential to support the increased demand in the region and improve the flow of grain storage.

**Expansion of the Paracatu (MG) Warehouse:** At the Paracatu unit, investments were made to increase the grain receiving capacity from 1,500 to 2,400 tons per day. The modernization includes an expansion to 60 tons per hour, optimizing productivity and reducing unloading waiting times.

**Acquisition of a Wood Chipper for the Bataguassu (MS) Plant:** In order to reduce variable costs, a new machine for transforming logs into wood chips was acquired, significantly reducing the unit's energy costs.

**Improvements at the Bataguassu (MS) Unit:** Several investments were made to improve performance at the Bataguassu unit, including the replacement of screens in the soybean receiving process and the installation of a new meal dryer, contributing to operational efficiency and final product quality.

# Investment in Technology

Aliança Agrícola do Cerrado invests in the best available technology. In the last year, it made several investments aimed at efficiency gains, ensuring business strategy, and security in its transactions.

Among the main innovations, we can mention the following:

**Soberano:** An internal Customer Relationship Management (CRM) platform developed to monitor and evaluate the performance of the grain origination team in the field. 'Soberano' allows for real-time tracking of employee activities, identification of areas for improvement, and alignment of origination strategies with corporate goals.

**Docket:** A platform that allows for the remote request and access of certificates and documents, avoiding the need for employees to travel to notary offices.

**Docnix:** A new integrated management system that enables the management of all corporate documents, such as policies, procedures, and operating manuals, while more effectively directing responsibilities and prioritizing pending items, in an intuitive and easy-to-use interface.

**BPSS System:** A pricing system integrated with the company's ERP (Enterprise Resource Planning) that offers automation and greater security in the pricing process and internal controls.

**Customer Feedback Application:** An internal application that allows the commercial area to record any customer feedback, complaints, requests, or suggestions, which are directed to the quality and operations areas. These areas are responsible for tracking the issue and providing a response to the customer, when necessary.

**SPIA:** A predictive artificial intelligence for optimizing road freight, analyzing historical data and trends to predict freight costs, enabling more advantageous negotiations and efficient logistics planning. This innovation won the Inbrasc 2024 award for best case in the Supply Chain 4.0 category.

**Agrotools:** A geo-referenced analysis system for the grain supply chain. Although implemented earlier, in 2020, it features a robust tool for validating suppliers and farms in the grain purchasing process, ensuring social and environmental compliance. Integrated with the ERP, the tool blocks suppliers with social and environmental restrictions and performs spatial analyses of properties, considering criteria such as IBAMA embargoes, the Soy Moratorium, the Green Protocol of Pará, ICMBio embargoes, slave labor, indigenous territories, and conservation units.

# Sustainability

Aliança Agrícola understands that sustainability is critical for business success. Therefore, the company is committed to acting responsibly in the management of natural resources and in its relationships with stakeholders. Through its Sustainability Policy and the projects it develops, the company demonstrates its commitment to the issue and reinforces its position that sustainable development is vital to both the company and society.

The Sustainable Development Goals (SDGs) of the United Nations (UN) are used as a basis for defining the company's commitments, goals, and actions, thus contributing to the evolution of the company's sustainability while also supporting this important international agenda.



## Sustainability Policy

Developed in 2024, the Sustainability Policy, through guiding principles, addresses the company's guidelines for ensuring ethical relationships and contributing to the sustainable development of supply chains.

Topics covered by the Sustainability Policy commitments:

- Environmental Protection;
- Legal Compliance;
- Responsible Labor Relations;
- Good Agricultural Practices;
- Community Relations;
- Expectations of both Suppliers and Customers.

To learn more about the Sustainability Policy, [click here](#).



# Material topics

In 2021, the company, with the support of Peterson Solutions, conducted its first materiality analysis. The process involved document analysis, sector benchmarking, and engagement with six stakeholder groups through interviews and online questionnaires. Based on the results of these consultations and the significance of the impacts, the company's Material Topics were prioritized.

Prioritized Material Topics and Their Definitions:

**Corporate Governance:** Promote ethical, reliable, transparent, and sustainability-focused governance; ensure compliance with all applicable laws. This also includes issues of unfair competition, legal violations, and anti-competitive practices.

**Supply Chain Traceability, Transparency, and Control:** Control and monitor the company's entire production cycle, from the origin of raw materials to the distribution and destination of the final product.

**No Deforestation:** Reinforce commitments made to prevent deforestation.

**Supply Chain Responsibility:** Develop robust processes for evaluating suppliers within social and environmental contexts.

**Human Capital Management:** Guarantee a safe and inclusive work environment for all; implement well-being policies and foster employee development.

**Good Agricultural Practices:** Encourage the use of good agricultural production practices among suppliers, promoting training, development, and marketing opportunities.



## Sustainable Supply Chains

Aliança Agrícola joined the private program of its commercial partner, Sodru Sustainable Soy, recognizing the initiative as an important instrument for promoting the evolution of the grain production chain. The protocol, created in the 2021/2022 harvest season, seeks to foster and ensure the adoption of responsible and sustainable sourcing practices in soy origination.

The global program is inspired by the guidelines of the European Feed Manufacturers' Federation (FEFAC), which represents the European food industry and assists its members with solutions that increase sustainability in production chains, addressing environmental, economic, and social aspects.

To address the challenges related to agricultural production worldwide, it aims to support the evolution and development

of practices adopted by supplier producers, leading them towards the consolidation of a more sustainable production chain. In 2023, the Program was revised in order to enhance its contribution to reducing environmental impacts and promoting social development in producing regions. The criteria are applicable to soybean farmers and companies that trade or resell soy to the company. However, those who already have equivalent certifications may be accepted, provided they prove the traceability of the grain and the analyses carried out by third-party companies.

For the private program, Aliança Agrícola carries out a systematic verification of its supply chain, with an independent and impartial assessment body that identifies non-conformities or approves adherence to the criteria. Visits occur by sampling, annually,

and a reassessment is conducted every three years, with the achievement of approval valid for up to five.

The Program ran its first cycle of verifications between the end of 2022 and the beginning of 2023. The sample of properties selected for this first cycle referred to the 2021/2012 harvest supply chain and achieved 88% compliance with the Program's criteria.

For its second cycle, the lessons learned and the considerations highlighted by suppliers and the contracted certifying company were absorbed. Both audit cycles were conducted by Control Union, an independent certification company, and the visits took place in the first half of 2024 with a new sample base, referring to the 2022/2023 harvest supply chain, obtaining a compliance level similar to the first experience.

**In 2023, the Program was revised in order to enhance its contribution to reducing environmental impacts and promoting social development in producing regions.**

## Structural Pillars:

**1. Legal Compliance:** Ensures that the producer is aware of and complies with the laws applicable to their business, especially regarding environmental legislation concerning the protection of forests and ecosystems. Legal requirements vary from country to country, but ratified international conventions must be observed.

**2. Responsible Working Conditions:** Seeks to ensure that all workers involved in soybean production carry out their activities in a safe and healthy manner, are fairly remunerated, have freedom of association, and have their fundamental human rights guaranteed, in accordance with the main conventions of the International Labor Organization (ILO). Child labor, forced labor, discrimination, or harassment will not be tolerated.

**3. Environmental Responsibility:** Seeks to ensure that the expansion of agricultural fields for soybean production is carried out legally and responsibly, promoting the protection of forests, biodiversity, and natural resources, that waste is managed correctly, and that efforts are made to reduce the use of fossil fuels.

**4. Good Agricultural Practices:** Encourages the adoption of the concept of Precision Agriculture and shares knowledge about good production practices. The guidelines mainly aim at promoting soil health, reducing the use of agrochemicals, and preserving the availability and quality of water resources.

**5. Respect for Legal Land Use:** Seeks to ensure that soy is produced only on land whose ownership is not subject to conflict, with recognition and respect for the rights of indigenous peoples and local communities.

**6. Protection of Community Relations:** Promotes the inclusion of effective communication between producers and clients, the supply chain, and neighbors, considering their expectations and concerns regarding land use. It provides guidance on the availability of a mechanism for recording contacts and for the appropriate handling of complaints.

## Traceability

Traceability is an extremely relevant topic for the grain industry, and as such, it is among the company's material topics. Today, traceability is not only a tool for controlling the provenance and origination of commodities but also a competitive advantage, with the potential to impact the company's reputation, access to more demanding markets, and the sustainability of its business and Brazilian agribusiness.

To ensure traceability, the company invests heavily in technological tools that guarantee accuracy and agility for its internal verification processes for soy and corn origination, in addition to having a multisectoral committee to evaluate and deliberate on specific cases.

Stages of grain traceability:

- Satellite mapping and monitoring of production areas;
- Data management systems;
- Regular audits;
- Integration with producers and suppliers;
- Transparency and communication with the market;
- Monitoring of transport and storage.

With an integrated strategy within the company and the engagement of all stakeholders along the chain, the company guarantees the transparency of the process from the field to the final consumer, in accordance with market sustainability requirements.



## Good Agricultural Practices

The company's Sustainability Policy reaffirms its public commitment to being an agent that promotes good agricultural practices, contributing to the sustainable development of the grain production chain. In addition, the market is increasingly demanding regarding agricultural management and the traceability of this information. As a company committed to transparency and its values, it strives daily to contribute to the evolution of the grain production chain, respecting sector agreements, legislation, and the expectations of its clients and consumers.

Aliança Agrícola actively engages with producing communities, encourages collaboration and effective communication, shares best agronomic practices aimed at soil health, and promotes the responsible use of agricultural inputs and natural resources.

The company encourages its producers to adopt social and environmental responsibility practices and to commit to defending the rights of small producers and indigenous communities. Regarding workers in the field, it seeks to ensure access to fair wages, a safe, clean, and healthy work environment,

and that all their labor rights are respected. Aliança Agrícola is intolerant of discrimination, violence, harassment, child labor, slave labor, or human trafficking, and to that end, it has an automated system, integrated with official agency lists, that daily blocks registrations identified in these situations. Furthermore, every supply contract contains a clause of adherence to the social and environmental commitments assumed by the company.

Another important commitment established in the company's Sustainability Policy is the promotion of achieving deforestation-free supply chains by 2030, starting from 2020, in compliance with national legislation and the sector agreements signed by the company. The subject was one of those prioritized in the definition of corporate material topics, proving to be an extremely relevant issue for the industry, both in Brazil and internationally. Additionally, the company is a signatory to the Soy Moratorium Pact, not purchasing soybeans grown in the Amazon biome from areas converted after July 22, 2008. As it operates in the state of Pará, it is also a signatory to the Green Grain Protocol of Pará and only makes grain purchases following the guidelines of that Protocol.

In respect of the concerns of its clients, also documented in the materiality process, the company is committed to seeking compliance with certification requirements applicable to non-GMO soy and is improving the traceability of grains back to the farms, ensuring its responsibility and control over the supply chain and the full transparency of the life cycle of the products it sells.

**Aliança Agrícola actively engages with producing communities, encourages collaboration and effective communication, and shares best agronomic practices.**

## Risk Management

Aliança Agrícola maintains a dedicated area exclusively for managing risks that may impact its business in some way. With full involvement in all areas of the company, it contributes significantly to the decisions that guide the business, ensuring compliance with the corporate strategy and long-term growth.

Every year, the team, together with other areas, maps out potential risks and ranks them according to their probability of occurrence and potential impact. For each risk, mitigation plans and corrective action plans are developed, applicable in cases where potential risks become real events. At the same time, the effectiveness of risk management actions is evaluated and readjusted, if necessary.

Those risks that have a higher probability and greater magnitude of impact are managed by the Risk Area, which reports directly to the Chief Execution and Risk Officer.

## Compliance

Aliança Agrícola is genuinely committed to the highest standards of organizational ethics, anti-corruption, and transparency, always seeking to fulfill its social function. In 2020, the company launched its Compliance Program in order to assist and guide its employees to carry out their activities in accordance with the law and corporate guidelines, helping to mitigate the integrity risks inherent to operations.

Based on the most accepted pillars in the corporate environment, especially the requirements of Law No. 12,846/2013 and Decree No. 11,129/2022, which regulates the aforementioned law, Aliança's Compliance Program offers a set of internal integrity, auditing, and incentive mechanisms for reporting irregularities and the effective application of codes of ethics and conduct, policies, and guidelines. Its goal is to prevent, detect, and remedy deviations, fraud, irregularities, and illicit acts committed against the national or foreign public administration, as well as to foster and maintain a culture of integrity in the organizational environment.

The Compliance Program has reinforced the culture of "doing the right thing" and that results should not be obtained at any cost.

The guidance emphasizes that one should always opt for professional, ethical conduct, in line with corporate values and in respect of the law.

In addition to the Program and the promotion of a compliance culture within the company, there are corporate policies strategically directed to topics that may increase business risks, including the Compliance Policy.

Finally, the company's integrity guidelines emphasize that it recognizes and respects the right to privacy (Federal Constitution - "CF", art. 5, item X) and the inviolability of data communication (CF, art. 5, item XII), in addition to strictly respecting the protection of personal data of its employees and third parties, under the terms of the General Data Protection Law (LGPD).

To reinforce the instructions on the expected conduct of all those involved with the company's business, also in 2020, its Code of Conduct and Ethics was published.

## Code of Conduct and Ethics

Aliança Agrícola do Cerrado has strong values of responsibility and integrity. Its Code of Conduct and Ethics presents general guidelines for conducting business with the highest ethical standards. The document is a summary of guidelines that should serve as a behavioral benchmark for the commercial activities that the company carries out.

Applicable to all employees and management, as well as to third parties, the Code seeks to convey, in a simple, objective, and transparent manner, the expected conduct in the performance of daily activities, whether among employees or in representing the company with third parties.

The Code of Conduct and Ethics reaffirms the company's commitment to its Integrity Program, reinforcing the mission, vision, and values that guide its principles.

To read the full document, [click here](#). 

## Selo Mais Integridade (Seal of Greater Integrity)

The Brazilian Ministry of Agriculture and Livestock (MAPA) established Selo Mais Integridade (Seal of Greater Integrity) with the purpose of fostering, recognizing, and rewarding integrity practices in agribusiness companies, considering efforts to mitigate fraud, bribery, and corruption, as well as social responsibility, sustainability, and ethics.

In 2022, the company was awarded the Green Seal, representing its entry into the award, and in 2023, it achieved the Yellow Seal, which reaffirms Aliança Agrícola's commitment to this initiative for two more years.

The process for achieving the award involves several analyses, such as labor, social, environmental, and judicial aspects, providing a broad view of corporate dynamics and ensuring compliance with each of them.

The achievement of the seal attested to the effectiveness and security of its Compliance Program implemented in 2020, reinforcing Aliança Agrícola's image as a company committed to ethical and honest conduct, legal compliance, its Reporting Channel and the preparation of its internal audience on the subject.

The seal strengthens ties, brings the company closer to MAPA, and contributes to good institutional assessments, especially by financial organizations.

**Aliança Agrícola is awarded the "Selo Mais Integridade" from MAPA, recognizing and rewarding best practices in agribusiness.**

To learn more, [click here](#). 

## Reporting Channel

Aliança Agrícola do Cerrado is strongly committed to an open environment for communication, and its Reporting Channel aims to be a space for reporting illegal or inappropriate conduct in any relationship involving the company.

Upon joining the company, every new employee receives instructions and a sticker with the contact information, which is also continuously displayed on their computer desktops and periodically reinforced in internal training sessions. Aimed at the external public, the company's website provides an access tab to the Reporting Channel, available 24 hours

a day, in Portuguese, English, and Spanish. Contacts can be made via the website or by telephone, and users are assured anonymity and non-retaliation against good faith reports.

The channel is managed by a specialized, outsourced company that forwards all communications directly to the company's Ethics Committee, ensuring the program's independence and professionalism. Since the implementation of this new format, the company has noticed greater adherence, especially from employees, which reinforces the tool's credibility and importance.

The revamped Reporting Channel reflects the company's growing maturity in compliance, demonstrating a proactive approach to risk management. It serves as a vital tool for identifying and addressing potential issues, ultimately safeguarding the company's reputation and ensuring adherence to legal and ethical standards across all business operations.

During the 2023/2024 harvest season, the Channel received 23 reports, all of which were properly addressed and resolved.

### Reporting Channel



0800 729 2286



<https://canaldedenuncias.ethicspoint.com/>



# Certifications

Aliança Agrícola believes that certifications are tools that attest to the organization's social and environmental commitment and help improve the company's Integrated Management System, contributing to the enhancement of product and process quality and the fulfillment of customer requirements.

Aliança Agrícola do Cerrado Certifications:

**Selo Mais Integridade - Yellow Seal:** Certifies compliance with integrity rules, valid until 2025.

**See here.**   
Code: 05152024041700002

**Kosher:** Certifies that the industrial process meets the specific standards of the Orthodox Jewish diet.

**See here.** 

**ISO 9001:2015:** Ensures that the company has consistent, effective, and continuous improvement-focused processes.

**See here.** 

**GMP+ FSA:** Consists of a set of good practices aimed at guaranteeing quality in operational procedures for food production. Widely required in the international arena.

# Audits

Aliança Agrícola views audits as a strategic tool for identifying opportunities for improvement, driving the evolution of its processes and enhancing overall quality.

Independent audits are carried out systematically to ensure the maintenance of certifications, to accredit the social and environmental commitments undertaken, as well as to provide credibility and transparency to the company's information.

The internal audit system aims to ensure the compliance of internal processes, in alignment with corporate policies, work instructions,

and procedures, both global and for the country's operation, seeking to mitigate risks and ensuring compliance with organizational guidelines. The team reports to an Executive Board in Brazil, which in turn reports to a global management team.

For every non-conformity identified, action plans are developed with the objective of resolving them and achieving compliance. These plans are a crucial step in the audit cycle and seek to correct deficiencies identified during the audit, mitigate risks, and promote operational efficiency.

## 2023/2024 Harvest Season Audits:

- **Internal Audit:** Grain Acquisition process and Grain Storage process.
- **External Audit:** Financial Statements 2023/2024.
- **GMP + Audits:** 2 internal audits and 2 external audits.  
Areas: Production, Quality, Procurement, Human Resources, Logistics, Maintenance, Calibration, and Sales for the Bataguassu (MS) and São Joaquim da Barra (SP) units.
- **ISO 9001 Audits:** 5 external audits and 5 internal audits.  
Areas: Production, Quality, Procurement, Human Resources, Logistics, Maintenance, Calibration, Sales, Pricing, Origination, and Export for the São Joaquim da Barra (SP), Uberlândia (MG), Paracatu (MG), Goiatuba (GO), and Pires do Rio (GO) units.
- **Kosher Audits:** 2 external audits.  
Areas: Production for Bataguassu (MS) and São Joaquim da Barra (SP).

## Labor Associations

Aliança Agrícola values the provision of products and services in a sustainable, ethical, and cooperative manner. Therefore, it believes that its active participation in associations allows for interaction with other companies in the industry, sharing common challenges with peers and discussing and proposing solutions. Furthermore, the company's involvement reinforces its commitment to the improvement of agribusiness and the expansion of its market share.

	<p><b>National Association of Cereal Exporters (ANEC):</b> Aims at promoting the development of activities related to grains and cereals, as well as advocating for the interests of its members. Today, it has 40 member companies, classified as the largest and best in Brazil and the world. ANEC is represented in several Councils and Chambers of government Ministries, in addition to representative entities.</p>
	<p><b>Brazilian Association of Vegetable Oil Industries (ABIOVE):</b> Represents 19 companies that produce meal, vegetable oils, and biodiesel, and cooperates in the implementation of sector policies, promotes sustainability programs, and generates statistics for industry studies.</p>
	<p><b>UN Global Compact, Network Brazil:</b> The company is actively involved in the Collective Action Against Corruption in Agribusiness in Brazil, whose objective is to mobilize companies and entities that carry out activities related to agribusiness, seeking to promote the consolidation of an ethical and honest business sector that permanently combats corruption and defends free competition as a way of generating new opportunities.</p>
	<p><b>Business Pact for Integrity and Against Corruption, Ethos Institute:</b> This is a voluntary commitment undertaken by private and public companies, whose purpose is the promotion of a more honest and ethical market, contributing to the reduction of different corrupt practices.</p>
	<p><b>Brazilian Wheat Industry Association (ABITRIGO):</b> Represents the national wheat milling industry, defends the interests of the sector, and promotes the strengthening of the entire production chain.</p>

# Social



## Personnel Management

The Personnel Management area is responsible for managing human capital and its main purpose is to manage and enhance employee efficiency within the company. The subject was one of those prioritized in the process of defining material topics, revealing its importance to the stakeholders consulted. Aliança Agrícola is genuinely committed to the protection and well-being of its employees, structuring its initiatives to promote a safe, healthy work environment that provides quality of life for the performance of each professional's activities.

The department's activities include promoting employee development, efficient hiring, focusing on attracting the best talent, promoting team engagement and motivation, and conducting actions that contribute to improving the organizational climate.

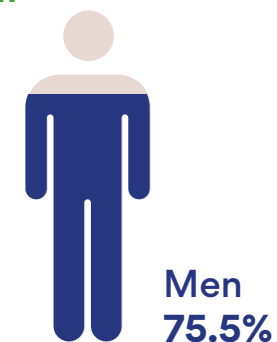
In recent years, the area has been improving its actions, establishing policies, reorganizing its processes, and increasingly investing in

employee training. During the 2023/2024 harvest season, important developments were made, such as improving timekeeping management and restructuring the onboarding process, a welcome moment for every new employee who joins the company.

The area's constant evolution has had positive effects on the achievement of team goals, including: 100% compliance in rigorous certification audits, completion of selection processes within the stipulated deadline, and monthly consolidation of eSocial by the fifth day of each month.

To foster employee engagement, the company holds events that promote team integration, such as celebrating results, and bringing families closer together, such as the Children's Day event.

### Employees 2023/2024 Harvest Season



**Aliança Agrícola is genuinely committed to the protection and well-being of its employees.**

## Profile of Employees 2023/2024 Harvest

Gender and region			
	Men	Women	Total
MT	19	1	20
GO	38	17	55
SP	139	27	166
MG	56	64	120
MS	116	11	127
<b>Total</b>	<b>368</b>	<b>120</b>	<b>488</b>

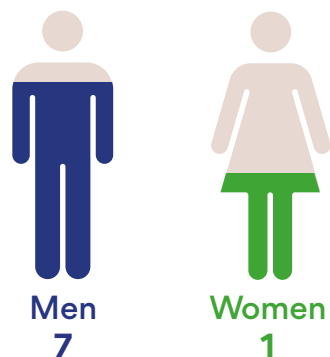
Functional category	Total
Executive	8
Manager	18
Supervisor	9
Coordinator	19
Administrative	124
Operational	310
<b>Total</b>	<b>488</b>

### Type of Contract:

Temporary Contracts	144
Permanent Contracts	344
<b>Total</b>	<b>488</b>

## Governance Positions

### Gender



### Age bracket

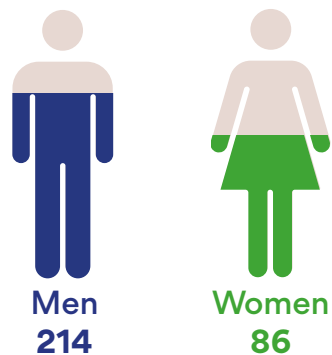
Under 30 years old	0
30 to 50 years old	7
Over 50	1

### Ethnic-racial characteristics

White	6
Brown	2

## Hiring

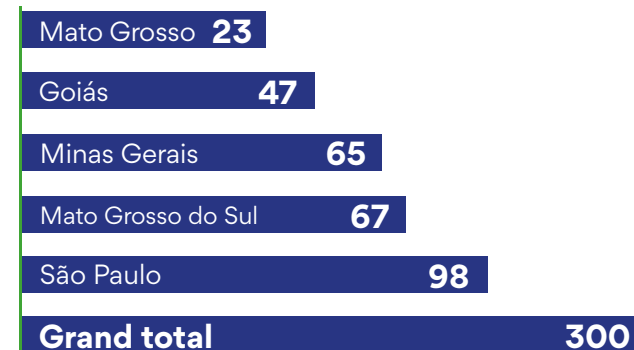
### Gender



### Age bracket

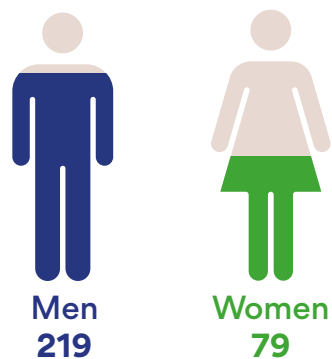


### Region

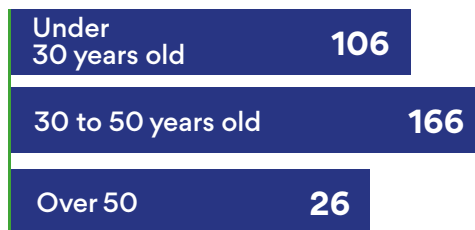


## Termination

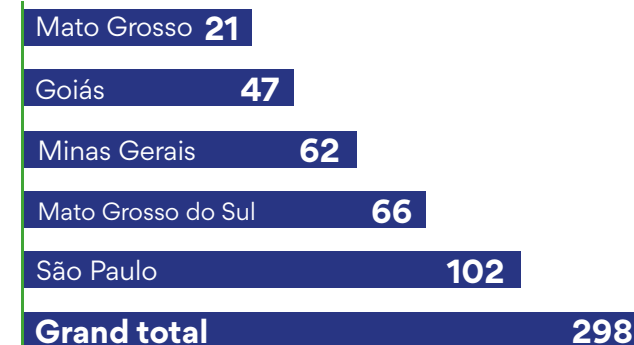
### Gender



### Age bracket



### Region



## Active Listening

With a focus on open communication and active listening, Aliança Agrícola develops initiatives that allow its employees to express themselves freely. To this end, it regularly conducts a Climate Survey, and maintains an Internal Organizational Climate Committee (Aliança Committee) and the "Coffee with the President" program.

## Internal Organizational Climate Committee

The Internal Organizational Climate Committee is a group comprised of internal representatives from different areas of the business, as well as from the Personnel Management area, which aims to discuss and implement actions related to improving or maintaining a good organizational climate. The members are agents of change and hold monthly meetings where they discuss the main points for improvement identified

from the organizational survey and structure effective actions in order to generate positive perceptions and visibility.

Examples of actions carried out by the Committee include several donation campaigns for materials, food, and warm clothing, stretching sessions, a project to hire women during the harvest season, among other initiatives.

## Coffee with the President

From time to time, the company organizes meetings between the company President and employees. The sessions take place at the company's different operations and seek to foster closer relationships, communication, and the identification of points for improvement at each unit visited. The opportunity allows for employees to get to know and talk to the CEO in a more informal setting.

Effective results of the visits include improvements in changing rooms, cafeterias, closer relationships and visibility of our employees to the senior leadership team, among others.

## Morale Survey

For seven years, Aliança Agrícola has conducted a morale survey with its employees as an additional listening tool to identify opportunities for improvement that can enhance the quality of life of its employees. The company seeks to offer a work environment that is inclusive, collaborative, and motivating, within a culture of respect and cooperation.

The survey provides an understanding of the teams' perceptions of the company and the conduct of strategies used in personnel management. With it, it is possible to identify the key factors that most impact engagement, providing opportunities for the development of specific action plans to work directly on the root of the problem.

As a result of the survey conducted in 2021, the company adopted improvements in the Health Plan and Meal Voucher offered to its employees.

To ensure the flow of responses to the points raised in the surveys, the company created an Organizational Climate Committee, which is responsible for addressing the main points of opportunity.

In 2021, the survey had 80.6% participation rate from its workforce.

## Benefits

Benefits	Bataguassu Plant – MS Uberlândia Headquarters – MG Paracatu - MG			São Joaquim da Barra Plant   Guaíra – SP   Pires do Rio I and II – GO   Porto dos Gaúchos – MT   Sinop – MT		
	Full-Time	Part-time	Temporary	Full-Time	Part-time	Temporary
Life Insurance	Yes	Yes	Yes	Yes	Yes	Yes
Health Plan	Yes	Yes	No	Yes	Yes	No
Disability and Invalidation Benefits	Yes	Yes	Yes	Yes	Yes	Yes
PLR: Profit Sharing Program (based on individual and company performance)	Yes	No	No	Yes	No	No
Meal Voucher	Yes	Yes	Yes	Yes	Yes	Yes
Dental Plan	Yes	No	No	Yes	No	No

## Diversity

The company has been striving to implement best practices on the topic of diversity and inclusion, and the result of this effort can be seen in the 30% increase in the number of women hired compared to 2021, and at its headquarters, which increased the percentage of female employees from 34% in 2020 to 53% in 2024.

# Performance Evaluation

Aliança Agrícola demonstrates its commitment to its internal audience by promoting the development of its professionals, evidencing the company's genuine interest in improving the skills of its employees. These actions are valued, as they not only contribute to the satisfaction and recognition of employees within the company but also boost their professional growth.

Performance Evaluation at Aliança Agrícola is a structured and systematic process that takes place annually.

The methodology employed seeks to assess the efficiency, productivity, and results of employees, monitoring their evolution, development, and their entire journey within the company.

The analysis is carried out through goals and indicators defined by the area of activity, and these individual goals, added to those related to the company's results, define the individual bonus in the Profit Sharing Program.

The closing of the analyses involves the employee, their direct manager, and the Human Resources department.

For the Performance Evaluation, technical, behavioral, and strategic competencies are evaluated, depending on the area in which the employee is located. These are:

## Technical Competencies:

- Technical Quality of Work;
- Product Quality Analysis Capability;
- Production Machinery and Equipment Maintenance Capability;
- Production Process Knowledge;
- Production Machinery and Equipment Operation Capability;
- Routine Management;
- Business Prospecting;
- Negotiation;
- Deadline and Quality;
- Analytical Vision.

## Behavioral Skills:

- Interpersonal Relationship;
- Resilience;
- Sense of ownership;
- Initiative;
- Communication;
- Commitment.

## Strategic Skills:

- Leadership;
- Planning and Organization;
- Business Vision;
- Customer Management;
- Project Management.

During the 2023/2024 Harvest, Performance Evaluations were carried out on 100% of employees with permanent contracts.

Although the company has this consolidated process, with a focus on continuous improvement, it is studying the possibility of evolving its methodology, such as establishing SMART goals, increasing action plans resulting from the analyses, and improving the training of managers for feedback sessions.

**During the 2023/2024 Harvest, Performance Evaluations were carried out on 100% of employees with permanent contracts.**

# Health and Safety

At Aliança Agrícola do Cerrado, the guiding principle of our health and safety management is to ensure that every employee returns home safely, in the same condition they arrived at work.

Our dedicated Occupational Health and Safety team, comprised of safety technicians, a safety engineer, and an occupational physician, operates under a comprehensive Risk Management Program (PGR). This program encompasses all company activities, whether performed by employees or contractors, and adheres to the rigorous Regulatory Standards (NR) of the Ministry of Labor and Employment (MTE), the Brazilian Association of Technical Standards (NBR), as well as other relevant government guidelines.

The process begins with a Preliminary Risk and Hazard Analysis, meticulously identifying and assessing potential dangers in each work area, from machinery and chemical substances to processes and physical conditions. The team also monitors and documents employee exposure to hazardous substances or adverse environmental conditions, ensuring adherence to strict safety limits.

To ensure the effectiveness of our risk controls, regular inspections and reviews are conducted by the Occupational Health and Safety team, encompassing all relevant workplace aspects and tracking the implementation of any necessary corrective actions.

In the unfortunate event of an accident, the team drafts an Investigation Report, gathering detailed information, witness testimonies, and safety records to assess security records and the site conditions. That allows us to analyze the root cause and underlying causes and to implement effective corrective measures to prevent similar incidents in the future. During the 2023/2024 harvest season, seven work-related accidents requiring leave were reported across the company's operations.

A significant highlight of this period was the substantial investment in structural modifications to comply with NR12 regulations, particularly enhancing collective protections related to stairs, guardrails, and moving parts.

Furthermore, we conduct regular emergency preparedness training, ensuring all teams understand their roles and responsibilities

during critical situations. The company's comprehensive Emergency Action Plan (EAP) provides clear, detailed procedures for evacuations, the use of emergency equipment, and communication protocols.

## Main Focus Areas in Safety:

- Trainings Programs;
- Fire prevention and fighting equipment;
- Personal and collective protective equipment;
- Safety systems (emergency switches, sprinklers, insulated control panels and others);
- Lightning Protection System (LPS).

**The guiding principle behind health and safety management at Aliança Agrícola do Cerrado is a commitment to ensuring that all employees return home safely, with their well-being fully preserved, just as they arrived for their workday.**

The primary challenge for the area is maintaining a strong safety culture and ensuring consistent engagement among employees. To foster a culture of proactive self-care in health and safety, the company invests in training, capacity building, communication, and employee involvement. Guidance on the proper use of Personal Protective Equipment (PPE), safety procedures, and emergency response protocols are essential to reinforce the importance of individual responsibility for collective safety. We systematically analyze the competencies required for each role, enabling us to develop a targeted Training Matrix.

This ensures that each employee receives the specific knowledge needed to perform their duties safely and effectively.

In line with the corporate purpose of maintaining an open dialogue and actively listening to its employees, the company offers communication channels for workers to report safety concerns and suggestions for improvement. In addition, it regularly promotes educational communication campaigns, focusing on raising awareness and understanding, that guide the adoption of best practices and healthy, safe habits.

Regarding occupational health, the team is responsible for organizing the required pre-employment and periodic medical examinations, and during the reporting period, no occupational illnesses were identified among employees. The analyses take into account methodologies and assumptions adopted in the Occupational Health Standards. The company strives to implement initiatives that promote the physical and mental health of employees and encourages practices that help balance professional and personal demands.

## Outsourced Contractors

The company's Occupational Health and Safety department is responsible for managing all outsourced contractors, ensuring that they are hired by their respective companies in accordance with the law and that they perform their duties in accordance with corporate guidelines for occupational health and safety.

Throughout 2023 and 2024, the company hired the services of 99 outsourced professionals, who worked primarily in the areas of cleaning and security.

Location	Worker + Type of work	2023/2024 Harvest
Mato Grosso do Sul	Security Guard + Reception	16
Mato Grosso do Sul	Cleaning + Maintenance	24
São Paulo, Mato Grosso do Sul and Minas Gerais	Apprentices	17
Minas Gerais	Interns	2
São Paulo	Security Guard + Reception	12
São Paulo	Cleaning + Maintenance	28
<b>TOTAL</b>		<b>99</b>

# Community Outreach

Aliança Agrícola do Cerrado actively engages with the communities in which it operates, promoting regular interactions and engaging its stakeholders. The following are commitments of its Corporate Sustainability Policy: to comply with national and international standards of respect for the rights of all individuals, to respect regional cultures, traditions, and values, and to recognize local needs and aspirations.

The company strongly encourages the social responsibility of its employees, engaging them to participate in fundraising campaigns for charitable institutions or social emergencies. The company believes that by involving its internal audience, the positive impact of the initiative is enhanced and contributes to the formation of more responsible and empathetic citizens.

## Support for the Cancer Hospital

Each month, the company organizes a fundraising campaign to support the Cancer Hospital in the municipality of Uberlândia (MG). Donations are facilitated through a voluntary payroll deduction of BRL 15, with the employee's consent.

## Anniversary of the City of Bataguassu

In celebration of the 70th anniversary of Bataguassu (MS), a municipality in which one of its units is located, a public event was organized by the local administration. Aliança Agrícola made a donation towards the organization of the festival, contributing to the leisure of the local community.

## SOS Rio Grande do Sul

The company organized a fundraising campaign to collect non-perishable food, water, personal hygiene products, clothing, blankets, and cash donations, which were sent to those affected by the floods that occurred in May 2024 in the state of Rio Grande do Sul. The amount collected was used to purchase cleaning supplies, personal hygiene items, water, and basic food staples, which were added to the other donations.

## Casa do Autista

The company's commercial team organized an auction among employees participating in the regularly scheduled Sales Meeting. The auctioned item was a painting produced by the children of the Centro Educacional Multidisciplinar e Integrador de Autistas (CEMEIA), located in the municipality of Bataguassu (MS). The auction raised BRL 15,600.00, which was donated to the institution.

## Feijoada for the Casa do Autista

The company made a donation to Centro Educacional Multidisciplinar e Integrador de Autistas (CEMEIA), a philanthropic institution for the integration of autistic individuals, in order to support the 2nd Charity Feijoada promoted by the entity. The event aimed to raise funds to increase the number of autistic children served by the organization in the city of Bataguassu (MS).

# Environmental Stewardship



## Environmental Conservation

The sustainability principles that structure the company's business – and which are replicated to suppliers through initiatives such as Aliança Agrícola do Cerrado's adherence to the Sodru Sustainable Soy Program – also guide the control of the impacts of its operations.

Aligned with this corporate purpose and the Sustainable Development Goals (SDGs) of the United Nations (UN), the company reinforces its commitment to the protection and preservation of the environment.

Among the commitments established in Aliança Agrícola's Corporate Sustainability Policy is the implementation of robust management systems, such as ISO 14001, and the efficient and rational use of all resources necessary to ensure its operation. The company is committed to improving its waste management and disposal processes, encouraging recycling and minimizing its externalities, such as emissions, effluents, or waste. To achieve and monitor these commitments, measurable goals and indicators will be established, accompanied

by periodic audits with the objective of monitoring, measuring, and continuously improving performance.

Promoting the environmental awareness of its employees and all stakeholders involved in the business is an important contribution by Aliança Agrícola to sustainability. To enhance this awareness, the company invests in training, capacity building, and active communication that generates engagement and encourages the adoption of good environmental practices that protect natural resources and biodiversity.



# Water

Water is a very important topic for Aliança Agrícola – in addition to being a natural resource essential to life, it is a habitat for various plant and animal species and, furthermore, an element representative of social and cultural values, especially in a country like Brazil.

The industrial unit in Bataguassu (MS) is located in a drainage area of a stream belonging to the Anhanduí River micro-basin, part of the Paraná River Basin, located in the state of Mato Grosso do Sul. The water that supplies the operation is captured through two duly authorized artesian wells, which are supplied by the Bauru Aquifer. The resource is used in the production process, to generate steam in the boiler, and for the consumption of employees and visitors.

The industrial unit in São Joaquim da Barra (SP) is located in the region of the Sapucaí - Mirim/Grande Hydrographic Basin Committee and water is captured through two regularized and authorized artesian wells, supplied by the Guarani Aquifer. At this unit, consumption is directed to the production process and human consumption.

In the captured water is destined exclusively for the consumption of employees, customers, and visitors, being employed in cafeterias,

drinking fountains, locker rooms, restrooms, and for emergency reservoirs in case of fire. All warehouses are supplied by legally licensed artesian wells, with the exception of the Paracatu unit, whose supply is provided by tanker trucks.

Unit – Source	2023/2022 Megaliters (ML)	2024/2023 Megaliters (ML)
<b>Bataguassu - Well 01</b>	1,501,060	909,550
<b>Bataguassu - Well 02</b>	93,509	72,371
<b>São Joaquim da Barra - Well 01</b>	79,876	17,055
<b>São Joaquim da Barra - Well 02</b>	19,300	67,832
<b>Guaíra</b>	7,962	3,621
<b>Pires do Rio I</b>	1,182	1,224
<b>Pires do Rio II</b>	0	0
<b>Paracatu</b>	0	480
<b>Porto dos Gaúchos</b>	0	0

Note: For Pires do Rio II and Porto dos Gaúchos, water capture was measured after the harvest period.



## Effluents

All effluent from our industrial units is subjected to a rigorous and comprehensive treatment process.

At the Bataguassu (MS) unit, the effluents from the plant are directed to a retention pond that performs forced aeration and cooling. After this stage, they are sent to the flotation tank, where micro air bubbles are injected to optimize the flotation separation process of oils, greases, and floating colloidal materials. After treatment, the effluent is disposed of in

another retention pond before being sent for fertigation. Both the soil and the effluent are regularly analyzed to ensure that there is no contamination; in addition, the great distance to the nearest water body reinforces this security.

In São Joaquim da Barra (SP), the generated effluents are directed to an anaerobic lagoon, where the predominantly anaerobic biological process takes place, in which organic matter is metabolized by microorganisms without

the presence of oxygen. After this stage, the effluent goes to the physical-chemical treatment by flotation and to a sludge dewatering system with a screw press, and can then be directed to the public sewage system.

All treated effluent, both that directed to fertigation and that discharged into the public system, strictly follows the parameters established by the relevant licenses, resolutions, and decrees.



## Waste

Industrial plants generate the largest volume of waste among the company's operations, and waste separation is carried out according to its classification. Aliança Agrícola's policy is to reuse all materials internally, and when this is not possible, they are directed for sale as scrap. Waste that cannot be reused is disposed of appropriately, according to its composition, while Class I waste is sent to landfills.

In warehouse operations, the largest volume of waste generated is precisely grain remnants, which are properly segregated and sold as input for animal feed.

Unit	Type	Material	Volume in metric tons
Bataguassu	Non-recyclable   Non-hazardous	Sanitary waste, organic (cafeteria)	16
	Non-Hazardous	Civil construction waste	5
	Hazardous	Lamps	0.006
	Class I   Hazardous	Waste contaminated with oil, used PPE	1.13
	Non-Hazardous	Waste from burning wood chips for steam generation	320
	Recyclable   Non-Hazardous	Metal scrap	37
	Recyclable   Non-Hazardous	Cardboard boxes, plastic packaging	0.9
São Joaquim da Barra	Recyclable   Non-Hazardous	Metal scrap	5,900
	Hazardous	PPF2 masks, boots, helmets/ Chemical products packaging, factory and laboratory/Cardboard boxes/Lamps/Oil residue rags, oil packaging, residue with mixed oil	630



# Energy

Energy is essential to ensuring the company operations. From the fuel powering our fleet's visits to producers to the wood used for steam generation in our industrial boilers, energy is critical to us and we are actively engaged in improving energy efficiency and exploring cleaner, renewable energy alternatives across all areas.

The firewood, in addition to generating steam in the boilers, is responsible for supplying the dryers that guarantee ideal humidity to ensure the quality of the grains in the company's warehouses.

Throughout the 2023/2024 harvest season, Aliança Agrícola began to acquire the electricity needed for its operations on the free energy market.

Fuel Consumption São Joaquim da Barra		
Fuel	Destination	Volume
Diesel (L)	Front-end Loader	132,646
Fuel (L: ethanol/gasoline)	Fleet	7,020.01
Firewood (t)*	Soybean dryer	6,729,280.50
Firewood (m <sup>3</sup> )*	Soybean dryer	2,725.01
Bagasse (t)*	Steam generation boiler	52,767.23

Electricity consumption		
Unit	Destination	Volume (kWh)
São Joaquim da Barra	Factory and Administrative Offices	14,895,965
Bataguassu	Factory and Administrative Offices	13,915,974

Fuel Consumption Bataguassu		
Fuel	Destination	Volume
Diesel (L)	Front-end Loader	107,550
Fuel (L: ethanol/gasoline)	Fleet	10,801.95
Firewood (mts)*	Soybean dryer	18,177.50
Chip (t)*	Steam generation boiler	74,548.14

\*Renewable sources.

Warehouse Consumption		
Unit	Electric Energy (kWh)	Renewable: Firewood (m <sup>3</sup> )
Guaíra	495,882.91	957.97
Pires do Rio I	160,725.66	510.22
Pires do Rio II	148,833.19	308.82
Paracatu	69,600	475.50

# Emissions

The 2023/2024 harvest season brought another major achievement for Aliança Agrícola do Cerrado: the completion of its first Greenhouse Gas (GHG) Inventory. The study, conducted in accordance with the GHG Protocol methodology, covered Scopes 1 and 2 and included emission sources from two industrial units, five warehouses, and all the company's offices, during the period from July 2023 to June 2024.

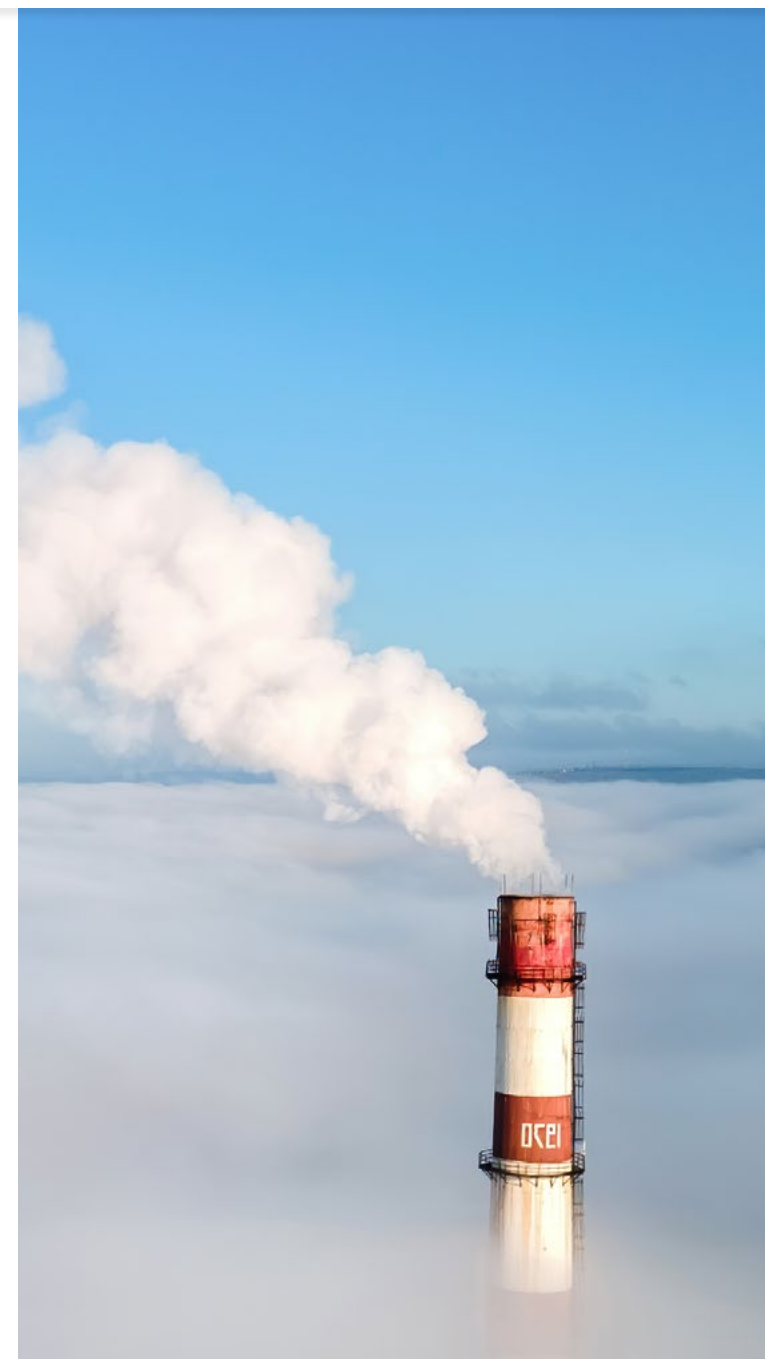
## Scope 1 emission sources:

- **Stationary sources:** generators, heaters and boilers powered by diesel and natural gas.
- **Mobile sources:** tractors, forklifts, loaders and vehicles powered by diesel, gasoline, ethanol and LPG.
- **Fugitive emissions:** air conditioning units and fire extinguishers.
- **Liquid effluent treatment:** septic tank and effluent treatment plant.

Approximately 70% of the company's emissions came from Scope 1 sources, totaling 5,800.21 tons of CO<sub>2</sub> equivalent (CO<sub>2</sub>e). Of this amount, 3,240.75 tCO<sub>2</sub>e are gases from the company's stationary sources, while mobile sources emitted a total of 771.54 tCO<sub>2</sub>e and fugitive emissions and effluent treatment contributed 15.99 tCO<sub>2</sub>e.

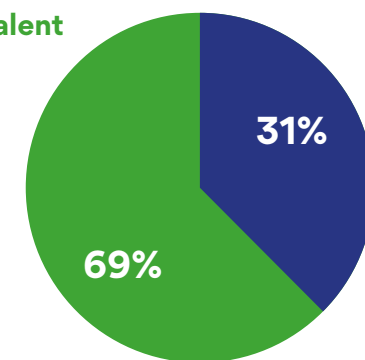
To calculate Scope 2 emissions, energy consumption was considered using both the location-based approach and the market-based approach (choice of purchase), categories defined by the GHG Protocol. This sum represented 1,771.93 tCO<sub>2</sub>e, with 75% coming from the Free Market (choice of purchase) and 25% from the location-based approach.

Of all the company's emissions, the most considerable volume comes from sources powered by biomass, reaching a total of 185,290.74 tCO<sub>2</sub> biogenic. Choosing this type of fuel is a sustainable practice, as wood chips, sugarcane bagasse, and logs that fuel the boilers absorb carbon from the atmosphere during their life cycle. These results reinforce the company's commitment to contributing to the decarbonization of the industry and promoting this agenda in production chains.



Total CO <sub>2</sub> Equivalent Emissions			
Scope 1	CO <sub>2</sub> e	tCO <sub>2</sub> e	% of total inventory
	Stationary Sources	3,240.75	56%
	Mobile Sources	771.54	13%
	Fugitive Emissions	9.3	0%
	Liquid Effluent Treatment	6.69	0%
<b>Total Scope 1</b>	<b>4,028.28</b>	<b>69%</b>	
Scope 2	CO <sub>2</sub> e	tCO <sub>2</sub> e	% of total inventory
	Energy - Location	455.69	8%
	Energy - Purchase Choice	1,316.24	23%
	<b>Total Scope 2</b>	<b>1,771.93</b>	<b>31%</b>

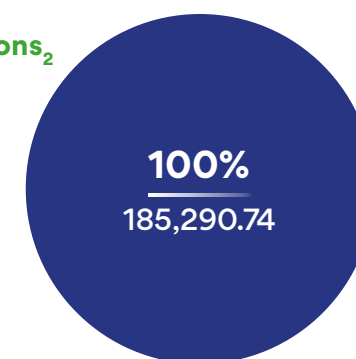
Total CO<sub>2</sub> Equivalent Emissions



Scope 1 Scope 2

Total CO Emissions <sub>2</sub> Biogenic			
Scope 1	CO <sub>2</sub> e	tCO <sub>2</sub> biogenic	% of total inventory
	Stationary Sources	185,176.22	100%
	Mobile Sources	114.52	0%
	Fugitive Emissions	0	0%
	Liquid Effluent Treatment	0	0%
<b>Total Scope 1</b>	<b>185,290.74</b>	<b>100%</b>	

Total CO Emissions<sub>2</sub> Biogenic



# Annex



## Consumption of Materials

Unit	Material	Type	Volume	Measurement Unit
Bataguassu	Soybean	Renewable	291,355	T
Bataguassu	Chips	Renewable	74,548.14	T
Bataguassu	Firewood	Renewable	13,346	MT
Bataguassu	Hexane	Non-Renewable	808,428	L
Bataguassu	Lubricants	Non-Renewable	2,338	L
Bataguassu	Mineral oil	Non-Renewable	5,950	L
Bataguassu	Chemicals	Non-Renewable	5.4653	KG
São Joaquim da Barra	Soybean	Renewable	391,508,667	T
São Joaquim da Barra	Bagasse	Renewable	52,767.23	T
São Joaquim da Barra	Chips	Renewable	4,122.25	T
São Joaquim da Barra	Firewood	Renewable	280	MT
São Joaquim da Barra	Hexane	Non-Renewable	730,897	L
São Joaquim da Barra	Woven Tubular Polypropylene Bags	Renewable	450	One
Guaíra	Firewood	Renewable	957.97	m <sup>3</sup>
Pires do Rio I	Firewood	Renewable	510.22	Devices
Pires do Rio II	Firewood	Renewable	308.82	m <sup>3</sup>
Paracatu	Firewood	Renewable	475.50	m <sup>3</sup>

Note: There was no consumption measurement at the Porto dos Gaúchos unit.



**ALIANÇA**  
**AGRÍCOLA**  
DO CERRADO

Indicator Consulting, Editorial  
Coordination, Content, and  
Layout:

**PETERSON**  **SOLUTIONS**